



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 [REPORT OF ACTION TAKEN IN CLOSED SESSION
2 ON DECEMBER 6, 2005, BEGINS ON PAGE 161.]

3

4

5

6 >SUP. ANTONOVICH: IF THE AUDIENCE WOULD PLEASE RISE. WE'RE
7 GOING TO BE FIRST OPEN OUR MEETING WITH A WORD OF PRAYER BY
8 PASTOR KRISTINA COLLINS FROM THE EAST VALLEY SAN GABRIEL
9 VALLEY CHURCH AND OUR PLEDGE OF ALLEGIANCE WILL BE BY
10 CHRISTOPHER DUARTE OF THE VETERANS CLAIMS ASSISTANT WITH THE
11 DEPARTMENT OF MILITARY AND VETERANS AFFAIRS. PASTOR?

12

13 **THE REVEREND KRISTINA COLLINS:** THANK YOU FOR INVITING ME
14 TODAY. I KNOW THAT WE COME FROM MANY DIFFERENT BACKGROUNDS BUT
15 IN THIS SEASON THAT EVERY RELIGION CELEBRATES IN SOME MANNER,
16 LET US SIMPLY TURN WITHIN TO THAT THAT IS THE DIVINE MYSTERY,
17 THAT THAT GOES BY MANY NAMES AND YET CANNOT BE DEFINED AND SO
18 I USE THE NAME GOD TO SIMPLY SAY LET THERE BE THAT THAT IS THE
19 DIVINE PRESENCE HERE WITH US. LET US RECOGNIZE THAT, IN THE
20 MIND OF GOD, THERE IS A DIVINE IDEAL FOR THE LOS ANGELES
21 COUNTY. THAT IDEAL MUST BE ONE OF LOVE AND OF LIFE, IT MUST BE
22 ONE OF CARING AND DEEP CONNECTION, ONE OF RESPECT FOR ALL OF
23 HUMANKIND, FOR EACH AND EVERY PERSON PRESENT. DEEPLY I KNOW
24 THAT THE DIVINE OPERATING IN PERFECT ORDER AND RIGHT ACTION IS
25 TAKING PLACE TODAY THROUGH EACH AND EVERY PERSON PARTICIPATING



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1 IN THIS MEETING, THAT IT IS HERE WITHIN THE HEARTS AND MINDS
2 OF EVERY SUPERVISOR THAT THIS PRESENCE THAT KNOWS ONLY RIGHT
3 ACTION IS OPERATING WITH PEACE AND WITH LOVE AND WITH JOY. AND
4 SO I KNOW THAT DIVINE HARMONY AND THE HIGHEST GOOD OF ALL IS
5 TAKING PLACE TODAY, THAT THIS MEETING OPERATES WITH EFFICIENCY
6 AND EFFECTIVENESS, THAT THERE IS JOY AND HUMOR AND LAUGHTER
7 AND RIGHT ACTION AND THE SERIOUSNESS OF BUSINESS, AND SO EACH
8 CONCERN IS HEARD AND RESPECTED AND EACH PERSON IS SEEN AS THAT
9 EMBODIMENT OF GOD. I KNOW THAT OUR HEARTS ARE LINKED TOGETHER
10 FOR THE GOOD OF THIS COUNTY AND SO THAT IS WHAT COMES FORWARD
11 AND I SIMPLY SPEAK A WORD OF GRATITUDE FOR THIS SEASON OF
12 LIGHT, THIS SEASON OF LOVE, THIS SEASON OF JOY. I SPEAK A WORD
13 OF THANKSGIVING FOR THIS OPPORTUNITY TO REMEMBER THE PRESENCE
14 OF GOD THAT DOES THE WORK AND WITH A DEEP SENSE OF
15 THANKSGIVING, I SIMPLY LET THIS BE AND SO IT IS. AMEN.

16

17 **SUP. ANTONOVICH, CHAIR:** AMEN.

18

19 **CHRISTOPHER DUARTE:** PLEASE PLACE YOUR RIGHT HAND OVER YOUR
20 HEART PLEASE. [PLEDGE OF ALLEGIANCE]

21

22 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR MOLINA?

23

24 **SUP. MOLINA:** THANK YOU. IT'S MY PLEASURE THIS MORNING TO MAKE
25 A PRESENTATION TO REVEREND KRISTINA COLLINS. SHE SERVES AS



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1 SENIOR MINISTER OF THE EAST SAN GABRIEL VALLEY CHURCH. SHE
2 BECAME A LICENSED SPIRITUAL COUNSELOR IN 1986 AND AN ORDAINED
3 MINISTER IN 1992. IN ADDITION TO HER DUTIES AT THE CHURCH,
4 REVEREND COLLINS TEACHES AT HOMES INSTITUTE TO THE UNITED
5 CHURCH SEMINARY. SHE CREATED A CANDLELIGHT VIGIL FOR THE
6 VIETNAM MEMORIAL MOVING WALL AND HAS ALSO PROVIDED COUNSELING
7 TO THE LOCAL MILITARY VETERANS IN THE COMMUNITY. HER SPIRITUAL
8 AND COUNSELING EFFORTS THROUGHOUT THE YEARS HAVE TOUCHED MANY
9 LIVES AND WE WANT TO EXTEND OUR APPRECIATION FOR ALL THE WORK
10 SHE DOES AND CERTAINLY FOR LEADING US IN A VERY, VERY
11 BEAUTIFUL INVOCATION. THANK YOU SO MUCH, REVEREND. WE
12 APPRECIATE IT.

13

14 **SUP. ANTONOVICH, CHAIR:** AND CHRISTOPHER DUARTE SERVED IN THE
15 UNITED STATES MARINE CORPS BETWEEN 1997 AND 2001, WHERE HE
16 OBTAINED THE RANK OF SERGEANT. HE CURRENTLY IS EMPLOYED BY THE
17 LOS ANGELES COUNTY DEPARTMENT OF MILITARY AND VETERANS
18 AFFAIRS, WHERE HE'S A VETERANS CLAIMS ASSISTANT. SO,
19 CHRISTOPHER, THANK YOU. [APPLAUSE]

20

21 **SUP. ANTONOVICH, CHAIR:** LET ME FIRST CALL UPON SUPERVISOR
22 MOLINA TO HAVE A FEW WORDS.

23

24 **SUP. MOLINA:** THANK YOU SO MUCH. FIRST OF ALL, LET ME THANK ALL
25 OF MY COLLEAGUES ON THE BOARD FOR THEIR SUPPORT AND CERTAINLY



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1 THEIR PATIENCE THROUGHOUT THE YEAR AS I SERVED AS THE CHAIR OF
2 THE BOARD OF SUPERVISORS. I WANT TO EXPRESS MY THANKS TO DAVID
3 FOR ALL OF HIS PATIENCE, FOR THE DELICATE BALANCING ACT THAT
4 YOU KEEP UP HERE ON A EVERY WEEKLY BASIS TRYING TO KEEP US ALL
5 IN LINE. WE APPRECIATE IT. I WANT TO THANK RAY FORTNER AND HIS
6 TEAM FOR THEIR WISE COUNSEL AND THEIR ASSISTANCE THROUGHOUT
7 THE YEAR. I ALSO WANT TO EXTEND MY APPRECIATION TO VIOLET AND
8 ROBIN. VIOLET IS NOT HERE TODAY BUT CERTAINLY ALL OF THE
9 SUPPORT STAFF FOR HELPING US RUN A VERY SMOOTH OPERATION UP
10 FRONT, MAKING US LOOK SOMEWHAT ORGANIZED, WHICH I APPRECIATE.
11 AND I CERTAINLY WANT TO EXTEND MY THANKS TO MY OWN STAFF.
12 AVIANA, WHO HAS KEPT ME COORDINATED AND, OF COURSE, CRISTINA,
13 WHO HAS BEEN ASSISTING US WITH ALL OF THE EVENTS AND ALL OF MY
14 STAFF: ROXANNE, WHO HANDLES ALL THE PRESS; AND MIGUEL, WHO
15 MANAGES ALL THE STAFF. I WANT TO THANK THEM SO MUCH. YOU KNOW,
16 AS A BOARD, WE DID AN AWFUL A LOT TOGETHER. I'M PARTICULARLY
17 PROUD THAT, EVEN THOUGH IT WAS TOUGH AND CONTINUES TO BE
18 TOUGH, WE WORK DILIGENTLY ON TRYING TO MEET THE CHALLENGES OF
19 TRYING TO PRESERVE MARTIN LUTHER KING HOSPITAL. WHILE SOME
20 DON'T THINK WE'RE DOING A VERY EFFECTIVE JOB, WE ARE ALL
21 WORKING VERY, VERY HARD. WE'VE ROLLING UP OUR SLEEVES AND
22 WE'RE GOING TO MAKE IT A SUCCESS, ONE WAY OR ANOTHER. AND I
23 WAS VERY PROUD THAT, FOR THE FIRST TIME WE HAD A UNANIMOUS
24 VOTE ON OUR BUDGET, WHICH WAS PRETTY EXCITING. WE WERE ABLE TO
25 EXPAND SERVICES THROUGHOUT LOS ANGELES COUNTY, INCLUDING



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1 PUBLIC SAFETY, OUR LIBRARIES AND OUR PARKS, AS WELL AS TO
2 PROVIDE CAPITAL IMPROVEMENTS, WHICH IS SOMETHING WE HADN'T
3 BEEN ABLE TO DO FOR A NUMBER OF YEARS. MOST OF ALL, WE MADE A
4 REAL STRONG COMMITMENT TO OUR HEALTH DEPARTMENT BY PUTTING IN
5 AN ADDITIONAL HUNDRED MILLION DOLLARS INTO THEIR BUDGET, WHICH
6 IS GOING TO GO A LONG WAY IN PRESERVING A VERY, VERY
7 SIGNIFICANT AND IMPORTANT SAFETY NET FOR THE MANY 10 MILLION
8 PEOPLE THAT WE REPRESENT. BUT, IN RESEARCHING AND REFLECTING
9 ON THE PAST YEAR, I WANTED TO MAKE SURE THAT WE COVERED ALL OF
10 THE MAJOR EVENTS. IN DOING SO, MY STAFF CAME ACROSS HEADLINES
11 THAT YOU MAY NOT HAVE SEEN AND, AFTER YOU READ THEM, YOU'LL
12 PROBABLY KNOW WHY. LET ME BEGIN BY SHARING SOME OF THEM WITH
13 YOU. M.L.K. WAS NOT ON A BOARD AGENDA AND SO, CONSEQUENTLY,
14 CHARLIE ORRENSTEIN PROTESTED AT THE HALL OF ADMINISTRATION.
15 ANOTHER HEADLINE, OF COURSE, WAS, AS I MENTIONED BEFORE, WE
16 HAD A UNANIMOUS VOTE ON OUR COUNTY BUDGET. OF COURSE, MIKE
17 ANTONOVICH INSISTED HE VOTED FOR IT BEFORE HE VOTED AGAINST
18 IT. [LAUGHTER]

19

20 **SUP. MOLINA:** AND, OF COURSE, WE ALL HAD TO CONFRONT KATRINA.
21 THE HEADLINE WAS "COUNTY TO HELP 10,000 KATRINA VICTIMS." MAKE
22 THAT 5,000. NO, 2,000. ACTUALLY, NONE. AND, OF COURSE, WE HAD
23 THE HEADLINE THAT READ, "ANTONOVICH DENIED LIBRARY CARD.
24 CAUGHT WITH A FAKE CONSULAR CARD." [MUCH LAUGHTER]

25



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1 **SUP. MOLINA:** AND, OF COURSE, WE HAD THAT HEADLINE THAT SAID
2 THAT "JANSSEN WINS THE NOBEL PEACE PRIZE. HE NEGOTIATED
3 YAROSLAVSKY, MOLINA ACCORD." [MUCH LAUGHTER]

4
5 **SUP. MOLINA:** AND THIS ONE WAS REALLY INTERESTING. "WHEN WESSON
6 WINS THE CITY COUNCIL BUT HE WAS SPOTTED BY BURKE MEASURING
7 DRAPES... IN HER OFFICE!" [LAUGHTER]

8
9 **SUP. MOLINA:** AND, OF COURSE, THERE WAS THE HEADLINE THAT
10 REMINDS ALL OF US THAT OUR BOARD SUBSTANTIALLY INCREASED THE
11 SHERIFF'S BUDGET AND, OF COURSE, THE FIRST DEPUTY IS GOING TO
12 BE HIRED IN 2020. [LAUGHTER]

13
14 **SUP. MOLINA:** AND, OF COURSE, THERE WAS THE HEADLINE ABOUT "THE
15 COUNTY SEALED PETITION FAILS TO QUALIFY FOR THE BALLOT" AND,
16 OF COURSE, KNABE'S SIGNATURE WAS, OF COURSE, FOUND 1,000
17 TIMES. [LAUGHTER]

18
19 **SUP. MOLINA:** AND THEN, FINALLY, THERE WAS THAT HEADLINE, "HELL
20 FREEZES OVER, MOLINA HONORED FOR DIPLOMACY BY THE BUSH WHITE
21 HOUSE." [MUCH, MUCH LAUGHTER]

22
23 **SUP. MOLINA:** IT'S AN ACTUAL PHOTO. (LAUGHTER).
24



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1 **SUP. MOLINA:** ANYWAY, THESE ARE THE HEADLINES YOU DIDN'T SEE
2 BUT I'M LOOKING FORWARD TO THE HEADLINES THAT WE WILL BE
3 MAKING AND WILL PROBABLY BE COMING UP IN 2000-- 2006. I WANT
4 TO THANK ALL OF YOU FOR YOUR SUPPORT AND I WANT TO EXPRESS
5 GOOD LUCK TO MAYOR ANTONOVICH, NOT VILLARAIGOSA. GOOD LUCK. [
6 APPLAUSE]

7

8 **SUP. ANTONOVICH, CHAIR:** THANK YOU. LET ME CONGRATULATE
9 SUPERVISOR MOLINA FOR HER YEAR OF SERVICE AS CHAIR OF THIS
10 BOARD AND SHE RAN A VERY GOOD AGENDA, RAN A GOOD MEETING AND
11 WE KNOW AT TIMES IT GETS TESTY BECAUSE OF THE VARIOUS
12 DEMONSTRATIONS AND CONTROVERSIES THAT WE HAVE BUT YOU
13 EXHIBITED A WISE GAVEL AND MAINTAINED THE ORDER AND DECORUM
14 AND I APPRECIATED THE OPPORTUNITY TO BE A MEMBER WITH MY
15 COLLEAGUES UNDER YOUR CHAIRMANSHIP.

16

17 **SUP. MOLINA:** THANK YOU SO MUCH. APPRECIATE IT.

18

19 **SUP. ANTONOVICH, CHAIR:** WE ALL KNOW THAT 2006 IS GOING TO BE
20 ANOTHER CHALLENGING YEAR FOR THIS COUNTY AND MY PRIORITIES, AS
21 WE ENTER 2006, WILL BE TO STRENGTHEN PUBLIC SAFETY. AS
22 CHAIRMAN OF THE COUNTYWIDE CRIMINAL JUSTICE COORDINATING
23 COMMITTEE, I WILL FOCUS ON GANG VIOLENCE THAT IS PLAGUING OUR
24 SCHOOLS AND COMMUNITIES. SECONDLY, TO ENHANCE THE ADOPTION AND
25 FOSTER CARE OPPORTUNITIES FOR OUR FAITH-BASED COMMUNITIES AND



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1 OTHER ORGANIZATIONS. AND IT'S CRITICAL THAT THESE CHILDREN,
2 WHICH NUMBER 22,000 IN OUR COUNTY, WHICH WOULD BE THE 66TH
3 LARGEST CITY IF THEY WERE A SEPARATE CITY, ARE ABLE TO BE
4 PLACED IN LOVING HOMES THAT THEY HAVE A FUTURE AND BECOME THE
5 PRODUCTIVE CITIZENS THAT WE NEED. TO SUPPORT PROGRAMS THAT
6 WILL PROVIDE THE MENTALLY ILL HOMELESS WITH THE NECESSARY
7 MEDICAL TREATMENT TO RESUME THE PRODUCTIVE LIVES THAT THEY CAN
8 ACHIEVE. DEVELOP OUR REGIONAL AIRPORTS, PALMDALE AND ONTARIO;
9 TO ALLEVIATE THE CONGESTED AIR SPACE AND GROUND CONGESTION AT
10 LAX; AND TO ENSURE THAT CITIZENS WHO RESIDE THROUGHOUT THE
11 COUNTY HAVE ACCESSIBLE AIR TRANSPORTATION. AND TO ENCOURAGE
12 OUR CITIES AND COUNTY TO UTILIZE CREATIVE STRATEGIES TO REDUCE
13 TRAFFIC CONGESTION, INCLUDING ENHANCED SIGNAL
14 SYNCHRONIZATIONS, HAVING MORE LEFT TURN ARROWS PLACED AT
15 INTERSECTIONS, REVERSE FLOW LANES AND RESTRICTING TRUCK
16 DELIVERIES DURING PEAK DRIVING HOURS. WE WILL BE INVOLVED WITH
17 THE IMPLEMENTATION REQUIRED FOR THOSE NECESSARY REFORMS AT THE
18 KING/DREW MEDICAL CENTER AND IT'S GOING TO BE PREDICATED UPON
19 THE FORTHCOMING RESULTS THAT WILL BE RECEIVED BY THE
20 J.C.A.H.O. AND C.M.S. AUDITS. IF KING/DREW FAILS EITHER ONE,
21 WE NEED TO RETAIN THE MEDICAL SERVICES FOR THE COMMUNITY BY
22 IMPLEMENTING EITHER THE NECESSARY REFORMS OF CONTRACTING WITH
23 AN OUTSIDE HEALTH AGENCY OR DEVELOPING A MULTIPLE SPECIALTY
24 AMBULATORY CARE SYSTEM BUT WE NEED TO ENSURE THAT MEDICAL
25 SERVICES ARE RETAINED TO SERVE THAT AREA. IN KEEPING OUR



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1 EMERGENCY PREPAREDNESS DEPARTMENTS TRAINED AND FOCUSED TO
2 RESPOND WHENEVER EARTHQUAKES, FIRES OR ACTS OF TERROR IMPACT
3 OUR COUNTY. AND, AS WE MOVE FORWARD, TO EXPAND AND MAINTAIN
4 OUR EQUESTRIAN AND HIKING TRAIL SYSTEM. WE'VE HAD A GREAT
5 EXPANSION OF THOSE AND NOW TO MAINTAIN THOSE AND FURTHER
6 CONNECT THEM THROUGHOUT THE COUNTY WILL BE A GREAT SERVICE TO
7 OUR FUTURE GENERATIONS. OUR BOARD NEEDS TO FOCUS ON RESULTS,
8 WE NEED TO CHALLENGE OUR DEPARTMENTS TO BE PROACTIVE,
9 RESPONSIBLE AND RESPONSIVE. THE PUBLIC WE ALL SERVE ARE BOTH
10 OUR CLIENT AND OUR BOSS. THEY REQUIRE AND DESERVE
11 ACCOUNTABILITY AND PROFESSIONALISM FROM EACH OF US AND OUR
12 DEPARTMENTS. I ESPECIALLY WANT TO THANK AND COMMEND THE STRONG
13 AND EFFECTIVE MEMBERS OF OUR COUNTY'S WORKFORCE WHO PERFORM IN
14 A PROFESSIONAL MANNER AND WHO HAVE GONE THAT EXTRA MILE IN
15 PROTECTING PUBLIC SAFETY OR HELPING A CHILD FIND A LOVING HOME
16 OR HELPING A TAXPAYER CORRECT A BUREAUCRATIC ERROR. AND
17 REMEMBER, JUST A COUPLE MONTHS AGO, WE HONORED A RETIRED
18 COUNTY SOCIAL WORKER WHO DID A LITTLE BIT EXTRA AND GOT IN HER
19 CAR AND DROVE TO SAN DIEGO TO FIND A FATHER AND ABLE TO
20 REUNITE HIM WITH HIS DAUGHTER, WHO WAS UNDER CUSTODY WITHIN--
21 UNDER THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES IN OUR
22 COUNTY AND, AS A RESULT OF THAT, THAT COUPLE, THAT CHILD, THAT
23 FATHER WILL NOW BE UNITED AND BE ABLE TO BEGIN 2006 AS A
24 LOVING FAMILY INSTEAD OF A CHILD THAT WAS PLAYED IN A FOSTER
25 HOME WITHOUT ANY FAMILY. BUT THIS WAS A SOCIAL WORKER, ON HER



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1 OWN, INSTEAD OF SENDING A LETTER, DROVE TO SAN DIEGO TO FIND
2 THAT FATHER AND MAKE THAT CONTACT. AND FOR ALL OF THAT, WE
3 COMMEND HER FOR DOING THE EXTRA, JUST AS WE HAVE WITH THOSE
4 WHO HAVE BEEN-- LET'S SAY THOSE WHO WENT TO LOUISIANA TO HELP
5 WITH THE SEARCH AND RESCUE FROM OUR VARIOUS COUNTY DEPARTMENTS
6 AND AS THE MEN AND WOMEN AND PUBLIC SAFETY HAVE RESPONDED TO
7 THE FIRES AND EARTHQUAKES THAT HAVE PLAGUED THIS AREA AND
8 THOSE WHO SERVE IN OUR HOSPITAL EMERGENCY ROOMS WHO PROVIDED
9 THE NECESSARY MEDICAL CARE FOR THOSE PEOPLE INJURED DURING
10 THESE VARIOUS CATASTROPHES THAT WE HAVE. SO, WORKING TOGETHER,
11 THIS GREAT COUNTY OF 10.2 MILLION PEOPLE, WE'LL BE ABLE TO BE
12 WHAT WE ARE, A COUNTY OF ANGELS, HELPING THOSE WHO ARE IN NEED
13 AND BECOMING RESPONSIBLE, PRODUCTIVE MEMBERS OF OUR GREAT
14 COUNTY WORKFORCE, SO THANK YOU AND WE'LL BEGIN WITH THE
15 ELECTIONS.

16
17 **SUP. BURKE:** YES, MR. MAYOR, I MOVE THAT SUPERVISOR YAROSLAVSKY
18 BE APPOINTED AS CHAIR PRO TEM.

19
20 **SUP. MOLINA:** SECOND.

21
22 **SUP. ANTONOVICH, CHAIR:** SECONDED. IS THERE ANY OBJECTION? SO
23 ORDERED AND CONGRATULATIONS, ZEV, AND LOOK FORWARD TO WORKING
24 WITH YOU, AS WE MOVE FORWARD, AS I DO WITH EACH OF OUR OTHER



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1 COLLEAGUES, AS WE HAVE BEEN. OKAY. WE WILL GO INTO THE
2 EXECUTIVE OFFICE.

3

4 **CLERK ROBIN GUERRERO:** MR. MAYOR, MEMBERS OF THE BOARD,
5 BEGINNING ON PAGE 5, AGENDA FOR THE MEETING OF THE REGIONAL
6 PARK AND OPEN SPACE DISTRICT, ITEMS 1-P AND 2-P.

7

8 **SUP. ANTONOVICH, CHAIR:** OKAY. SUPERVISOR YAROSLAVSKY MOVES.
9 SECONDED. WITHOUT OBJECTION, SO ORDERED.

10

11 **CLERK ROBIN GUERRERO:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 5.

12

13 **SUP. ANTONOVICH, CHAIR:** MOTION BY BURKE. SECONDED. WITHOUT
14 OBJECTION, SO ORDERED.

15

16 **CLERK ROBIN GUERRERO:** CHIEF ADMINISTRATIVE OFFICER, ITEMS 6
17 THROUGH 13, WE HAVE THE FOLLOWING REQUESTS: ITEM NUMBER 8, THE
18 CHIEF ADMINISTRATIVE OFFICER IS REQUESTING A ONE-WEEK
19 CONTINUANCE TO DECEMBER 13TH. ITEM NUMBER 10, THE CHIEF
20 ADMINISTRATIVE OFFICER REQUESTS THAT THIS ITEM BE CONTINUED
21 ONE WEEK TO DECEMBER 13TH, 2005. THE REST ARE BEFORE YOU.

22

23 **SUP. ANTONOVICH, CHAIR:** OKAY. WITH THOSE NOTATIONS, MOVED BY
24 MOLINA. SECONDED. WITHOUT OBJECTION, SO ORDERED. EXCUSE ME.

25



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1 **CLERK ROBIN GUERRERO:** EXCUSE ME. ON ITEM NUMBER 13, LET ME
2 BACKTRACK.

3

4 **SUP. ANTONOVICH, CHAIR:** LET ME HAVE-- LET ME HAVE-- MOLINA
5 MOVES. I'LL SECOND TO RECONSIDER. YAROSLAVSKY WILL MOVE THE
6 ITEM. I'LL SECOND IT, WITH MOLINA VOTING "NO" ON 13.

7

8 **CLERK ROBIN GUERRERO:** THANK YOU.

9

10 **SUP. ANTONOVICH, CHAIR:** AS AMENDED. SO ORDERED.

11

12 **CLERK ROBIN GUERRERO:** THANK YOU. ASSESSOR, ITEM 14, WE HAVE A
13 REQUEST FROM THE ASSESSOR TO CONTINUE THIS ITEM FOR ONE WEEK
14 TO DECEMBER 13TH.

15

16 **SUP. ANTONOVICH, CHAIR:** OKAY. MOVED BY MOLINA. SECONDED.
17 WITHOUT OBJECTION, SO ORDERED.

18

19 **CLERK ROBIN GUERRERO:** CHIEF INFORMATION OFFICER, ITEM 15.

20

21 **SUP. ANTONOVICH, CHAIR:** MOVED BY BURKE. SECONDED. WITHOUT
22 OBJECTION, SO ORDERED.

23



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1 **CLERK ROBIN GUERRERO:** CHILDREN AND FAMILY SERVICES, ITEMS 16
2 AND 17. WE HAVE A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD
3 ITEM 16. 17 IS BEFORE YOU.

4

5 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY. SECONDED.
6 WITHOUT OBJECTION, SO ORDERED.

7

8 **CLERK ROBIN GUERRERO:** CONSUMER AFFAIRS, ITEM 18.

9

10 **SUP. ANTONOVICH, CHAIR:** MOTION BY MOLINA. SECONDED. WITHOUT
11 OBJECTION, SO ORDERED.

12

13 **CLERK ROBIN GUERRERO:** COUNTY COUNSEL, ITEMS 19 AND 20.

14

15 **SUP. ANTONOVICH, CHAIR:** MOTION BY BURKE. SECONDED. WITHOUT
16 OBJECTION, SO ORDERED.

17

18 **CLERK ROBIN GUERRERO:** FIRE DEPARTMENT, ITEMS 21 AND 22.

19

20 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY. SECONDED.
21 WITHOUT OBJECTION, SO ORDERED.

22

23 **CLERK ROBIN GUERRERO:** HEALTH SERVICES, ITEMS 23 THROUGH 29. I
24 HAVE THE FOLLOWING REQUESTS. ON ITEM NUMBER 24, THE DIRECTOR



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1 OF HEALTH SERVICES REQUESTS THAT THIS ITEM BE REFERRED BACK TO
2 THE DEPARTMENT. AND ITEM 25 WAS REVISED ON THE GREEN SHEET.

3

4 **SUP. ANTONOVICH, CHAIR:** GREEN SHEET. MOTION BY MOLINA.

5 SECONDED. WITHOUT OBJECTION, SO ORDERED.

6

7 **CLERK ROBIN GUERRERO:** AND WE HAVE A REQUEST ON ITEM NUMBER 29
8 TO HOLD FOR SUPERVISOR YAROSLAVSKY.

9

10 **SUP. ANTONOVICH, CHAIR:** THAT'S FINE.

11

12 **CLERK ROBIN GUERRERO:** PARKS AND RECREATION, ITEM 30, WE HAVE A
13 REQUEST FOR A HOLD BY SUPERVISOR MOLINA AND MEMBERS OF THE
14 PUBLIC. PUBLIC LIBRARY, ITEMS 31 AND 32.

15

16 **SUP. ANTONOVICH, CHAIR:** MOTION BY BURKE. SECONDED. WITHOUT
17 OBJECTION, SO ORDERED.

18

19 **CLERK ROBIN GUERRERO:** PUBLIC SOCIAL SERVICES, ITEMS 33 THROUGH
20 35.

21

22 **SUP. ANTONOVICH, CHAIR:** MOTION BY MOLINA. SECONDED. WITHOUT
23 OBJECTION, SO ORDERED.

24



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1 **CLERK ROBIN GUERRERO:** PUBLIC WORKS, ITEMS 36 THROUGH 44. WE
2 HAVE A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD ITEM 40,
3 AND THE REST ARE BEFORE YOU.

4

5 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY. SECONDED.
6 WITHOUT OBJECTION, SO ORDERED.

7

8 **CLERK ROBIN GUERRERO:** REGISTRAR-RECORDER/COUNTY CLERK, ITEM
9 45, WE HAVE A REQUEST FOR A HOLD BY A MEMBER OF THE PUBLIC.
10 SHERIFF, ITEMS 46 AND 47.

11

12 **SUP. ANTONOVICH, CHAIR:** MOTION BY BURKE. SECONDED. WITHOUT
13 OBJECTION, SO ORDERED.

14

15 **CLERK ROBIN GUERRERO:** TREASURER AND TAX COLLECTOR, ITEMS 48
16 AND 49. ON ITEM 48, THE TREASURER AND TAX COLLECTOR IS
17 REQUESTING A ONE-WEEK CONTINUANCE.

18

19 **SUP. ANTONOVICH, CHAIR:** OKAY. NOTED BY MOLINA, SECONDED.
20 WITHOUT OBJECTION, SO ORDERED.

21

22 **CLERK ROBIN GUERRERO:** MISCELLANEOUS COMMUNICATIONS, ITEMS 50
23 AND 51.

24



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1 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY. SECONDED.

2 WITHOUT OBJECTION, SO ORDERED.

3

4 **CLERK ROBIN GUERRERO:** ITEM 52 IS AN ORDINANCE FOR INTRODUCTION
5 AMENDING THE COMMON CARRIER PETROLEUM PIPELINE FRANCHISE
6 GRANTED TO SOUTHERN CALIFORNIA EDISON COMPANY TO REFLECT A
7 TRANSFER OF THE FRANCHISE RIGHTS TO PACIFIC TERMINALS LLC AND
8 TO MAKE MINOR TECHNICAL CHANGES. WE HAVE A "NO" VOTE FROM
9 SUPERVISOR MOLINA.

10

11 **SUP. ANTONOVICH, CHAIR:** OKAY. MOTION BY BURKE. SECONDED, WITH
12 MOLINA VOTING "NO". SO ORDERED.

13

14 **CLERK ROBIN GUERRERO:** ORDINANCE FOR ADOPTION, ITEM 53.

15

16 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY, SECONDED,
17 WITHOUT OBJECTION, SO ORDERED.

18

19 **CLERK ROBIN GUERRERO:** SEPARATE MATTERS, ITEMS 54 THROUGH 58. I
20 WOULD LIKE A VOTE ON ITEM 54.

21

22 **SUP. ANTONOVICH, CHAIR:** MOTIONED BY MOLINA, SECONDED, WITHOUT
23 OBJECTION, SO ORDERED.

24

25 **CLERK ROBIN GUERRERO:** AND ITEM 55.



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1

2 **SUP. ANTONOVICH, CHAIR:** MOTION BY BURKE. SECONDED. WITHOUT
3 OBJECTION, SO ORDERED.

4

5 **CLERK ROBIN GUERRERO:** ITEM 56 IS A REPORT. WE HAVE A REQUEST
6 FROM COUNTY COUNSEL AND THE DISTRICT ATTORNEY, AS NOTED ON THE
7 GREEN SUPPLEMENTAL AGENDA, TO CONTINUE THIS ITEM ONE WEEK TO
8 DECEMBER 13TH, 2005.

9

10 **SUP. ANTONOVICH, CHAIR:** 56.

11

12 **CLERK ROBIN GUERRERO:** 56.

13

14 **SUP. ANTONOVICH, CHAIR:** MOTION-- OKAY. GO AHEAD.

15

16 **CLERK ROBIN GUERRERO:** ON ITEM 57, TREASURER AND TAX
17 COLLECTOR'S RECOMMENDATION TO ADOPT RESOLUTION AUTHORIZING THE
18 ISSUANCE AND SALE OF EL RANCHO UNIFIED SCHOOL DISTRICT
19 GENERALLY OBLIGATION BONDS, 2003 ELECTION SERIES, 2005, IN AN
20 IN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$3,500,000.

21

22 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY. SECONDED.
23 WITHOUT OBJECTION, SO ORDERED.

24



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1 **CLERK ROBIN GUERRERO:** TREASURER AND TAX COLLECTOR'S
2 RECOMMENDATION, ITEM 58, TO ADOPT A RESOLUTION AUTHORIZING THE
3 ISSUANCE AND SALE OF HAWTHORNE SCHOOL DISTRICT GENERAL
4 OBLIGATION BONDS, 2004 ELECTION, 2005, SERIES B, IN AN IN
5 AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED 7,500,000.

6

7 **SUP. ANTONOVICH, CHAIR:** MOTION BY MOLINA. SECONDED. WITHOUT
8 OBJECTION, SO ORDERED.

9

10 **CLERK ROBIN GUERRERO:** PUBLIC HEARINGS, ITEMS 59 THROUGH 60. WE
11 WILL HOLD ITEM 59 FOR HEARING AND, ON ITEM 60, THE CHIEF
12 ADMINISTRATIVE OFFICER IS REQUESTING THAT THIS ITEM BE
13 CONTINUED WITHOUT DISCUSSION TO JANUARY 17, 2006, AT 1:00
14 P.M., AND WE DO HAVE A REQUEST FOR A MEMBER OF THE PUBLIC TO
15 SPEAK ON THAT ITEM.

16

17 **SUP. ANTONOVICH, CHAIR:** THEN ME HOLD IT.

18

19 **CLERK ROBIN GUERRERO:** GO AHEAD?

20

21 **SUP. ANTONOVICH, CHAIR:** UNLESS THE PERSON WANTS TO-- KNOWS
22 THAT WE'RE GOING TO HAVE IT CONTINUED. WHO IS THE INDIVIDUAL?
23 DID YOU HEAR THE-- ARE YOU OKAY WITH THE CONTINUANCE OF IT?
24 OKAY. WE'LL CONTINUE IT THEN AND THEN YOU'LL BE ABLE TO SPEAK



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1 AT THE HEARING WHEN WE DO IT, OKAY. THANK YOU. SO BURKE MOVES.
2 SECONDED. THAT WILL BE CONTINUED TO WHICH DATE?

3

4 **CLERK ROBIN GUERRERO:** JANUARY 17, 2006, AT 1:00 P.M.

5

6 **SUP. ANTONOVICH, CHAIR:** JANUARY 17TH, 1:00 P.M. OKAY. WITHOUT
7 OBJECTION, SO ORDERED.

8

9 **CLERK ROBIN GUERRERO:** ITEM 61, ADDITIONS TO THE AGENDA
10 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
11 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE
12 MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ITEM
13 61-A.

14

15 **SUP. ANTONOVICH, CHAIR:** SO MOVED. SECONDED BY MOLINA. WITHOUT
16 OBJECTION, SO ORDERED.

17

18 **CLERK ROBIN GUERRERO:** ITEM 61-B.

19

20 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY. SECONDED.
21 WITHOUT OBJECTION, SO ORDERED.

22

23 **CLERK ROBIN GUERRERO:** THAT COMPLETES THE READING OF THE
24 AGENDA. BOARD OF SUPERVISORS' SPECIAL ITEMS BEGIN WITH
25 SUPERVISORIAL DISTRICT NO. 5.



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1
2 **SUP. ANTONOVICH, CHAIR:** FIRST, WE WANT TO WELCOME OUR NEW
3 CONSUL-GENERAL. WE HAVE A NEW CONSUL-GENERAL WHO HAS BEEN
4 POSTED IN LOS ANGELES COUNTY AND THAT'S THE HONORABLE MUHYEE
5 AL DEEN R. ALFELAIJ, WHO HAS OPENED THE FIRST CONSULATE OFFICE
6 FOR THE KUWAITI GOVERNMENT IN LOS ANGELES COUNTY. BORN ON
7 DECEMBER 25TH, OUR CONSUL-GENERAL EARNED HIS LAW DEGREE AT THE
8 UNIVERSITY OF KUWAIT FACULTY OF LAW AND LATER ATTENDED THE
9 FACULTY OF COMMERCE DEPARTMENT OF ECONOMY AND POLITICAL
10 SCIENCES. HIS DIPLOMACY CAREER BEGAN IN 1983 WHEN HE JOINED
11 THE MINISTRY OF FOREIGN AFFAIRS. AT THAT TIME, HE HELD
12 RESPONSIBLE POSITIONS IN ZIMBABWE, SPAIN, ITALY AND THE
13 EMBASSY OF KUWAIT AND TUNISIA, WHERE HE HELD THE POSITION OF
14 COUNSELOR AND WAS IN CHARGE OF THE DAY-TO-DAY ACTIVITIES OF
15 THE EMBASSY. HE WAS ACCREDITED BY THE UNITED STATES DEPARTMENT
16 OF STATE ON OCTOBER 13TH, 2005, AS THE CONSUL-GENERAL OF
17 KUWAIT IN LOS ANGELES COUNTY. JOINING HIM IN LOS ANGELES IS
18 HIS WIFE AND THEIR TWO CHILDREN. SO, CONSUL, WE WELCOME YOU
19 AND WE LOOK FORWARD TO WORKING WITH YOU. WE HAVE OVER 90
20 FOREIGN GOVERNMENTS POSTED HERE AND, AS A RESULT OF THAT, WE
21 HAVE ONE OF THE LARGEST CONSULAR CORPS IN THE WORLD IN LOS
22 ANGELES COUNTY BECAUSE OF THE DYNAMIC OPPORTUNITIES AND-- JOB
23 OPPORTUNITIES AND EDUCATIONAL OPPORTUNITIES THAT OUR COUNTY
24 HAS FOR YOUR NATION AND OTHERS AND OTHERS AROUND THE WORLD, SO
25 WELCOME. [APPLAUSE]



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1

2 **THE HONORABLE MUHYEE AL DEEN R. ALFELAIJ:** THANK YOU VERY MUCH,
3 MR. MAYOR, WHO INVITED ME TO THIS OCCASION. I'M REALLY HAPPY
4 TO BE WITH YOU AND HAVE SOME THOUGHTS, IF IT'S POSSIBLE TO SAY
5 IT. THANK YOU FOR INVITING ME FOR THIS OCCASION. I HAVE THE
6 HONOR OF BEING THE FIRST CONSUL-GENERAL OF KUWAIT IN LOS
7 ANGELES. I AM MARRIED AND HAVE TWO WONDERFUL CHILDREN. I HAVE
8 BEEN SENT BY MY GOVERNMENT TO REPRESENT TWO MILLION KUWAITI
9 CITIZENS IN THE WESTERN PART OF THE UNITED STATES. I HAVE BEEN
10 SERVING MY COUNTRY AS A _____ SINCE 1983 AND SINCE
11 THEN, I HAVE BEEN OBLIGATED TO COUNTRIES SUCH AS TUNISIA,
12 INDONESIA, HARARI, AND ZIMBABWE, MADRID IN SPAIN, AND MILAN IN
13 ITALY AND, OF COURSE, LOS ANGELES. MY MAJOR GOAL IS, MY
14 MISSION IS TO INCREASE THE ECONOMIC RELATIONS BETWEEN KUWAIT
15 AND CALIFORNIA. THANK YOU VERY MUCH.

16

17 **SUP. ANTONOVICH, CHAIR:** THANK YOU. [APPLAUSE]

18

19 **SUP. ANTONOVICH, CHAIR:** AS I WAS MENTIONING TO SUPERVISOR
20 BURKE BEFORE THE MEETING STARTED, A YEAR AGO, BECAUSE THIS IS
21 ONCE AGAIN THE TIME WHEN WE WELCOME TO LOS ANGELES COUNTY
22 BOARD OF SUPERVISORS AND OUR COUNTY THE TOURNAMENT OF ROSES
23 QUEEN AND COURT FOR THIS YEAR. THIS MORNING IS THE 88TH ROSE
24 QUEEN, CAMILLE CLARK, AND HER COURT THAT ARE HERE. THE THEME
25 FOR THE 117TH ANNUAL ROSE PARADE IS "IT'S MAGICAL". BECAUSE



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1 THE FIRST OF THE YEAR FALLS ON A SUNDAY, THE PARADE THIS YEAR
2 WILL TAKE PLACE ON MONDAY, JUST AS JANUARY 2ND WITH GRAND
3 MARSHAL SUPREME COURT JUSTICE SANDRA DAY O'CONNOR LEADING THE
4 FESTIVITIES. WE HAVE-- THEY ALWAYS-- THERE'S A LITTLE STORY
5 THAT THE TOURNAMENT OF ROSES HAS AN AGREEMENT WITH GOD THAT
6 THERE WILL BE NO PARADE ON SUNDAY IF HE PROMISES NOT TO HAVE
7 RAIN ON THE PARADE AND WE'VE HAD A VERY REMARKABLE TRADITION
8 WHERE, EVEN THOUGH THERE'S BEEN A STORM BEFORE AND AFTER,
9 DURING THE PARADE, IT'S ALWAYS BEEN DRY AND WE HOPE TO
10 CONTINUE THAT THIS YEAR. LET ME FIRST, LESLIE, FIRST, WE'RE
11 GOING TO INTRODUCE PRINCESS ALYSSA JONES, WHO IS A FRESHMAN AT
12 PASADENA CITY COLLEGE, MAJORING IN CHILD DEVELOPMENT, WHO
13 RESIDES IN ARCADIA. AND SHE GRADUATED FROM ARCADIA HIGH
14 SCHOOL. AND SHE WAS ACTIVE WITH THE SISTEENS, A VOLUNTEER
15 GROUP THAT RUNS A SECOND HAND STORE AND GIVES CLOTHING TO
16 CHILDREN IN NEED. SHE'S PLAYED SOCCER FOR 12 YEARS AND ENJOYS
17 TRAVELING AND SHOPPING. SO, ALYSSA. [APPLAUSE]

18

19 **SUP. ANTONOVICH, CHAIR:** PRINCESS CAROLYN LU IS A SENIOR AT SAN
20 MARINO HIGH SCHOOL AND RESIDES IN SAN MARINO. SHE'S PRESIDENT
21 OF THE ARTS CLUB, ACTIVE IN THE ASSOCIATED STUDENT BODY AND
22 WORKS ON THE SCHOOL YEARBOOK. SHE ENJOYS VOLUNTEERING, WRITING
23 POETRY AND DANCING. SHE SPEAKS MANDARIN AND HOPES TO STUDY
24 SPEECH AND PHYSICAL THERAPY IN COLLEGE. SO, CAROLYN? [
25 APPLAUSE]



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1

2 **SUP. ANTONOVICH, CHAIR:** PRINCESS ELIZA WAPPER IS A SENIOR AT
3 POLYTECHNIC SCHOOL AND RESIDES IN SAN MARINO. SHE'S CAPTAIN OF
4 THE VARSITY SOCCER TEAM, PARTICIPATES IN VARSITY TENNIS AND
5 TRACK. HER ACTIVITIES INCLUDE HORSEBACK RIDING, PHOTOGRAPHY
6 AND SERVING AS THE SPORTS EDITOR FOR HER SCHOOL NEWSPAPER.
7 AFTER SCHOOL, SHE HOPES TO STUDY HISTORY AND BUSINESS WHILE
8 PLAYING COLLEGIATE LEVEL SOCCER. VERY GOOD. [APPLAUSE]

9

10 **SUP. ANTONOVICH, CHAIR:** PRINCESS MICHELLE CORRELL IS A
11 FRESHMAN-- A SENIOR AT FLINTRIDGE PREPARATORY SCHOOL AND
12 RESIDES IN SAN MARINO, A MEMBER OF VARSITY CHEERLEADING SQUAD,
13 NATIONAL CHARITY LEAGUE, KEY CLUB AND THE MINORITY STUDENT
14 UNION. SHE PRACTICES YOGA, ENJOYS SHOPPING, AND WATCHING
15 MOTION PICTURES AND HOPES TO ATTEND NEW YORK UNIVERSITY TO
16 STUDY NURSING. [APPLAUSE]

17

18 **SUP. ANTONOVICH, CHAIR:** PRINCESS RACHEL GURREGOS IS A SENIOR
19 AT FLINTRIDGE PREPARATORY SCHOOL AND RESIDES IN ALTADENA. A
20 MEMBER OF THE NATIONAL CHARITY LEAGUE AND THE MINORITY STUDENT
21 UNION, SHE'S ACTIVE PEER COUNSELOR, SCHOOL TUTOR AND ACTIVE IN
22 THE ARMENIAN CHURCH CAMP COUNSELOR. SHE HAS HER OWN HANDBAG
23 COMPANY RACHE G. LOS ANGELES, WHICH SHE HOPES TO EXPAND
24 NATIONALLY. [APPLAUSE]

25



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1 **SUP. ANTONOVICH, CHAIR:** PRINCESS SHANNON BOWMAN IS A SENIOR AT
2 JOHN MARSHALL FUNDAMENTAL SCHOOL AND RESIDES IN ALTADENA. SHE
3 IS ASSOCIATED STUDENT BODY PRESIDENT, A MEMBER OF VARSITY
4 TENNIS TEAM, DEVOTED TO VOLUNTEERING, ACTIVE IN THE SCHOOL'S
5 CHRISTIAN CLUB AND HER CHURCH YOUTH CHOIR. SHE ASPIRES TO WORK
6 WITH CHILDREN AS A SPEECH THERAPIST. SHANNON? [APPLAUSE]

7

8 **SUP. ANTONOVICH, CHAIR:** AND ROSE QUEEN CAMILLE CLARK IS A
9 SENIOR AT LASALLE HIGH SCHOOL AND RESIDES IN PASADENA. SHE'S A
10 MEMBER OF THE VARSITY CHEER SQUAD, NATIONAL HONOR SOCIETY,
11 CALIFORNIA SCHOLARSHIP FEDERATION AND THE JUNIOR CLASSICAL
12 LEAGUE. SHE'S ALSO A MEMBER OF HER SCHOOL STUDENT LIFE AND
13 STUDENT AMBASSADOR COUNCILS. THROUGH LEAD, SHE TUTORS INNER
14 CITY PUBLIC SCHOOL STUDENTS AND ALSO VOLUNTEERS AT UNION
15 STATION AND THE FRED JORDAN MISSION. SHE HOPES TO ATTEND THE
16 UNIVERSITY OF VIRGINIA WHERE SHE WILL MAJOR IN FINANCE. [
17 APPLAUSE]

18

19 **SUP. ANTONOVICH, CHAIR:** WITH US TODAY ARE SOME MEMBERS FROM
20 THE TOURNAMENT. WE HAVE JEFF WINEGRAND, RICK NASSIVE, GARRETT
21 METADOR AND RICH CHENNEN, WHO IS THE CHAIRMAN AND WHO WILL
22 SPEAK ON BEHALF OF THE PRESIDENT.

23

24 **RICH CHENNEN:** THANK YOU, SUPERVISOR ANTONOVICH. I WANTED TO
25 THANK ALL OF THE SUPERVISORS FOR THE OPPORTUNITY TO BE HERE



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1 AND CONGRATULATE SUPERVISOR MOLINA FOR THIS PAST YEAR. JUST A
2 WONDERFUL JOB WELL DONE FOR YOUR LEADERSHIP. THE 117TH ROSE
3 PARADE WILL OCCUR ON JANUARY 2ND AND, AS YOU PROBABLY ALL KNOW
4 OVER THIS PAST WEEKEND, THE NATIONAL CHAMPIONSHIP GAME WILL
5 OCCUR ON JANUARY 4TH AT THE ROSE BOWL. WE'RE ANTICIPATING A
6 HUGE CROWD AND A LOT OF MEDIA ATTENTION FOR THE TEXAS/U.S.C.
7 GAME. I WANTED TO THANK ALL OF YOU FOR THE OPPORTUNITY TO BE
8 HERE AND WE'RE ANTICIPATING, OVER THE COURSE OF THE NEXT MONTH
9 OR SO, ATTENDING A LOT OF EVENTS LIKE THIS. THESE YOUNG LADIES
10 WERE SELECTED FROM AMONG 1,064 CANDIDATES, WENT THROUGH FOUR
11 ROUNDS OF INTERVIEWS WITH NOT JUST THE FOUR OF US THAT YOU SEE
12 HERE TODAY ALONG WITH FIVE OTHER VOLUNTEER COMMITTEE MEMBERS.
13 WE'RE A COMMITTEE OF NINE AMONG 935 VOLUNTEER MEMBERS AND WE
14 JUST APPRECIATE THE FACT THAT WE'RE SUPPORTED SO WELL WITH THE
15 COUNTY OF LOS ANGELES. THANK YOU VERY MUCH. [APPLAUSE]

16

17 **QUEEN CAMILLE:** GOOD MORNING. I'M QUEEN CAMILLE AND I WOULD
18 LIKE TO THANK ALL OF YOU FOR HOSTING THIS EVENT TODAY. THIS IS
19 A VERY EXCITING EVENT. THE TRADITION OF THE TOURNAMENT OF
20 ROSES IS VERY RICH. AS YOU KNOW, WE ATTEND OVER 150 EVENTS,
21 WHICH WE'RE ALL EXCITED ABOUT. THE BIG EVENT, THE GRAND FINALE
22 THAT WE'RE ALL LOOKING FORWARD TO, IS THE ACTUAL PARADE, WHICH
23 WILL BE HELD ON JANUARY 4TH, SO I HOPE ALL OF YOU TUNE INTO
24 THE PARADE BECAUSE WE WILL BE WAVING AT ALL OF YOU AND I'LL
25 SEE YOU SOON. THANK YOU SO MUCH. [APPLAUSE]



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1

2 **SUP. ANTONOVICH, CHAIR:** YVONNE? ZEV? GLORIA? THIS MORNING, AS
3 WE RECOGNIZE THE TOURNAMENT OF ROSES, WE ALSO HAVE THE WORLD
4 FAMOUS ARTIST WHO IS MAKING A SPECIAL PRESENTATION TO THE
5 COUNTY AND THAT'S CAO YOUNG, WHO IS PRESENTING TWO OF HIS
6 PAINTINGS TO THE COUNTY. HE WAS BORN IN EXTREME HARDSHIP IN
7 CHINA BACK IN 1962. AT THAT TIME, THE GOVERNMENT OSTRACIZED
8 HIS FAMILY BECAUSE HIS ANCESTORS ONCE OWNED PROPERTY AND
9 BANKS. AT AGE 11 IN BEIJING, HE BEGAN STUDYING WITH A NOTED
10 ARTIST. HE OFTEN HAD TO SKIP MEALS AND EVEN SOLD HIS CLOTHES
11 TO BUY ART SUPPLIES. HE EXCELLED IN HIS ART CLASSES DESPITE
12 CONSTANT PERSECUTION AND, IN 1988, HE DID RECEIVE HIS BACHELOR
13 OF FINE ARTS DEGREE WITH HIGHEST DISTINCTION. IN 1989, HE HELD
14 HIS FIRST ONE-MAN SHOW AT THE BEIJING ART GALLERY. AN INSTANT
15 SUCCESS, IT WAS COVERED BY THE MAJOR INTERNATIONAL NEWS
16 AGENCIES. THE CHINESE AUTHORITIES, AT THAT TIME, WERE ALARMED
17 AND ARRESTED C.A.O. YOUNG, CLOSED THE GALLERY AND CONFISCATED
18 AND BURNED SEVEN OF HIS FAMOUS PAINTINGS. HE MANAGED TO ESCAPE
19 TO JAPAN, WHERE HE WORKED AS A GRAVE DIGGER AND TOOK SMALL
20 PAINTING COMMISSIONS. SOON HIS ARTISTIC SKILL ATTRACTED MUCH
21 LARGER COMMISSIONS AND, WITHIN A FEW YEARS, HE WAS RECOGNIZED
22 AS JAPAN'S MOST HONORED MURALIST. IN 1994, HE CAME TO THE
23 UNITED STATES. INSPIRED BY THE FREE-SPIRITED AMERICAN PEOPLE,
24 OUR PROSPEROUS AND ENERGETIC SOCIETY AND SPECTACULAR
25 LANDSCAPES, HE CREATED HIS WORKS "FREEDOM" AND "WE THE



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1 PEOPLE", WHICH ARE ON DISPLAY BEHIND ME RIGHT NOW. SO, CAO,
2 THANK YOU VERY MUCH FOR SHARING YOUR ART WITH THE COUNTY OF
3 LOS ANGELES AND FOR RESIDING HERE AND FOR EXHIBITING YOUR
4 ARTISTIC TALENTS AND BEING ABLE TO BE CREATIVE IN DOING WHAT
5 YOU DO. [APPLAUSE]

6

7 **CAO YOUNG:** YEAH, FIRST, I WANTED TO SAY THANKS THAT I HAVE
8 THIS CHANCE TO MEET. I WANTED TO SAY THANKS, SUPERVISOR MIKE.
9 YEAH, OKAY. I DEDICATED THIS PAINTING, "FREEDOM" "WE THE
10 PEOPLE" IN HONOR OF OUR FOUNDING FATHERS WHO GAVE THE AMERICAN
11 PEOPLE THEIR MOST PRICELESS GIFT, IN A WORD, FREEDOM. I
12 DEDICATE "FREEDOM" AND "WE THE PEOPLE" TO ALL OF OUR COUNTRY'S
13 LEADERS WHO GOVERN THE AMERICAN PEOPLE UNDER THE HIGH IDEAL OF
14 THE UNITED STATES CONSTITUTION AND ESPECIALLY TO THOSE
15 AMERICANS WHO GIVE THEIR LIFE FOR FREEDOM. YES, THANKS. [
16 APPLAUSE]

17

18 **SUP. ANTONOVICH, CHAIR:** NOW KIM WANG AND LOUISE LEE WILL MAKE
19 A PRESENTATION TO EACH OF THE BOARD MEMBERS.

20

21 **LOUISE LEE:** HELLO. GOOD MORNING. I'M LOUISE LEE, FOUNDER OF
22 CONSTITUTION DAY AND I'D LIKE TO INTRODUCE, AT THIS TIME, KIM
23 WANG, WHO IS FROM THE NATIONAL MUSEUM AND LIBRARY SERVICES
24 BOARD FROM WASHINGTON, D.C. AND I WOULD LIKE TO BRING TO YOUR
25 ATTENTION THE GENEROSITY OF OUR GREAT ARTISTS, C.A.O. YOUNG,



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1 WHO ALSO HAS A PAINTING FOR EACH OF THE FOUR SUPERVISORS AND
2 OUR MAYOR. AT THIS TIME, WE WOULD LIKE TO PRESENT OUR MAYOR
3 ONE OF THE PAINTINGS.

4

5 **KIM WANG:** BEFORE WE DO THAT, GOOD MORNING. THANK YOU, LOUISE.
6 I'M JUST VERY PROUD TO PRESENT, ON BEHALF OF A GREAT MASTER,
7 CAO YOUNG, AS LOUISE JUST SAID, A BEAUTIFUL PAINTING FOR EACH
8 OF OUR COUNTY SUPERVISORS AND A BOOK OF HIS ARTWORK AND ALSO
9 HE IS DONATING POSTERS OF THESE BEAUTIFUL ARTWORKS TO THE
10 COUNTY OF SUPERVISORS. [APPLAUSE]

11

12 **KIM WANG:** THE FIRST ONE IS TO OUR COUNTY SUPERVISOR, MIKE
13 ANTONOVICH.

14

15 **SUP. MOLINA:** YOU HAVE TO GET INTO THE PICTURE, LOUISE. YOU
16 HAVE TO GET INTO THE PICTURE. THERE YOU GO.

17

18 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR MOLINA?

19

20 **SUP. MOLINA:** THANK YOU.

21

22 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR BURKE? SUPERVISOR
23 YAROSLAVSKY?

24



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1 **KIM WANG:** AND WE ALSO HAVE ONE FOR COUNTY SUPERVISOR DON
2 KNABE. WE'LL SAVE IT FOR HIM.

3

4 **SUP. ANTONOVICH, CHAIR:** OKAY. HIS DEPUTY OVER THERE...

5

6 **KIM WANG:** HE WILL TAKE IT.

7

8 **SUP. ANTONOVICH, CHAIR:** YEAH. SUPERVISOR KNABE'S DEPUTY WILL
9 TAKE IT. OKAY. GLORIA?

10

11 **SUP. MOLINA:** OH, OKAY. GREAT.

12

13 **SUP. ANTONOVICH, CHAIR:** WE HAVE A LITTLE BOXER/SHEPHERD MIX.
14 HE'S A LITTLE BOY, EIGHT WEEKS OLD, WHO IS LOOKING FOR A HOME.
15 SO, HIS NAME IS DUKE. HE DOESN'T COME FROM LONG BEACH BUT--
16 LIKE OUR FAMOUS DUKE DOES BUT HE'S LOOKING FOR A HOME, SO
17 ANYBODY'D LIKE TO ADOPT HIM CAN CALL THE TELEPHONE NUMBER AT
18 THE BOTTOM OF YOUR TELEVISION SCREEN, (562) 728-4644 AND DUKE
19 WILL BE YOURS FOR THE HOLIDAY. HE CAN CELEBRATE CHRISTMAS OR
20 HE'S GOT A LITTLE HANUKKAH SWEATER ON, SO CELEBRATE HANUKKAH,
21 OR CELEBRATE BOTH. OKAY? SEE EVERYBODY OUT THERE? SUPERVISOR
22 MOLINA? SUPERVISOR BURKE? ZEV?

23

24 **SUP. MOLINA:** PUPPY? NO.

25



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1 **SUP. ANTONOVICH, CHAIR:** I'D LIKE TO FIRST MOVE THAT WE MOVE IN
2 ADJOURNMENT OF THE FOLLOWING. MADGE ROGACZEWSKI, WHO IS A
3 MEMBER OF THE ACTON TOWN COUNCIL, PRESIDENT OF THE ACTON
4 COMMUNITY CLUB, PAST ADMINISTRATOR/SECRETARY OF THE ACTON
5 CHAMBER OF COMMERCE WHERE SHE VOLUNTEERED. SHE MODERATED A
6 ACTON FOURTH OF JULY PARADE FOR SEVERAL YEARS. JAMES RICHARD
7 "DICK," FREY, HIS NICKNAME, LONG-TIME RESIDENT OF HERMOSA
8 BEACH. HE GREW TO BECOME AN OUTSTANDING ATHLETE AT BANNING
9 HIGH SCHOOL, WINNING LETTERS IN TRACK AND BASKETBALL. HE WAS
10 OFFERED HIS SCHOLARSHIPS AT U.S.C. BUT HE CHOSE TO PLAY
11 BASKETBALL. HIS STUDIES WERE INTERRUPTED DURING WORLD WAR II,
12 WHERE HE SERVED IN THE ARMY AS PART OF THE FRENCH INVASION
13 FORCE, RECEIVING A PURPLE HEART AND OTHER MEDALS. JOHN IVAN
14 BARAC, WHO WAS BORN IN CROATIA, PASSED AWAY IN-- THIS PAST
15 WEEK AND HE WAS 77 YEARS OLD. A GOOD FRIEND, FATHER OR I
16 SHOULD SAY REVEREND JOHN BENNETT, WHO PASSED AWAY ON NOVEMBER
17 28TH. HE, PRIOR TO BEING IN THE CLERGY, HE WAS A TALENTED
18 PERFORMER ON BROADWAY AT THE HOLLYWOOD BOWL, THE SAN FRANCISCO
19 OPERA. HE WENT ON TO BECOME PASTOR OF LONG BEACH, WHERE HE IS
20 GREATLY MISSED AND SURVIVED BY HIS WIFE, CHERIE, AND THEIR
21 CHILDREN. HE WAS ALWAYS ACTIVE IN THE POLITICAL AREA. THAT'S
22 WHERE I FIRST MET JOHN, BACK WHEN I WAS JUST IN COLLEGE, WITH
23 THE REPUBLICAN ACTIVITIES AND HE WAS ALSO LEADER OF MANY OF
24 THE ORGANIZATIONS IN THE SOUTH BAY AREA. POLLIE PHLEGER
25 GOODAN, WHO HELPED PRESERVE 1,200 ACRES OF REDWOODS WHEN SHE



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1 OVERSAW THE SALE OF HER FAMILY ESTATE ON THE SAN FRANCISCO
2 PENINSULA. SHE WAS QUITE ACTIVE IN THE SAN GABRIEL VALLEY. SHE
3 WAS A RESIDENT OF PASADENA, SAN MARINO. SHE ATTEND STANFORD
4 UNIVERSITY AND SHE WAS SURVIVED BY HER TWO DAUGHTERS, MARY
5 ELENA AND AMANDA. SHE WAS QUITE ACTIVE IN MANY OF THE
6 CHARITABLE CAUSES AND EDUCATIONAL GROUPS WITHIN THE SAN
7 GABRIEL VALLEY AND THE COUNTY. THOMAS FRAWLEY, WHO WAS ALSO
8 WORLD WAR II BRONZE STAR RECIPIENT. HE WAS A MEMBER OF THE LOS
9 ANGELES COUNTY SHERIFF'S DEPARTMENT FOR 22 YEARS. SHARON
10 PATRICIA SHERWOOD, SHE WAS A REGISTERED NURSE AND HAS WORKED
11 AS A MATRON FOR THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT.
12 CARD WALKER, STARTED AS A MAIL ROOM EMPLOYEE AND ROSE TO
13 BECOME THE FIRST CHIEF EXECUTIVE OF THE WALT DISNEY
14 CORPORATION, WHO WASN'T A MEMBER OF THE DISNEY FAMILY, PASSED
15 AWAY AT THE AGE OF 88-- 89. AND MATTHEW HORWAY WHITMAN,
16 RETIRED GENERAL COUNCIL FOR ATCHISON, TOPEKA AND SANTA FE
17 RAILWAY PASSED AWAY AT THE AGE OF 84. ALDEA VENEZUELA, WHO
18 PASSED AWAY AT THE AGE OF 89. SHE WORKED DURING WORLD WAR II
19 AS A AMMUNITION PACKER AND LATER IN A FLOWER SEED COMPANY. SHE
20 PASSED AWAY NOVEMBER 30TH IN LANCASTER. SHE LEAVES 16
21 GRANDCHILDREN, 34 GREAT-GRANDCHILDREN AND 23 GREAT, GREAT
22 GRANDCHILDREN. WHAT A LEGACY. SECONDED BY MOLINA. WITHOUT
23 OBJECTION, SO ORDERED. AND I HAD ITEM NUMBER 45-- WHERE'S THE
24 BUTTON UNDER HERE? WHERE IS THE BUTTON FROM THE DESK? YES, MR.
25 BAXTER.



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1

2 **PETER BAXTER:** MR. CHAIRMAN, MEMBERS OF YOUR HONORABLE BOARD,

3 MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND

4 I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT THIS

5 ITEM PROVIDES THE AUTHORITY TO IMPROVE THE ACCESSIBILITY AND

6 PARTICIPATION IN THE ELECTION PROCESS. WHAT IS CURIOUS ABOUT

7 THE ELECTIONS PROCESS IS THAT THE IMPLEMENTATION OF THE

8 CONSTITUTION IS DIFFERENT FROM THE LANGUAGE OF THE

9 CONSTITUTION, WHICH IS WRITTEN TO PROVIDE FOR A PARLIAMENTARY

10 FORM OF GOVERNMENT RATHER THAN A PRESIDENTIAL FORM OF

11 GOVERNMENT. THE VERY FIRST 25 WORDS OF THE CONSTITUTION,

12 FOLLOWING THE PREAMBLE, READ AS FOLLOWS: "ALL LEGISLATIVE

13 POWERS HEREIN GRANTED SHALL BE VESTED IN A CONGRESS OF THE

14 UNITED STATES, WHICH SHALL CONSIST OF A SENATE AND A HOUSE OF

15 REPRESENTATIVES." THAT STATEMENT, THAT UNCOMPROMISING,

16 PRECISE, CLEAR STATEMENT DEFINES, ARTICULATES AND DESCRIBES

17 PARLIAMENTARY GOVERNMENT AND EVERY WORD IN THE CONSTITUTION

18 THEREAFTER HAS TO BE UNDERSTOOD AS BEING CONSISTENT WITH THAT

19 STATEMENT. NOW TO THE EMPLOYMENT OF THE STYLE AND TITLE OF

20 "MAYOR" FOR THE BOARD OF SUPERVISORS. IT IS RESPECTFULLY

21 SUBMITTED THAT, WHEN WILLIAM THE CONQUEROR CROSSED THE ENGLISH

22 CHANNEL IN 1066, HE BROUGHT WITH HIM NORMAN FRENCH LAW, WHICH

23 INCLUDED THE TERM "LESE-MAJESTE", SETTING FORTH A CRIME

24 AGAINST THE SOVEREIGN, AS IN AN AFFRONT TO THE DIGNITY AND THE

25 MAJESTY OF THE SOVEREIGN. TODAY, WE HAVE A SOVEREIGN IN THE



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1 ELECTORATE. THE COUNTY CHARTER PROVIDES FOR A 5-MEMBER BOARD
2 OF SUPERVISORS, NOT A SINGLE PERSON, AS IN THE CITY, IS KNOWN
3 AS A MAYOR UNTIL AND IF THE ELECTORATE, THE SOVEREIGN,
4 DETERMINES THERE SHALL BE AN ELECTED MAYOR, PRESUMING WE HAVE
5 A MAYOR, WHO MAY WELL BE LESS MAJESTE, AS IN AN AFFRONT TO THE
6 MAJESTY AND DIGNITY OF THE SOVEREIGN. EITHER WE BELIEVE IN LAW
7 OR WE DON'T BELIEVE IN LAW. THE COUNTY OF LOS ANGELES, THE
8 PEOPLE HAVE STATED IN THE COUNTY CHARTER THAT WE SHALL HAVE A
9 5-MEMBER BOARD OF SUPERVISORS. THE CITY OF LOS ANGELES CHARTER
10 SAYS WE WILL HAVE A MAYOR AND YOU CAN BE A CANDIDATE FOR
11 MAYOR. IN BOTH INSTANCES, THAT IS THE LAW AND MY IMPRESSION IS
12 THAT ENJOYING THE STYLE AND TITLE OF "MAYOR" IS CONFUSING AT
13 THE BEST AND IS UNLAWFUL AT THE WORST, ALL OF WHICH IS
14 RESPECTFULLY SUBMITTED AND I THANK YOU, MR. CHAIRMAN.

15

16 **SUP. ANTONOVICH, CHAIR:** THANK YOU. MOTION BY YAROSLAVSKY.
17 SECONDED. WITHOUT OBJECTION, SO ORDERED. ITEM NUMBER 30.
18 EXCUSE ME, ITEM NUMBER 40. JAMES FLOURNOY?

19

20 **JAMES FLOURNOY:** JAMES FLOURNOY, ROSEMEAD, CALIFORNIA. TO
21 SUPERVISORS, THE BEVERLY BOULEVARD BRIDGE RESULTING IN THE
22 DEPOSITING OF 80 TRUCKLOADS OF CONCRETE, ASPHALT, LEAD PAINT
23 AND CREOSOTE- SOAKED WOOD INTO THE SETTLING BASINS OF THE RIO
24 HONDO. LOS ANGELES COUNTY BOARD OF SUPERVISORS MONTEBELLO AND
25 PICO RIVERA, RECOGNIZE THE NEED TO QUICKLY REMOVE THESE TOXIC



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1 DEBRIS, THEREBY PREVENTING POLLUTION OF GROUNDWATER, THE RIO
2 HONDO RIVER AND OUR OCEAN. THE SIERRA CLUB, SAVE THE
3 MONTEBELLO HILLS TASK FORCE, IN CONJUNCTION WITH THE EMERALD
4 NECKLACE PROJECT, THE RIVERS AND MOUNTAINS CONSERVANCY, WISH
5 TO EXPRESS GRATITUDE TO YOU FOR YOUR LEADERSHIP AND FORESIGHT
6 IN AUTHORIZING AND ALLOCATING FUNDS FOR THIS NECESSARY
7 PROJECT. THE CITIES HAVE NOT YET FOUND A SOURCE OF
8 REIMBURSEMENT FOR THESE FUNDS AND WE'RE GOING TO TRY AND WORK
9 WITH THE CONGRESS PEOPLE TO GET SOME MONEY OUT OF THE FEDERAL
10 ARMY CORPS OF ENGINEERS. ALL THE PROJECTS IN THE EMERALD
11 NECKLACE, THE DUCK FARM, THE ONE YOU'RE GOING TO BE LOOKING AT
12 TODAY, THE DISCOVERY CENTER ARE ALL AFFECTED BY THIS TOXIC
13 CLEANUP AND WE APPRECIATE IT. LIKE TO MOVE ON TO THE TEMPORARY
14 BRIDGE. THE BURNING OF THE BRIDGE WAS AN UNTIMELY ACT BECAUSE
15 YOU'D JUST APPROVED THE MONEY TO REBUILD THE BRIDGE. THE
16 PROCUREMENT OF THE TEMPORARY BRIDGE ALSO WAS BEING PUT FORWARD
17 ON AN EMERGENCY BASIS. DESPITE THE URGENCY, THE LOS ANGELES
18 DEPARTMENT OF PUBLIC WORKS SAW THE NEED IN ITS DUTY TO REVISIT
19 THE SEISMIC AND GEOTECHNICAL ANALYSIS AND DOUBLE CHECK THE
20 BRIDGE DESIGN FOR SEISMIC SAFETY. THIS IS BEING DONE IN AN
21 TIMELY AND ORDERLY MANNER. THE STATE GEOLOGISTS HAD ADDED, IN
22 2002, THE PUENTE HILLS THRUST FAULT TO ITS DATABASE, WHEREAS
23 THE SEISMIC DESIGN HAD BEEN DONE IN 1999. I COMMEND THE COUNTY
24 DEPARTMENT OF PUBLIC WORKS FOR MOVING AHEAD ON THIS AND NOT
25 DELAYING THE BRIDGE. WHAT I WOULD LIKE YOU TO CONSIDER TODAY



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1 IS THAT ALL OF THESE BRIDGES NEED TO BE DETERMINED WHETHER
2 THEY ARE ORDINARY BRIDGES OR IF THEY'RE IMPORTANT BRIDGES AND,
3 IF THEY'RE IMPORTANT, HOW IMPORTANT ARE THEY? CALTRANS CANNOT
4 DESIGN A BRIDGE, THE DEPARTMENT OF PUBLIC WORKS CANNOT DESIGN
5 A BRIDGE UNLESS THERE'S A POLICY ON HOW IMPORTANT THESE
6 BRIDGES ARE. F.E.M.A. WOULD CALL THIS, ARE THEY CRITICAL? A
7 CRITICAL BRIDGE HAS TO BE DESIGNED TO A HIGHER STANDARD THAN
8 AN ORDINARY BRIDGE. THIS INFORMATION SHOULD BE DONE BY THE
9 PLANNING DEPARTMENT AND PUT IN THE DISASTER HAZARD MITIGATION
10 PLAN SO THAT, WHEN THERE IS A DISASTER LIKE THE BURNING OF
11 THIS BRIDGE, WE CAN GO TO IT AND GET IT OUT WITHOUT HAVING TO
12 MAKE POLICY DECISIONS UNDER THE EPICURE OF AN EMERGENCY.
13 ANYWAY, WE'D LIKE TO JUST TO THANK THE WHOLE DEPARTMENT OF
14 PUBLIC WORKS STAFF FOR WORKING ON THIS PROJECT IN AN EXPEDITED
15 MANNER. THAT WAS THE GOOD NEWS. NOW, THE BAD NEWS IS THAT THE
16 PEOPLE OF SOUTH SAN GABRIEL AND THE PEOPLE OF ROSEMEAD ALSO
17 HAVE A BRIDGE THAT'S BEING DONE BY THE CITY OF ROSEMEAD. IT IS
18 NOT BEING HANDLED IN AN EXPEDITED MANNER AND IT'S NOT BEING
19 HANDLED IN NEARLY THE WAY THAT THIS BRIDGE THAT THE COUNTY IS
20 WORKING ON DID. WE'D LIKE YOUR HELP IN GETTING THAT
21 STRAIGHTENED OUT WITH CALTRANS. PUBLIC SAFETY IS AT HAND HERE.
22 THANK YOU.

23

24 **SUP. ANTONOVICH, CHAIR:** THANK YOU.

25



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1 **SUP. MOLINA:** MR. CHAIRMAN?

2

3 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR MOLINA.

4

5 **SUP. MOLINA:** LET ME JUST SHARE. AS WE ALL KNOW, THIS IS THE
6 BRIDGE THAT CONNECTS MONTEBELLO AND PICO RIVERA BUT IT'S A
7 IMPORTANT THOROUGHFARE THAT BRINGS IN A LOT OF PEOPLE AND
8 TAKES A LOT OF PEOPLE HOME EVERY SINGLE DAY. IT'S ONE OF THE
9 THREE MAIN AREAS THAT YOU CAN ACROSS OVER. UNFORTUNATELY, WE
10 WERE IN THE PROCESS OF REPAIRING THE BRIDGE WHEN WE HAD THE
11 FIRE AND, OF COURSE, THE CITY OF MONTEBELLO, AS WELL AS THE
12 CITY OF PICO RIVERA, HAVE EXPEDITED THEIR AGREEMENT TO PAY FOR
13 IT AND THE DEPARTMENT OF PUBLIC WORKS HAS BEEN INSTRUMENTAL IN
14 PUTTING TOGETHER THE WHOLE PROGRAM IN ORDER TO BUILD THE
15 TEMPORARY BRIDGE, WHICH WE HOPE TO BE IN PLACE SOON AND
16 EVENTUALLY TO RECONSTRUCT THE ENTIRE BRIDGE. SO THIS IS THE
17 ACTION THAT WE NEED TO TAKE TODAY IN ORDER TO GET THAT
18 COMPLETED. I APPRECIATE MR. FLOURNOY'S REQUEST. WE ARE GOING
19 TO HAVE A REVIEW OF THE DESIGN SINCE THE ORIGINAL DESIGN WAS
20 DONE SOME YEARS AGO BUT THAT'S MY UNDERSTANDING THAT IT STILL
21 WILL BE IN AN EXPEDITED FASHION. SO I WANT TO THANK THE
22 DEPARTMENT OF PUBLIC WORKS, AS WELL AS THE CITY OF MONTEBELLO
23 AND PICO RIVERA AND ALL THE PEOPLE INVOLVED WHO HAVE BEEN
24 INSTRUMENTAL IN EXPEDITING THIS REQUEST.

25



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1 **JAMES FLOURNOY:** YOU'RE DOING IT RIGHT. ROSEMEAD'S DOING IT
2 WRONG. WE NEED YOUR HELP TO GET ROSEMEAD TO DO IT RIGHT.

3

4 **SUP. MOLINA:** THANK YOU, SIR.

5

6 **SUP. ANTONOVICH, MAYOR:** THANK YOU. SO MOLINA WILL MOVE TO
7 CLOSE THE HEARING, APPROVE THE ITEM AND THE DEPARTMENT WILL
8 TAKE NOTE OF THE COMMENTS THAT WERE MADE DURING THE HEARING.
9 WITHOUT OBJECTION, SO ORDERED. ITEM NUMBER 40. THAT WAS 40.
10 ITEM NUMBER 59.

11

12 **CLERK ROBIN GUERRERO:** ITEM 59 IS HEARING TO CONDITIONALLY
13 VACATE, WITH RESERVATIONS, A PORTION OF ROSEBERRY AVENUE, A
14 PORTION OF ALLEY EAST OF COTTAGE STREET AND ALLEY EAST OF
15 ALAMEDA STREET, WALNUT PARK. WILL ALL THOSE WHO PLAN TO
16 TESTIFY BEFORE THE BOARD PLEASE STAND AND RAISE YOUR RIGHT
17 HAND TO BE SWORN IN. [ADMINISTERING OATH]

18

19 **CLERK ROBIN GUERRERO:** PLEASE BE SEATED.

20

21 **SUP. ANTONOVICH, CHAIR:** OKAY. FIRST IS JUAN AREVALO. JUAN?

22

23 **SUP. MOLINA:** JUAN AREVALO.

24



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1 **JUAN AREVALO:** YEAH. MY NAME IS JUAN AREVALO. I WAS HERE TWO
2 WEEKS AGO AS A CONCERNED HOMEOWNER IN THE MARBRISA DEVELOPMENT
3 OPPOSING THE CLOSURE OF ROSENBERRY DUE TO SOME UNRESOLVED
4 ISSUES THAT I FELT THAT POSED A THREAT TO OUR NEIGHBORHOOD.
5 ONE WAS THAT WE-- THAT THE HOMEOWNERS, THE ASSOCIATION BE
6 INVOLVED OR CONSULTED IN THE BUILDING AND THE DEMOLITION, IF
7 IT NEED BE, OR THE WALL THAT SEPARATES OUR NEIGHBORHOOD FROM
8 THE SHOPPING CENTER. I GOT AGREEMENT FROM PRIME STAR ALAMEDA,
9 WITH THE ASSISTANCE OF LISA AYELA AND VANESSA AND I'M HAPPY
10 WITH IT NOW. WE'RE GOING TO BE CONSULTED. ANOTHER ONE WAS THAT
11 THEY COMMIT IN WRITING THAT THEY MAINTAIN AND REPAIR THE WALL
12 WHEN IT'S DAMAGED. SINCE IT'S GOING TO BE A WALL THAT'S GOING
13 TO BE USED BY DELIVERY TRUCKS, I'M SURE THAT IT'S GOING TO GET
14 HIT. THEY AGREED TO IT IN WRITING AS WELL AND THAT THEY WILL
15 REPAIR IT. AND ANOTHER ONE WAS THAT WHAT WOULD HAPPEN WHEN
16 CERTAIN ISSUES ARISE THAT HAD BEEN UNPLANNED FOR? THEY AGREED
17 THAT-- TO HOLD MONTHLY MEETINGS WITH US DURING THE FIRST YEAR
18 AND THEN, AFTERWARDS, ON A NEED BASIS, JUST TO ADDRESS THOSE
19 ISSUES TO KEEP US HAPPY. SO AS IS NOW THE-- I'M NOT OPPOSING
20 IT NOW THAT THESE ISSUES HAVE BEEN RESOLVED.

21

22 **SUP. MOLINA:** THANK YOU. JUAN PEREZ AND JUAN PEREZ, JR.
23 (SPEAKING SPANISH). SIR, HOWEVER YOU WANT TO DO IT.

24



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1 **JUAN PEREZ, JR.:** I'LL GO FIRST. JUAN PEREZ, JR. I'M HERE TO
2 OPPOSE CLOSING OFF THE ALLEY BEHIND OUR BUSINESS. WE CAME HERE
3 IN THE COUNCIL MEETING ON THE 22ND, I BELIEVE, AND SHORTLY
4 THEREAFTER, THEY CLOSED OFF THE ALLEY AND THE ALLEY IS CLOSED
5 OFF NOW. THIS AFFECTED OUR BUSINESS AND, OF COURSE, THOUGH,
6 THERE'S NO-- WE HAVE NO ACCESS THERE. OUR BUSINESS...

7

8 **SUP. MOLINA:** COULD WE ASK THE DEPUTY MAYBE IF WE CAN ESCORT
9 THE YOUNG WOMAN OUT AND SEE IF SHE CAN DEAL WITH SOME OF HER
10 ISSUES OUTSIDE? THANK YOU. I'M SORRY.

11

12 **JUAN PEREZ, JR.:** OKAY. OUR BUSINESS, HOW IT'S SET UP THOUGH,
13 OUR CUSTOMERS TO PARK IN THE FRONT OF IT, OF FLORENCE AVENUE,
14 AND GO AROUND AND USE THE ALLEY TO GO ACCESS SO WHERE WE CAN
15 SELL, LOAD AND UNLOAD ENGINES TO THEM. WE DIDN'T COMPLAIN,
16 THOUGH. COTTAGE STREET WAS LONGER, THOUGH, WE HAD CARS PARKED
17 DIAGONALLY. NOW IT'S CLOSED OFF, THOUGH, AND HAS LESS PARKING.
18 NOW WHAT THEY'RE PLANNING TO DO IS CLOSE OFF THE ALLEY, CLOSE
19 OFF THE OTHER STREET THAT WAS PART OF THE STREET, THOUGH, AND
20 WE HAVE LESS AND LESS ACCESS TO IT. WE'RE A SMALL FAMILY-OWNED
21 BUSINESS THOUGH AND RIGHT NOW WE JUST-- WE NEED THE ACCESS TO
22 THE ALLEY, THOUGH. WE HAVE NOTHING AGAINST PRIME STAR BUT WE'D
23 JUST LIKE TO LIVE AND LET LIVE, THOUGH, LET US, YOU KNOW, STAY
24 IN BUSINESS AND GIVE OUR CUSTOMERS ACCESS.

25



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1 **SUP. MOLINA:** THANK YOU, SIR. SENOR PEREZ.

2

3 **(VOICE OF INTERPRETER):** I UNDERSTOOD MY SON PERFECTLY. WE HAVE
4 A FAMILY BUSINESS IN THE SAME LOCALE. MY PROBLEM IS THAT ALL
5 MY CUSTOMERS ARRIVE ON THE FRONT SIDE OF THE BUSINESS, WHICH
6 IS FLORENCE. AND, WHEN THEY DECIDE TO BUY, THEY COME BY THE
7 ALLEY AND, THERE, WE GIVE THEM THE ENGINE AND THEY LEAVE. I
8 DON'T KNOW HOW WE CAN DO IT, BUT I'D LIKE THE ALLEY TO REMAIN
9 EXACTLY AS IS. I DON'T ASK FOR ANYTHING ELSE BUT TO HAVE THE
10 ALLEY REMAIN OPEN.

11

12 **SUP. MOLINA:** (SPEAKING SPANISH) GRACIAS. ALL RIGHT. NEXT WE
13 HAVE ROSA PALACIOS AND ARTURO SNEIDER. GOOD MORNING.

14

15 **(VOICE OF INTERPRETER):** GOOD MORNING. I'M IN FAVOR OF-- I'M IN
16 FAVOR OF THE CONSTRUCTION OF THE ALAMEDA MALL. BUT I'D LIKE
17 THE DEVELOPERS OR THOSE THAT MAKE THIS MALL TO BE ABLE TO
18 RESPOND IN CASE OF ANY DAMAGES INCURRED.

19

20 **SUP. MOLINA:** (SPEAKING SPANISH).

21

22 **ROSA PALACIOS:** OH, OKAY. (SPEAKING SPANISH).

23

24 **(VOICE OF INTERPRETER):** IN THE BEGINNING OF THE REMODELING,
25 THERE WAS SOME DAMAGE TO THE HOMES AND THAT'S MY CONCERN SO



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1 I'D LIKE TO KNOW WHO WOULD BE RESPONSIBLE FOR ANY DAMAGES ON
2 OUR HOMES.

3

4 **SUP. MOLINA:** GRACIAS. MR. SNEIDER?

5

6 **SUP. ANTONOVICH, CHAIR:** OKAY. ANY...

7

8 **SUP. MOLINA:** WELL, I THINK MR. SNYDER IS GOING TO COME UP.

9

10 **ARTURO SNEIDER:** GOOD MORNING. MY NAME IS ARTURO SNEIDER, I AM
11 THE FOUNDER OF PRIME STAR DEVELOPMENT AND WE'RE THE DEVELOPERS
12 OF THE PROJECT, LA LAMIRA. THROUGH THIS PROCESS OF THE
13 OUTREACH THAT WE DID IN RELATION TO THE VACATION OF THE
14 ALLEYS, WE WENT EXTENSIVELY TO THE NEIGHBORHOOD AND OBTAINED
15 ALL OF THE NECESSARY SIGNATURES AND DEEDS THAT WERE REQUIRED,
16 WHICH WE HAVE COPIES HERE AS NEEDED, AND WE ARE ALSO THE
17 OWNERS OF THE PROPERTY NORTH AND SOUTH OF THE ALLEY AND IN THE
18 CASE WE WENT THROUGH EXTENSIVE CARE TO MAKE SURE THAT THE
19 ACCESS TO THE BUSINESSES THAT ARE IN NEED OF THE ALLEY REMAINS
20 OPEN. REFERENCES THAT WERE MADE EARLIER ABOUT THE ALLEY BEING
21 CLOSED ACTUALLY WERE ONLY RELATED TO THE DEMOLITION PROCESS,
22 MAYBE ON A FEW HOURS HERE AND THERE TO MOVE EQUIPMENT AND I
23 DON'T THINK THE ISSUE SHOULD BE CONFUSED BETWEEN A CLOSURE AND
24 VACATION, WHICH ARE OBVIOUSLY TWO VERY DIFFERENT ISSUES. AND,
25 AS OWNER OF THE PROPERTY ON BOTH SIDES OF THE ALLEY, WE'VE



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1 OBVIOUSLY SUBMITTED THE PAPERWORK IN SUPPORT OF THE VACATION.
2 I DON'T KNOW IF I MAY GIVE THIS DOCUMENT TO SOMEBODY IN TERMS
3 OF EVIDENCE OF THE 98% OF THE HOMEOWNERS AND WE ACTUALLY ONLY
4 NEEDED A 66% VOTE FROM THE MARBRISA HOMEOWNERS BUT WE'RE HAPPY
5 TO HAVE GOTTEN EVERY ONE BUT ONE FAMILY THAT'S NOT REACHABLE
6 AND IN THE STATE. SO THANK YOU VERY MUCH.

7

8 **SUP. MOLINA:** THANK YOU. LET ME JUST SHARE WITH MY BOARD THAT
9 THE MARBRISA HOMEOWNERS ASSOCIATION, AND IT'S PART OF AN
10 AFFORDABLE HOUSING UNITS THAT WE CREATED A LONG TIME AGO,
11 THEY'VE ESTABLISHED THEIR OWN HOMEOWNERS ASSOCIATION AND, AS
12 MR. SNEIDER SAID, OVER 98% OF THE PEOPLE, EVEN THOUGH THEY
13 ONLY NEED HALF OF THEM, AGREED TO THE STREET VACATION. THERE
14 WAS APPRAISALS THAT WERE DONE, BOTH BY PRIME STAR AS WELL AS
15 BY THE COUNTY AND IT WAS AGREED UPON AND THEY WERE PAID
16 \$325,000, PLUS AN ADDITIONAL \$50,000 FOR OTHER IMPROVEMENTS
17 AND THE HOMEOWNERS ASSOCIATION WILL MAKE A DETERMINATION AS TO
18 HOW THEY'LL UTILIZE THOSE FUNDS. WITH THE ISSUE OF MR. PEREZ,
19 WE HAVE MADE THE-- PRIME STAR AS WELL AS THE COUNTY HAS MADE
20 VARIOUS EFFORTS TO TRY AND WORK WITH THEM. THIS WILL BE, THE
21 VACATION WILL NOT INHIBIT THE BUSINESS AT ALL WHATSOEVER.
22 THERE'S NO ENTRANCE OR EXIT TO THE BUSINESS FROM THE ALLEY, SO
23 IT SHOULDN'T CREATE ANY KIND OF A PROBLEM. WE HAVE HAD, AS MY
24 STAFF SHOWS ME, AT LEAST 5 COMMUNITY MEETINGS OUT THERE. WE
25 CONTINUED THIS FROM TWO WEEKS AGO, ONLY TO MAKE SURE THAT WE



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1 COULD ADDRESS ANY OTHER ISSUES BUT THEY CONTINUE TO BE-- THE
2 CONCERNS ARE THINGS THAT WE CANNOT ADDRESS AT THIS POINT IN
3 TIME. AND, SINCE WE'VE HAD 98% OF THE PEOPLE SUPPORT THIS, I
4 WOULD LIKE TO ASK FOR YOUR APPROVAL ON THIS ITEM. SO MOVE IT.

5

6 **SUP. ANTONOVICH, CHAIR:** OKAY. SECONDED. ANY OBJECTION? SO
7 ORDERED. 16.

8

9 **SUP. MOLINA:** THANK YOU.

10

11 **SUP. ANTONOVICH, CHAIR:** KRYSTINA KESSLER. NICE TO SEE YOU
12 AGAIN.

13

14 **KRYSTINA KESSLER:** TODAY, I'M HERE TO SPEAK ABOUT THE MISSING
15 KIDS. THE ISSUE OF THE INCREASED NUMBER OF RUNAWAY FOSTER
16 YOUTH HAS BEEN PRESENTED IN LOS ANGELES COUNTY'S FOSTER CARE
17 SYSTEM. BEHIND EVERY ISSUE, THERE IS A PURPOSE. D.C.F.S. NEEDS
18 TO GET TO THE BOTTOM OF THE PROBLEM IN ORDER TO FIND A
19 SOLUTION TO DECREASE THE NUMBER OF RUNAWAYS. RECENTLY FOUND IN
20 THE DAILY NEWS REPORT, MR. SANDERS, D.C.F.S. DIRECTOR,
21 BELIEVES SOME OF THE INCREASED RUNAWAYS IS DUE TO THE GROWING
22 NUMBER OF OLDER CHILDREN WHO ARE INCREASINGLY LEFT UNADOPTED
23 IN FOSTER CARE. DIMINISHING THE FACT OF THE UNSAFE HOMES IS
24 NOT GOING TO FIX ANYTHING BESIDES A REPUTATION. IT IS HIGHLY
25 UNLIKELY THE KIDS RUN AWAY BECAUSE THEY ARE NOT ADOPTED. AS A



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1 RECENT FORMER RUNAWAY IN FOSTER CARE SPEAKING, I'D LIKE TO
2 POINT OUT THE PROBLEM IS THE SAFETY ISSUES. IT ALL COMES DOWN
3 TO THE UNSAFE HOMES. OBVIOUSLY, TEENAGERS ARE MORE LIKELY TO
4 RUN AWAY BECAUSE THEY ARE PHYSICALLY AND MENTALLY ABLE TO DO
5 SO. THEY KNOW WHAT IS GOING ON IN THESE HOMES IS WRONG. IN
6 SOME CASES, KIDS WERE REMOVED FROM THEIR BIOLOGICAL PARENTS'
7 HOMES FOR THE SAME REASONS THEY ARE RUNNING AWAY FROM THEIR
8 FOSTER HOMES. YOUNGER KIDS ARE USUALLY UNABLE TO RUN AWAY.
9 THEY ARE NOT CAPABLE OF TAKING CARE OF THEMSELVES ON THE
10 STREETS. TODAY, I CAME TO SHARE SOME POSSIBLE SOLUTIONS AND
11 SUGGESTIONS. ONE OF THE KEY SOLUTIONS TO THIS PROBLEM IS
12 D.C.F.S. NEEDS TO FIND A MORE EFFECTIVE WAY IN RECRUITING
13 PEOPLE TO BECOME FOSTER PARENTS. MAYBE THEY SHOULD START KNOCK
14 ON DOORS. ANOTHER BIG PROBLEM I'VE ENCOUNTERED IN TALKING TO
15 PEOPLE WHO HAVE THOUGHT ABOUT BECOMING FOSTER PARENTS IS THE
16 RIDICULOUS REQUIREMENTS. D.C.F.S. REQUIRES THE CAREGIVERS TO
17 LOCK UP THEIR KNIVES, MEDICINE, FENCING AROUND THEIR POOLS AND
18 THOSE ARE ONLY A FEW OF THE REQUIREMENTS WHICH WOULD MAKE
19 PEOPLE FEEL AS THOUGH THEY ARE RUNNING A PRISON. D.C.F.S.
20 NEEDS TO FIND MORE REASONABLE REQUIREMENTS. ANOTHER SUGGESTION
21 IS TO HAVE D.C.F.S. GIVE AN EXIT INTERVIEW WHEN A CHILD LEAVES
22 A HOME. IF THE CHILD HAS ANY PROOF OR ALLEGATIONS OF ABUSE OR
23 NEGLECT FROM THE HOME, D.C.F.S. SHOULD BE MANDATED TO REPORT
24 SUCH TO THE DEPENDENCY COURT. THEY SHOULD ALSO COMPARE THE
25 ALLEGATIONS OF ABUSE, IF ANY, TO PRIOR ALLEGATIONS OF THE



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1 HOME. IF THE HOME HAS BEEN OVER REPORTED, THE FOSTER PARENTS
2 SHOULD HAVE THEIR LICENSE TEMPORARILY SUSPENDED OR TAKEN FOR
3 GOOD, DEPENDING ON THE SEVERITY OF THE ALLEGATIONS OF ABUSE OR
4 NEGLECT. A STATEMENT I WOULD TELL MY OLD CHILDREN'S SOCIAL
5 WORKER WAS, IF YOU WON'T PLACE YOUR OWN KID IN THE HOME, DON'T
6 EVEN THINK ABOUT PLACING ME THERE. EVERY D.C.F.S. EMPLOYEE
7 SHOULD REFER TO THAT STATEMENT WHEN PLACING A CHILD IN ANY
8 HOME. ANOTHER ISSUE AT HAND IS THE MIXING OF YOUTH. MANY KIDS
9 IN GROUP HOMES ARE REFERRED THROUGH THE JUVENILE PROBATION
10 DEPARTMENT. IT IS NOT APPROPRIATE OR PRODUCTIVE TO PLACE AN
11 ABUSED OR NEGLECTED CHILD WITH JUVENILE OFFENDERS. I
12 PERSONALLY LIKE GETTING MY SLEEP AT NIGHT, MR. ANTONOVICH. I'M
13 ASSUMING YOU GO TO SLEEP EVERY NIGHT FEELING SAFE, NOT HAVING
14 TO WONDER IF YOU'RE GOING TO BE STABBED IN THE MIDDLE OF THE
15 NIGHT. UNFORTUNATELY, THAT'S NOT THE REALITY OF THE GROUP
16 HOMES. KIDS ON PROBATION SHOULD BE PLACED TOGETHER.
17 PROSTITUTES SHOULD BE PLACED WITH PROSTITUTES. MR. ANTONOVICH,
18 DO YOUR CHILDREN'S DEPUTY SAY, WE CANNOT DISCRIMINATE AGAINST
19 PROSTITUTES? BUT IT'S NOT DISCRIMINATING, IT'S JUST PROTECTING
20 THE KIDS. KIDS ARE EITHER RUNNING AWAY FROM THESE SITUATIONS
21 FOR THEIR OWN SAFETY OR BEING NEGATIVELY INFLUENCED AND
22 NEITHER OF WHICH ARE APPROPRIATE, SO THOSE ARE JUST A FEW OF
23 MY SUGGESTIONS THAT I HAD AND THOUGHT I WOULD TELL YOU.
24



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1 **SUP. ANTONOVICH, CHAIR:** THANK YOU. WE HAVE A MOTION. ON APRIL
2 20TH, THE BOARD DIRECTED THE-- THIS IS BACK IN 19-- OR 2004,
3 THE DEPARTMENT, IN COLLABORATION WITH COUNTY LAW ENFORCEMENT
4 AND SOCIAL SERVICE AGENCIES, TO CREATE A TASK FORCE DEDICATED
5 TO IDENTIFYING WAYS TO LOCATE CHILDREN, DEVELOPING ALTERNATIVE
6 PREVENTABLE SOLUTIONS AND IMPLEMENTING PROGRAMS TO ELIMINATE
7 THE ISSUE OF MISSING CHILDREN. THE MISSING CHILDREN TASK FORCE
8 ADDRESSED MANY OF THE ISSUES THAT AFFECT THIS POPULATION.
9 WHILE THE DEPARTMENT HAS MADE SIGNIFICANT EFFORTS TO IDENTIFY
10 WHY CHILDREN FLEE FROM PLACEMENTS AND ARE ATTEMPTING TO LOCATE
11 YOUTH WHO RUN AWAY, THE DEPARTMENT FAILED TO HAVE THE TASK
12 FORCE REMAIN INTACT TO ENSURE ONGOING PROBLEMS FACING RUNAWAY
13 CHILDREN IN OUR FOSTER CARE SYSTEM WERE MONITORED AND
14 ADDRESSED. THE TASK FORCE WAS DISBANDED BY THE DEPARTMENT
15 WITHOUT COMPLETING THE RECOMMENDED CHANGES. AS OF DECEMBER OF
16 THIS YEAR, THE DEPARTMENT HAS INDICATED A TOTAL OF-- INITIATED
17 913 PROTECTIVE CUSTODY WARRANTS FOR CHILDREN AND YOUTH, OF
18 THOSE, 859 WERE WARRANTS FOR CHILDREN THEY KNEW WHO HAD RUN
19 AWAY FROM HOME CARE AND 54 WARRANTS WERE ISSUED FOR CHILDREN
20 WHO WERE ABDUCTED BY A PARTIAL, RELATIVE OR PUBLIC GUARDIAN.
21 AND IT'S CONCERNING THAT THE NUMBER OF RUNAWAYS STILL
22 PERSISTS, SO WE WOULD MOVE THAT WE DIRECT THE DEPARTMENT OF
23 CHILDREN AND FAMILY SERVICES TO RECONVENE THE MISSING CHILDREN
24 TASK FORCE, TO CONTINUE THE IDENTIFICATION AND REFINEMENT
25 PRACTICES FOR THE PREVENTION AND RECOVERY OF RUNAWAYS AND TO



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1 REPORT BACK QUARTERLY ON PLANNED AND IMPLEMENTED PRACTICES TO
2 BETTER IMPROVE SERVICES TO THE CHILDREN WHO HAVE RUN AWAY OR
3 HAVE THE POTENTIAL TO RUN AWAY FROM OUT OF HOME CARE. THE
4 QUARTERLY REPORTS SHOULD INCLUDE THE STATUS OF EXISTING
5 COUNTYWIDE COMMUNITY SPECIFIC SERVICES AND PROGRAMS, INCLUDING
6 THE SUPPORT THAT EMERGENCY RESPONSE COMMAND POSTS CAN PROVIDE,
7 IMPROVE MAINTENANCE OF THE DEPARTMENT'S MISSING CHILDREN
8 WEBSITE TO ENABLE THE PROVISION OF QUALITY INFORMATION ON
9 MISSING CHILDREN TO NUMBERS, DEMOGRAPHICS AND INFORMATION THAT
10 WILL EVIDENCE PROGRESS IN BOTH THE PREVENTION AND RECOVERY OF
11 MISSING CHILDREN, ENHANCEMENT OF THE DEPARTMENT'S CHILD
12 PROTECTION HOTLINE 24 HOURS, 7 DAYS A WEEK TO PROVIDE
13 SPECIALIZED SUPPORT AND THE DEPARTMENT'S SCREENING AND
14 APPROPRIATE REFERRAL OF CALLS IT RECEIVES, AND CONSIDERATION
15 OF USING THE RESOURCES THAT SUPPORT THE COUNTYWIDE EXPANSION
16 OF THE PERMANENCY PARTNERS PROGRAM TO LOCATE AND PLAN FOR THE
17 PERMANENCY OF RUNAWAY YOUTH. AND (5) IS TO ADDRESS THE ISSUES
18 THAT HAVE BEEN RAISED BY THOSE YOUNG PEOPLE WHO HAVE RUN AWAY,
19 WITH VALID SUGGESTIONS AND CORRECTIONS AND MODIFICATIONS TO
20 THE DEPARTMENT'S POLICY.

21

22 **KRYSTINA KESSLER:** CAN I JUST SAY A COUPLE THINGS?

23

24 **SUP. ANTONOVICH, CHAIR:** THAT WOULD BE PART OF THE MOTION. YES,
25 MA'AM.



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1

2 **KRYSTINA KESSLER:** OKAY. FIRST OF ALL, I DON'T UNDERSTAND. I
3 MEAN, YOU KNOW, D.C.F.S. HAD A PROBLEM OR WAS HAVING TROUBLE
4 FINDING A SAFE HOME FOR ME. I DON'T UNDERSTAND. LET'S SAY A
5 MIRACLE HAPPENS, YOU FIND 913 KIDS. THEN WHAT? ARE YOU GOING
6 TO PUT THEM IN GROUP HOMES? THAT'S NOT A FAIR SOLUTION. I JUST
7 DON'T UNDERSTAND WHAT YOU GUYS ARE GOING TO DO WITH THOSE
8 KIDS.

9

10 **SUP. ANTONOVICH, CHAIR:** WE'RE TRYING-- WHAT WE ARE ATTEMPTING
11 TO DO IS TO FIND PERMANENT HOMES FOR ALL OF THE CHILDREN WHO
12 ARE IN THE DEPENDENCY COURT AND THAT'S THE GOAL. THE FIRST
13 GOAL IS FOR REUNIFICATION WITH THE FAMILY. IF THAT DOES NOT
14 MEET THE NEEDS, THEN TO GO THROUGH AN ADOPTIVE FOSTER PARENT
15 PROGRAM WHERE THAT CHILD WILL BE ADOPTED IN A PERMANENT
16 FAMILY.

17

18 **KRYSTINA KESSLER:** I MEAN, BUT, ARE THESE FOR SURE THINGS THAT,
19 YOU KNOW, ARE GOING TO HAPPEN? BECAUSE I KNOW THAT, A LOT OF
20 TIMES WHEN KIDS RUN AWAY, BASICALLY, THEY SEND THEM TO GROUP
21 HOMES, YOU KNOW WHAT I MEAN? THAT'S JUST WHAT HAPPENS BECAUSE
22 THAT'S WHAT HAPPENS AND...

23

24 **SUP. ANTONOVICH, CHAIR:** WELL, I THINK WHAT YOU NEED TO HAVE
25 UNDERSTANDING IS THAT THE TASK FORCE HAS TO COME TOGETHER TO



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1 ADDRESS THE ISSUE, THE ISSUES THAT YOU HAVE RAISED HERE AND
2 YOU RAISED PREVIOUSLY AND THAT WE NEED TO ENSURE THAT THE
3 REASON PEOPLE ARE FLEEING ARE GOING TO BE MET. IF THEY'RE
4 BEING PLACED IN UNSAFE FACILITIES, THOSE FACILITIES SHOULD
5 LOSE THEIR ABILITY TO PROVIDE FOSTER CARE FOR FUTURE CHILDREN.
6 WE DO NOT HAVE A RESPONSIBILITY TO MAINTAIN INFERIOR FOSTER
7 HOMES. THIS BOARD, THIS PAST YEAR, HAS CLOSED A NUMBER OF
8 FOSTER HOMES, NOT TO SAY THAT MORE WON'T BE CLOSED. WE'VE ALSO
9 REFORMED THE CONTRACTS WITH FOSTER HOMES. SO IT'S AN ONGOING
10 ISSUE AND YOU RAISED SOME VERY VALID CONCERNS AND THROUGH
11 YOUR-- AND HOPEFULLY YOU CAN BE A RESOURCE PERSON TO THIS TASK
12 FORCE BECAUSE YOUR COMMENTS HAVE BEEN VERY ON-LINE.

13

14 **KRYSTINA KESSLER:** CAN YOU ASSURE, THOUGH, THAT THE KIDS COMING
15 BACK IN THE SYSTEM FROM BEING ON THE RUN, THAT THEY'RE NOT
16 GOING TO BE PLACED IN GROUP HOMES? BECAUSE THAT IS A BIG
17 CONCERN BECAUSE THAT'S...

18

19 **SUP. ANTONOVICH, CHAIR:** I CAN'T MAKE ANY ASSURANCES BUT WHAT I
20 CAN ASSURE IS THAT THE BOARD IS VERY CONCERNED THAT ALL OF THE
21 CHILDREN UNDER OUR CARE ARE BEING PROTECTED, BE IT FROM
22 ANYONE, ANY ONE PERSON, SO WE WANT TO ENSURE YOUR SAFETY IS
23 PARAMOUNT AND THAT YOU HAVE A FUTURE, YOU HAVE AN
24 ENVIRONMENT...

25



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1 **KRYSTINA KESSLER:** ABSOLUTELY.

2

3 **SUP. ANTONOVICH, CHAIR:** ...THAT IS CONDUCTIVE TO YOUR ABILITY
4 TO ACHIEVE YOUR GOALS. YOUR GOALS, YOU INDICATED, YOU WANTED
5 TO BE THE DIRECTOR OF DEPARTMENT OF CHILDREN AND FAMILY
6 SERVICES. YOU WILL ACHIEVE THAT GOAL WITH AN EDUCATION AND THE
7 PERSISTENCE AND THE TENACITY THAT YOU'VE SHOWN HERE IN THE
8 PAST AND YOU'VE SHOWN HERE TODAY. AND WE WOULD LIKE TO KEEP
9 THAT FIRE LIT SO THAT YOUR ENTHUSIASM AND CONSTRUCTIVE
10 CONCERNS CAN BE IMPLEMENTED IN CONSTRUCTIVE POLICIES FOR OTHER
11 CHILDREN WHO ARE IN THIS SYSTEM.

12

13 **KRYSTINA KESSLER:** DEFINITELY.

14

15 **SUP. BURKE:** MR. CHAIRMAN? YOU KNOW, ONE OF THE THINGS I THINK
16 THAT MIGHT HELP WOULD BE IF WE-- IF YOU WOULD-- AND WE PASS ON
17 TO THOSE RUNAWAYS-- THAT, ANY TIME THEY ARE IN A GROUP HOME
18 THAT IS ABUSIVE OR IS NOT MEETING THEIR NEEDS, THAT CERTAINLY
19 OUR OFFICE WOULD BE MORE THAN HAPPY TO ACCEPT THEIR CALLS SO
20 THAT WE CAN GET PEOPLE OUT THERE IMMEDIATELY TO LOOK AT IT.

21

22 **KRYSTINA KESSLER:** YES.

23

24 **SUP. BURKE:** AND I THINK THAT, YOU KNOW, I DON'T KNOW WHAT THE
25 RESPONSE IS TO YOU, WHERE THEY WOULD GO. OF COURSE, WE WOULD



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1 ALL HOPE THAT THERE WOULD BE A FAMILY THAT WOULD TAKE THOSE
2 RUNAWAYS WHEN THEY RETURN.

3

4 **KRYSTINA KESSLER:** MM HM.

5

6 **SUP. BURKE:** BUT IF THERE IS NO FAMILY, THEN THEY HAVE TO BE
7 PLACED IN SOME PLACE THAT WILL TAKE TEENAGERS.

8

9 **KRYSTINA KESSLER:** WELL, THAT'S WHY I'M SAYING...

10

11 **SUP. BURKE:** AND WHAT I'M SAYING TO YOU IS, IF ANY OF THEM--
12 AND ONE OF THE THINGS YOU COULD DO WOULD BE CERTAINLY TO WORK
13 WITH US TO SET UP A COMMUNICATIONS SYSTEM WHERE THERE COULD BE
14 A REPORTING OF ANY GROUP HOME THAT DOES NOT SATISFY OR MEET
15 THE NEEDS...

16

17 **KRYSTINA KESSLER:** ABSOLUTELY.

18

19 **SUP. BURKE:** ...OF THOSE WHO ARE RETURNED. AND CERTAINLY WE
20 WOULD BE MORE THAN HAPPY TO WORK WITH YOU TO SET UP THAT KIND
21 OF A COMMUNICATION SYSTEM AND WHERE WE'D HAVE SOMEONE
22 IMMEDIATELY TO GO OUT, BECAUSE WE DON'T WANT ANYONE IN THE
23 KIND OF HOME THAT IS ABUSIVE. AND I CERTAINLY APPRECIATE THE
24 FACT THAT YOU SAY YOU DON'T WANT KIDS WHO JUST HAVE BEEN
25 TRYING TO PROTECT THEMSELVES TO BE PLACED WITH CRIMINALS.



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1

2 **KRYSTINA KESSLER:** MM HM.

3

4 **SUP. BURKE:** SO I THINK THAT PART OF IT HAS TO BE ON A
5 INDIVIDUAL BASIS. BUT I DON'T KNOW WHERE YOU WOULD SUGGEST
6 THAT THOSE CHILDREN WHO WERE RUNAWAYS, WHO ARE RETURNED, WHERE
7 THEY'D BE PLACED, OTHER THAN IN SOMETHING THAT WE HAVE WITHIN
8 OUR PRESENT FACILITIES.

9

10 **KRYSTINA KESSLER:** WELL, THAT'S MY CONCERN, IS THAT THERE ARE
11 NOT ENOUGH FOSTER HOMES AS WE SPEAK AND YOU'RE TALKING ABOUT
12 FINDING THESE KIDS BUT, I MEAN, UNTIL THEY'RE SOMEWHERE WHERE
13 YOU'RE GOING TO BE ABLE TO PLACE THEM WHERE THEY'RE GOING TO
14 BE HAPPY, SUITABLE THERE, YOU KNOW WHAT I MEAN? THERE'S JUST
15 NO POINT. I'M NOT UNDERSTANDING THE WHOLE POINT OF GETTING THE
16 TASK FORCE UNTIL YOU GUYS HAVE SOMETHING TO OFFER TO THESE
17 KIDS, YOU KNOW WHAT I MEAN? DO YOU GET WHAT I'M SAYING?

18

19 **SUP. BURKE:** WELL, THE THING IS THERE ARE MANY DIFFERENT
20 CATEGORIES OF RUNAWAYS AND I THINK YOU AGREE WITH THAT.
21 THERE'S SOME RUNAWAYS THAT THERE IS NOWHERE THAT YOU'RE GOING
22 TO FIND THAT THEY'RE GOING TO BE SATISFIED BECAUSE THEY DO NOT
23 WANT TO BE IN ANY PLACE WHERE THEY'RE UNDER SUPERVISION. NOW,
24 THERE'S A CATEGORY.

25



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1 **SUP. MOLINA:** INCLUDING THOSE WITH PARENTS.

2

3 **SUP. BURKE:** PARDON ME?

4

5 **SUP. MOLINA:** INCLUDING THOSE WITH PARENTS.

6

7 **SUP. BURKE:** NO QUESTION. NOW, THERE ARE OTHERS WHO ARE LOOKING
8 FOR A SAFE PLACE WHERE THEY CAN GO TO SCHOOL AND WHERE THEY
9 CAN DEVELOP AND THAT'S THEIR PRIMARY CONCERN. AND THOSE YOUNG
10 PEOPLE, I THINK WE HAVE A RESPONSIBILITY TO MAKE EVERY EFFORT
11 TO MAKE SURE THAT, WHEREVER THEY GO, IT'S SAFE AND IT'S A
12 SITUATION WHERE THEY CAN ATTEND SCHOOL AND THAT ALL OF THEIR
13 NEEDS ARE MET. SO, YOU KNOW, I THINK A TASK FORCE IS GOING TO
14 HAVE TO SET UP AND TO DETERMINE EXACTLY HOW YOU TREAT ALL OF
15 THE DIFFERENT CATEGORIES OF YOUNG PEOPLE. I KNOW THAT
16 SUPERVISOR MOLINA WENT THROUGH THIS WITH MACLAREN, WHERE WE
17 WERE NOT ALLOWED TO HAVE LOCKED FACILITIES, AND THERE WERE
18 SOME PEOPLE, IT DIDN'T MAKE ANY DIFFERENCE HOW NICE OR HOW
19 GOOD, YOU KNOW, THEY JUST DON'T WANT TO BE IN ANY KIND OF
20 FACILITY OF WHERE THEY HAVE TO BE UNDER RULES.

21

22 **KRYSTINA KESSLER:** MM HM.

23

24 **SUP. BURKE:** SO I DO THINK-- YOU KNOW, AND YOUR SUGGESTIONS
25 WOULD BE CERTAINLY WELCOMED.



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1

2 **KRYSTINA KESSLER:** MM HM.

3

4 **SUP. BURKE:** AND ALSO YOUR REPORTING, WHICH IS MOST IMPORTANT,
5 OF THOSE HOMES THAT ARE INADEQUATE.

6

7 **KRYSTINA KESSLER:** MM HM. WELL, IT'S NOT LIKE I HAVEN'T
8 REPORTED IT TO MY SOCIAL WORKER. SHE JUST FAILED TO...

9

10 **SUP. BURKE:** WHY DON'T YOU REPORT IT DIRECTLY-- YOU COULD MAKE
11 IT-- I'M GOING TO ASSIGN MIRIAM SIMMONS IN MY OFFICE. YOU
12 REPORT IT TO HER AND WE WILL GET SOMEONE OUT TO LOOK AT IT.

13

14 **KRYSTINA KESSLER:** OKAY. AND, ALSO, I WAS ALSO WONDERING,
15 YOU'RE SAYING THAT WE CAN CONTACT THE OFFICE AND SOMEONE'S
16 GOING TO ASSIST US. LIKE, I MEAN, BEFORE I CAME HERE, BELIEVE
17 ME, I CONTACTED THE OFFICE, I CONTACTED EVERY OFFICE BELOW
18 THIS, TOO, YOU KNOW? I TRIED TO GET A HOLD OF THE DIRECTOR AND
19 THEY TOLD ME, IF I WENT DOWN THERE, THEY'D TAKE ME TO JAIL
20 BECAUSE I WAS A RUNAWAY. I WAS ASKING THEM FOR HELP AND THEN,
21 WHEN I CALLED HERE, I GOT TRANSFERRED AND TRANSFERRED AND
22 TRANSFERRED BACK OVER TO SOMEONE FROM D.C.F.S. WHO WOULDN'T
23 HELP ME, ANITA SHANNON OR SOMETHING? AND THAT WAS IT, YOU
24 KNOW, AND THEN WHAT WAS I...?

25



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1 **SUP. BURKE:** WELL, I THINK THAT MOST OF OUR DEPUTIES ARE
2 WILLING TO TALK TO YOU AND WILLING TO TRY TO ASSIST. WE DO IT
3 ALL THE TIME WITH VARIOUS PEOPLE. NOW, OF COURSE, YOU CAN'T
4 WALK UP TO THE DIRECTOR'S OFFICE, BECAUSE EVERYBODY DOESN'T
5 KNOW THAT YOU'RE THE RESPONSIBLE PERSON THAT YOU ARE AND
6 EVERYONE, YOU KNOW, THERE MAY BE SOMEONE WHO IS INTERESTED IN
7 HELP AND THERE ARE OTHER PEOPLE INTERESTED IN HARM. BUT I
8 BELIEVE THAT MOST OF OUR DEPUTIES, WHEN SOMEONE COMES HERE,
9 THEY GO IN AND TALK TO THEM AND TRY TO PROVIDE THEM WITH SOME
10 KIND OF ASSISTANCE.

11

12 **KRYSTINA KESSLER:** YES, ABSOLUTELY, BUT I'M SAYING IS THIS WHAT
13 EVERY KID NEEDS TO COME TO IN ORDER TO GET HELP? I JUST WANT--
14 ALL I WANT YOU GUYS TO DO IS MAYBE TO TALK TO YOUR STAFF
15 MEMBERS SO THAT, IF KIDS DO START CALLING ASKING FOR HELP,
16 THEN THEY'RE NOT TRANSFERRED AND TRANSFERRED...

17

18 **SUP. BURKE:** WE'RE TALKING TO THEM RIGHT NOW.

19

20 **KRYSTINA KESSLER:** OKAY. OKAY.

21

22 **SUP. ANTONOVICH, CHAIR:** OKAY? THANK YOU VERY MUCH.

23

24 **SUP. MOLINA:** SUPERVISOR ANTONOVICH, COULD I ASK DR. SANDERS TO
25 COME OUT AND SHARE, JOIN WITH US?



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1

2 **SUP. ANTONOVICH, CHAIR:** DR. SANDERS.

3

4 **SUP. MOLINA:** DR. SANDERS, THE NUMBERS THAT YOU SHARED WITH US,
5 WITH MY OFFICE, ABOUT THE NUMBER OF CHILDREN WHO RAN AWAY AND
6 THOSE THAT WERE ABDUCTED, RIGHT NOW, YOUR TALLY IS AT OVER 859
7 CHILDREN HAVE RUN AWAY?

8

9 **DR. DAVID SANDERS:** THAT'S CORRECT, DURING 2005.

10

11 **SUP. MOLINA:** HOW MANY HAVE YOU FOUND?

12

13 **DR. DAVID SANDERS:** WE DON'T HAVE AN UP-TO-DATE NUMBER ON THE
14 NUMBER FOUND.

15

16 **SUP. MOLINA:** ALL RIGHT. THEN, FROM 806 OF THE ONES THAT RAN
17 AWAY IN 2004, HOW MANY DID YOU FIND?

18

19 **DR. DAVID SANDERS:** I DON'T HAVE THOSE NUMBERS OFFHAND. I DO
20 HAVE-- ACTUALLY, I DO HAVE THE NUMBER THAT HAVE BEEN FOUND BY
21 THE END OF THE YEAR, AND I CAN-- LET ME GET YOU THAT. I DON'T
22 HAVE THE NUMBER...

23

24 **SUP. MOLINA:** BUT, DR. SANDERS, DO YOU KNOW THAT, IF YOU DON'T
25 KNOW THE NUMBERS, THAT THAT'S A REAL PROBLEM? IT'S JUST LIKE,



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1 YOU KNOW, EVERYBODY HAS TO KNOW WHERE THEIR CHILDREN ARE.
2 THESE ARE ALL YOUR CHILDREN, THEY'RE ALL OUR CHILDREN. I AM
3 SURPRISED, SINCE WE RAISED THIS ISSUE BEFORE AND WE HAD THE
4 TASK FORCE THAT WAS PUT TOGETHER, WHY IS IT THAT YOU DON'T
5 KEEP THE NUMBERS? IF A SOCIAL WORKER IS RESPONSIBLE FOR 40
6 CHILDREN AND SHE LOSES ONE, ISN'T SHE HELD ACCOUNTABLE FOR
7 THAT?

8

9 **DR. DAVID SANDERS:** YES. SUPERVISOR MOLINA, THE NUMBER THAT YOU
10 HAVE IS BASED ON THE WARRANTS THAT HAVE BEEN ISSUED AND WHAT
11 WE'RE FINDING IS THAT, WHEN CHILDREN RETURN AND THEY RUN
12 AGAIN, IF THE WARRANT IS NOT DISCONTINUED AND STARTED UP
13 AGAIN, WE DON'T END UP WITH AN ACCURATE FIGURE OF HOW MANY
14 HAVE BEEN RETURNED.

15

16 **SUP. MOLINA:** BUT YOU CAN HAVE-- YOU CAN DIVIDE YOUR NUMBERS.
17 856 RAN AWAY. WE FOUND 250 OF THEM. 380 RAN AWAY THREE OR FOUR
18 TIMES THROUGHOUT THE YEAR. I MEAN, THAT'S, DAVID, IT'S
19 EASILY...

20

21 **DR. DAVID SANDERS:** YES, AND, AND THOSE ARE...

22

23 **SUP. MOLINA:** I MEAN, YOU CAN GET A SIMPLE PROGRAM, YOU CAN DO
24 A LITTLE TALLY, YOU COULD KEEP IT ON YOUR DESK AND YOU WOULD
25 KNOW WHERE ALL YOUR KIDS ARE.



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1

2 **DR. DAVID SANDERS:** YES, AND ACTUALLY THOSE ARE NUMBERS THAT I
3 DO HAVE AND I CAN...

4

5 **SUP. MOLINA:** WHERE ARE THEY?

6

7 **DR. DAVID SANDERS:** I HAVE THEM IN, IN A-- ACTUALLY, I BELIEVE
8 THEY WERE IN A MEMO THAT WE SENT TO THE BOARD THAT INCLUDED
9 THE ONES THAT WERE RETURNED.

10

11 **SUP. MOLINA:** WELL, SHARE THEM WITH ME. I KNOW I DON'T HAVE
12 THEM. THE ONLY NUMBERS WE GOT ARE THE ONES THAT YOU GAVE US.

13

14 **DR. DAVID SANDERS:** RIGHT. FOR THIS TIME, WE JUST GAVE THE
15 NUMBERS OF KIDS WHO HAD RUN THIS YEAR, THAT WE KNEW WHO HAD
16 RUN.

17

18 **SUP. MOLINA:** BUT WE HAVE THE NUMBERS THAT YOU GAVE US THAT 806
19 RAN AWAY IN 2004, 890 RAN AWAY IN 2003. WHAT I DON'T KNOW IS
20 HOW MANY WERE FOUND, HOW MANY RAN AWAY A SECOND TIME, HOW MANY
21 IN THAT NUMBER IS DUPLICATIVE BUT IT IS A VERY LARGE NUMBER.

22

23 **DR. DAVID SANDERS:** YEAH, AND, ACTUALLY, THE NUMBER THAT WE
24 SENT YOU WAS INDIVIDUAL CHILDREN. SO THOSE ARE NOT



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1 UNDUPLICATED-- THOSE ARE NOT DUPLICATED, THOSE ARE INDIVIDUAL
2 CHILDREN.

3

4 **SUP. MOLINA:** WELL, KEEP IN MIND, I PROBABLY WOULD NOT MIND TOO
5 MUCH IF THERE WERE THREE BUT RIGHT NOW YOU CAN'T EVEN TELL ME
6 HOW MANY YOU'VE FOUND.

7

8 **DR. DAVID SANDERS:** YES, SUPERVISOR MOLINA, WHAT YOU...

9

10 **SUP. MOLINA:** SO WE CAN'T EVEN BEGIN TO ADDRESS ISSUES THAT
11 THIS YOUNG WOMAN HAS RAISED ABOUT WHERE WE'RE GOING TO PLACE
12 THE CHILDREN IF WE REALLY DON'T CARE TO FIND THEM. IT SEEMS AS
13 THEY WE DON'T CARE TO FIND THEM.

14

15 **DR. DAVID SANDERS:** SUPERVISOR MOLINA, WHEN WE COMPILED THE
16 NUMBERS FOR THE YEAR 2004, WHAT WE FOUND WAS THAT 71% OF THE
17 RUNAWAYS HAD BEEN RETURNED VOLUNTARILY OR RECOVERED AND SO...

18

19 **SUP. MOLINA:** SO THAT MEANS, IF YOU TAKE 76% OUT OF 806, YOU'VE
20 FOUND HOW MANY? 600 OF THEM?

21

22 **DR. DAVID SANDERS:** IF THOSE NUMBERS, IF THE 71% CONTINUES THIS
23 YEAR, THAT'S CORRECT.

24

25 **SUP. MOLINA:** SO WHAT HAPPENED TO THE REMAINING AMOUNT?



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1

2 **DR. DAVID SANDERS:** THE-- GENERALLY, THE REMAINING AMOUNT THEN
3 WOULD CONTINUE, THERE WOULD CONTINUE TO BE A WARRANT AND THERE
4 WOULD CONTINUE TO BE SEARCHES FOR THEM.

5

6 **SUP. MOLINA:** HOW DO YOU SEARCH FOR THEM?

7

8 **DR. DAVID SANDERS:** THERE ARE A VARIETY OF STEPS THAT ARE
9 REQUIRED BY THE C.S.W. IN THE PROTOCOL. THEY FIRST REPORT TO
10 LAW ENFORCEMENT AND FILE A WARRANT. THEY ARE TO INFORM BOTH
11 THE COURT AND THE CHILDREN'S ATTORNEYS AND THEN THE C.S.W...

12

13 **SUP. MOLINA:** THAT'S A DIFFERENT ISSUE. HOW DO YOU SEARCH FOR
14 THEM?

15

16 **DR. DAVID SANDERS:** THE C.S.W. IS REQUIRED TO INTERACT WITH
17 THOSE WHO MAY BE FAMILIAR WITH THE CHILD, LIKE FAMILY MEMBERS,
18 THEY'RE ACTUALLY REQUIRED TO CONTACT FAMILY MEMBERS AND THEY
19 ARE REQUIRED TO CONTACT ANYBODY WHO MIGHT BE FRIENDS WITH THE
20 CHILD THAT MIGHT BE IN THE LOCATION THE CHILD IS-- THAT MIGHT
21 KNOW THE LOCATION.

22

23 **SUP. MOLINA:** AT WHAT POINT DO THEY GIVE UP?

24



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1 **DR. DAVID SANDERS:** THEY ARE NOT TO GIVE UP AT ALL IN THE WAY
2 THAT THE POLICY IS LAID OUT. BUT I THINK ONE THING THAT...

3

4 **SUP. MOLINA:** WELL, IT WOULD SEEM TO ME IF YOU DIDN'T FIND 200
5 OF THEM, I WOULD THINK YOU WOULD HAVE GIVEN UP FOR 2004. DO
6 YOU KNOW THAT YOUR SOCIAL WORKER IS ACTIVELY LOOKING FOR THE
7 200 CHILDREN THAT ARE LOST?

8

9 **DR. DAVID SANDERS:** SUPERVISOR MOLINA, I THINK THAT'S CLEARLY
10 ONE OF THE AREAS, THE DEDICATION OF RESOURCES FOR THE FOLLOW-
11 UP AND CLARITY...

12

13 **SUP. MOLINA:** WELL, WE GAVE YOU EXTRA MONEY THIS COMING YEAR.
14 MAYBE THAT'S A GOOD PLACE TO APPLY IT.

15

16 **DR. DAVID SANDERS:** RIGHT. AND, ACTUALLY, I BELIEVE THAT WHAT
17 WE DID-- WHAT WE HAVE IMPLEMENTED, AS OF YESTERDAY, IS THAT,
18 THROUGH THE P-3 PROJECT, THE PERMANENCY PARTNERSHIP, THAT A
19 RUNAWAY WILL TRIGGER AN AUTOMATIC REFERRAL TO OUR PERMANENCY
20 PARTNERSHIP AND WE DO HAVE-- AND THAT REALLY CAME THROUGH
21 DISCUSSIONS, IN FACT, WITH YOUR STAFF ABOUT SOME CREATIVE WAYS
22 TO LOOK AT EXPANDING THE RESOURCES AND WE THINK THAT IT WILL
23 ADDRESS SOME OF THE ISSUES THAT HAD BEEN RAISED, THAT...

24



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1 **SUP. MOLINA:** BUT IT DOESN'T SEEM LIKE THAT MANY RESOURCES. ALL
2 YOU DO IS CONTACT THE COURTS, YOU CONTACT LAW ENFORCEMENT. I
3 MEAN, THOSE ARE-- IT'S CALLED AN EMAIL.

4

5 **DR. DAVID SANDERS:** AND SUPERVISOR MOLINA, WHAT WE'RE LOOKING
6 TO DO IS TO STEP BEYOND THAT WITH A P-3 REFERRAL, THAT WHAT WE
7 WOULD DO IS ACTUALLY NOT ONLY LOOK FOR THE CHILD BUT LOOK FOR
8 A PERMANENT RESOURCE, AND I THINK THAT'S THE PIECE THAT HAS
9 BEEN MISSING, THAT IF WE JUST...

10

11 **SUP. MOLINA:** WHAT IS A PERMANENT RESOURCE?

12

13 **DR. DAVID SANDERS:** ...RE-PLACE THE CHILD-- THAT-- IT MEANS
14 THAT, WITH OUR P-3 PROJECT, WHAT WE DO IS WE MIND THE FILE, WE
15 GO THROUGH EVERYBODY THAT THE CHILD MAY KNOW OR MAY HAVE KNOWN
16 AND LOOK FOR SOMEBODY WHO WILL PROVIDE A LEGALLY PERMANENT
17 RESOURCE, SO EITHER REUNIFICATION, ADOPTION, OR LEGAL
18 GUARDIANSHIP.

19

20 **SUP. MOLINA:** SO A CHILD WHO WAS 13 IN 1998, WHO WAS A RUNAWAY
21 AND NOW IS, WHAT, 19 YEARS OLD, SHE COMES OFF YOUR BOOKS?

22

23 **DR. DAVID SANDERS:** ACTUALLY, WE HAVE RUNAWAYS THAT STAY UNTIL
24 21, IF THE COURT CONTINUES JURISDICTION.

25



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1 **SUP. MOLINA:** I'M ASKING YOU, OKAY, 21, DO THEY COME OFF YOUR
2 BOOKS?

3

4 **DR. DAVID SANDERS:** AT 21, THEY WOULD.

5

6 **SUP. MOLINA:** SO IT SEEMS AS THOUGH THERE'S A-- I'M VERY
7 CONCERNED THAT YOU DON'T HAVE ACCURATE NUMBERS, THAT THEY'RE
8 NOT NUMBERS THAT ARE INTENDED. I MEAN, I KNOW ENOUGH SOCIAL
9 WORKERS IN OUR SYSTEM, THERE'S A LOT OF GREAT ONES BUT THERE'S
10 A LOT OF THEM THAT WOULD WELCOME HAVING, INSTEAD OF THE SO
11 MANY CASES, LET'S DROP A COUPLE. THEY DON'T EVEN DO CHILDREN'S
12 VISITS. SO, IF YOU HAVE A RUNAWAY, WHY DO YOU THINK THAT,
13 UNLESS THERE'S SOMEBODY WHO IS ASSIGNED TO DO THIS, TO MONITOR
14 THIS-- WHO IS ASSIGNED, IF THERE IS ANYONE?

15

16 **DR. DAVID SANDERS:** AND THAT'S WHY, HISTORICALLY, IT HAS BEEN
17 THE C.S.W. WITH WHAT WE-- WHAT WE...

18

19 **SUP. MOLINA:** BUT, I MEAN, SHOULDN'T YOU HAVE SOMEONE THAT'S
20 JUST IN CHARGE?

21

22 **DR. DAVID SANDERS:** YES, WE SHOULD, AND THAT WILL BE THROUGH
23 OUR P-3 PROJECT. THE MANAGER OF THAT WILL BE THE MANAGER
24 THAT'S ACCOUNTABLE AND THEN THE P-3 STAFF WHO ARE LOCATED IN
25 EACH OF THE OFFICES WILL HAVE THE RESPONSIBILITY TO DO NOT



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1 ONLY THE IN-DEPTH FOLLOW-UP BUT ALSO THEN TO LOOK AT THE
2 PERMANENT RESOURCES THAT NEED TO BE AVAILABLE.

3

4 **SUP. MOLINA:** I KNOW THAT SUPERVISOR ANTONOVICH HAS ASKED FOR A
5 QUARTERLY MEETING-- QUARTERLY REPORT. I'M GOING TO ASK HIM IF
6 HE WOULD CHANGE HIS MOTION TO A MONTHLY REPORT. SUPERVISOR
7 ANTONOVICH, DO YOU MIND IF WE WOULD CHANGE YOUR INFORMATION TO
8 A MONTHLY REPORT? I'M REALLY CONCERNED THAT WE CAN'T GAUGE OR
9 MONITOR. I KNOW I WASN'T INFORMED WHEN THEY DISBANDED THE TASK
10 FORCE. I WOULD HAVE THOUGHT THEY WOULD HAVE DISBANDED THE TASK
11 FORCE BECAUSE THEY WOULD HAVE SAID, "GEE, WE'VE SUCCEEDED, WE
12 DON'T NEED IT ANY MORE." BUT THEY DISBANDED THE TASK FORCE AND
13 YOU'VE GOT THE SAME PROBLEM THAT YOU HAD WHEN WE STARTED THE
14 TASK FORCE AND I DON'T UNDERSTAND. IT'S SORT OF EMBARRASSING
15 WHEN THE-- WHEN YOU WERE ASKED TO GO LOOK FOR ALL OF THE
16 CHILDREN THAT HAD BEEN LOST UNDER HURRICANE KATRINA, YOU WERE
17 ABLE TO FIND EVERY SINGLE CHILD BUT YOU CAN'T FIND ALL OF
18 THESE CHILDREN.

19

20 **DR. DAVID SANDERS:** AND SUPERVISOR MOLINA, I BELIEVE THAT WE
21 MADE THEN A DECISION THAT WE WOULD DEDICATE ADDITIONAL
22 RESOURCES AND THAT'S WHAT WE'RE DOING NOW WITH THE RUNAWAY
23 CHILDREN. WE BELIEVED THAT WE HAD ENOUGH IN PLACE BUT CLEARLY
24 WE DO NOT AND SO...

25



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1 **SUP. MOLINA:** WELL, I THINK IT'S-- I THINK THAT'S THE PART-- I
2 KNOW, BUT I THINK THAT'S THE PART THAT SOUNDS A LITTLE CALLOUS
3 TO ME, YOU KNOW? IT'S LIKE THE OTHER CHILDREN WERE NOT AS
4 IMPORTANT TO DEDICATE THE RESOURCES AND MAYBE THIS BOARD
5 HASN'T MADE ITSELF CLEAR ABOUT THOSE CHILDREN. THEY'RE NOT
6 THROWAWAY CHILDREN. WE'VE GOT TO FIND THEM. NOW, GRANTED, THEY
7 MAY BE TOUGH TO DEAL WITH BECAUSE THEY'RE CONSTANT RUNAWAYS.
8 WE HAD THAT PROBLEM AT MACLAREN BUT THE FACT THAT THEY'RE NOT
9 A PRIORITY, IF MY CHILD WERE LOST, IT WOULD BE THE FIRST THING
10 THAT I WOULD DO EVERY MOMENT OF THE DAY. AND, SINCE THEY ARE
11 OUR WARDS, WE SHOULD HAVE THE SAME KIND OF ATTENTION TO IT.
12 SO, SUPERVISOR ANTONOVICH, WOULD YOU MIND THAT WE WOULD CHANGE
13 IT FOR A REPORT EVERY OTHER MONTH?

14

15 **SUP. ANTONOVICH, CHAIR:** THAT'S FINE.

16

17 **SUP. MOLINA:** AND I WOULD LOVE YOU TO KEEP A BETTER TALLY THAN
18 YOU'RE KEEPING, BECAUSE THIS IS SORT OF A CARELESS APPROACH TO
19 IT. I KNOW THAT YOU'RE GOING TO BE IN THE PROCESS OF PUTTING
20 TOGETHER A PROGRAM, TRYING TO HIRE SOMEBODY TO BE IN CHARGE OF
21 IT AND THAT COULD TAKE SIX TO EIGHT MONTHS.

22

23 **DR. DAVID SANDERS:** NO, WE ACTUALLY HAVE A MANAGER THAT'S BEEN
24 ASSIGNED AND WE HAVE THE STAFF...

25



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1 **SUP. MOLINA:** WELL, I THINK THE FIRST THING THAT YOUR MANAGER
2 SHOULD DO IS GO FIND ALL OF ITS LITTLE CHICKIES, THAT THEIR
3 RESPONSIBLE, IF THAT IS THE NUMBER, 859, TELL YOUR MANAGER,
4 NEXT MONTH, WE WANT EXACT BREAKDOWN OF HOW MANY OF THESE
5 CHILDREN HAVE BEEN FOUND, WHAT THE EFFORTS ARE DOING TO THE
6 ONES THAT HAVE NOT BEEN FOUND, WHAT IS THE BREAKDOWN OF THOSE
7 CHILDREN THAT WERE FOUND AND LOST AGAIN, AND PARTICULARLY WHAT
8 HAS HAPPENED TO THE ABDUCTED CHILDREN. I THINK THAT'S WHAT WE
9 NEED IN A VERY COMPREHENSIVE MONTHLY REPORT. I WOULD HAVE
10 ASSUMED THAT THAT WAS BEING DONE. I MEAN, YOU KNOW, WE'RE NOT
11 SUPPOSED TO MICROMANAGE THESE DEPARTMENTS BUT, YOU KNOW,
12 YOU'RE SUPPOSED TO PROVIDE US ASSURANCES OF THESE CHILDREN
13 AND, UNFORTUNATELY, IT TAKES ONE OF THESE ARTICLES TO LET US
14 KNOW THAT THE DEPARTMENT HAS NOT BEEN AS ATTENTIVE AS WE'D
15 LIKE IT TO BE AND, WHEN IT COMES TO CHILDREN, WE NEED TO DO
16 ALL THAT WE NEED TO DO. IF YOU CAN'T DO IT WITH THE RESOURCES
17 YOU HAVE, YOU HAVE A DUTY TO COME TO US, TO TELL ME, "I CANNOT
18 FIND A CHILD BECAUSE I DON'T HAVE THE RESOURCES" BUT I DON'T
19 REMEMBER EVER HEARING THAT REQUEST. OKAY?

20

21 **SUP. ANTONOVICH, CHAIR:** SO MOVED AS AMENDED BY SUPERVISOR
22 MOLINA AND MYSELF, SECONDED. WITHOUT OBJECTION, SO ORDERED.
23 ITEM NUMBER 30. WE HAVE PEOPLE SIGNED UP FOR THAT. THEY'RE ALL
24 IN FAVOR OF IT...

25



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1 **SUP. MOLINA:** IF I COULD INTRODUCE THIS ITEM. YEAH. I'M GOING
2 TO ASK JUST FOR-- TO MAKE SOME VERY BRIEF COMMENTS. IF I COULD
3 ASK SAM PEDROZA WITH AMIGOS OF LOS RIOS AND THE SANITATION
4 DISTRICT TO JOIN US AS WELL AS JEFF YANN, WHO IS THE INTERIM
5 PROJECT DIRECTOR HIRED BY THE UPPER SAN GABRIEL WATER DISTRICT
6 AND BELINDA FAUSTINOS, WHO IS WITH THE RIVERS AND MOUNTAINS
7 CONSERVANCY, AS WELL AS MR. GUINEY. THEY'RE ALL HERE IN FAVOR
8 OF THIS JOINT POWERS AGREEMENT. THIS IS, AGAIN, FOR THE SAN
9 GABRIEL RIVER DISCOVERY CENTER. FOR A LONG TIME, THESE FOLKS
10 HAVE BEEN INVOLVED IN TRYING TO FIND A STRATEGY AS WELL, AS MY
11 OFFICE, TO BRING FORWARD A RECONFIGURATION, REDEVELOPMENT AND
12 CERTAINLY EXPANSION OF OUR DISCOVERY CENTER. TODAY,
13 UNFORTUNATELY, THE DISCOVERY CENTER NEEDS AN AWFUL LOT OF
14 REPAIR. THERE ARE OVER 1.2 MILLION PEOPLE THAT WE KNOW THAT
15 VISIT THE WHITTIER NARROWS NATURE CENTER AS WELL AS THE
16 REGIONAL PARK AND IT IS THE ONLY ONE THAT WE HAVE SOUTH OF THE
17 210 FREEWAY, SO IT'S SERVICING ALL OF THE SCHOOLS AS WELL AS
18 ALL THE COMMUNITIES AND THE CHILDREN FROM THE FIRST, THE
19 FOURTH AND THE FIFTH DISTRICTS. RIGHT NOW, OUR CENTER THAT WE
20 HAVE TODAY, LIKE I SAID, IS REALLY A SUBSTANDARD FACILITY IN
21 NEED OF VARIOUS REPAIRS AND REFURBISHMENT AND IT'S ONLY 1,500
22 SQUARE FEET. AND, BECAUSE OF THIS LIMITED CAPACITY, IT DOESN'T
23 OFFER THE KIND OF EDUCATIONAL PROGRAMMING THAT A NATURE CENTER
24 OF THIS TYPE SHOULD BE PROVIDING TO ALL OF THE CHILDREN
25 THROUGHOUT THE COUNTY. HOWEVER, WE HAVE AN OPPORTUNITY NOW,



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1 WITH THE REDEVELOPMENT OF THE DISCOVERY CENTER, IT'S GOING TO
2 BE LOCATED IN THE 320 ACRES OF NATURAL AREA, IT'S GOING TO
3 PROVIDE A SANCTUARY OF NATURE FOR CHILDREN AND ALL THE FUTURE
4 GENERATIONS TO EXPLORE, TO LEARN AND CERTAINLY TO SHARE ALL OF
5 OUR WONDERFUL ENVIRONMENT AS WELL AS TO LEARN HOW TO PROTECT--
6 PROTECT IT AS WELL. IT'S ALSO GOING TO BRING AN AWARENESS
7 ABOUT THE HISTORICAL SIGNIFICANCE AND THE HERITAGE OF THE SAN
8 GABRIEL RIVER, WHICH SUPPORTED THE TONGVA AND THE EARLY SAN
9 GABRIEL MISSION, AS WELL AS ITS FARMERS AND RANCHERS AND EARLY
10 HOMESTEADERS. THE FOLKS THAT ARE HERE HAVE BEEN INSTRUMENTAL
11 IN PUTTING THIS ALL TOGETHER AND WE'VE BEEN KEEPING AN EYE ON
12 IT TO MAKE SURE THAT IT'S GOING TO BE A WELL MANAGED PROJECT
13 AND SO WE'RE TAKING THE FIRST STEPS IN DEVELOPING THIS AND
14 APPROVING THE J.P.A. AND EVERYONE HERE HAS A DUTY AND A
15 RESPONSIBILITY TO WORK TOWARD EVENTUALLY RAISING ALL THE
16 DOLLARS NECESSARY, PUTTING IN PLACE THE KIND OF DISCOVERY
17 CENTER THAT IS REALLY GOING TO BE A SIGNIFICANT PART OF THE
18 EDUCATIONAL SYSTEM OF OUR OWN ENVIRONMENT AND I'M VERY PROUD
19 THAT WE'RE PUTTING THIS IN PLACE. SO, AT THIS TIME, LET ME
20 INTRODUCE EACH OF OUR SPEAKERS, WHO ARE JUST GOING TO SHARE A
21 FEW WORDS OF THEIR SUPPORT. BELINDA, WHY DON'T WE START WITH
22 YOU.

23

24 **BELINDA FAUSTINO:** THANK YOU, SUPERVISOR AND SUPERVISORS. THIS
25 PROJECT IS JUST SUCH A CRITICAL PROJECT. I CAN'T HELP BUT



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1 RELATE TO THE SUBJECT MATTERS THAT YOU WERE JUST DISCUSSING
2 AND THE FACT THAT ALL OF US HAVE TO TAKE A VESTED INTEREST IN
3 OUR CHILDREN IN PROVIDING THOSE FACILITIES FOR THEM THAT ARE
4 GOING TO ENHANCE THEIR LIVES. AND FAMILIES ARE AT THE CRUX OF
5 OUR COMMUNITY AND THESE KINDS OF CENTERS ARE WHAT ARE GOING TO
6 SERVE THEM IN THE FUTURE AND SERVE ALL OF US AS A SOCIETY
7 BECAUSE, THE MORE THAT WE CAN HAVE FACILITIES SUCH AS THIS TO
8 BASICALLY, YOU KNOW, PUT THAT FEED IN ALL OF THOSE YOUNG
9 CHILDREN'S MINDS, SO THAT, WHEN THEY BECOME ADULTS, THESE
10 KINDS OF FAMILY OUTINGS ARE IMPORTANT TO THEM, IS REALLY
11 CENTRAL TO OUR MISSION. AND I JUST HAVE TO SAY THAT, AS THE
12 EXECUTIVE OFFICER OF THE RIVERS AND MOUNTAINS CONSERVANCY AND
13 CURRENT CHAIR OF THE STEERING COMMITTEE FOR THE DISCOVERY
14 CENTER, THIS PROJECT, I THINK, IS ONE OF THE MOST CRITICAL AND
15 OF THE UTMOST IMPORTANCE TO ALL OF THE AGENCIES THAT HAVE BEEN
16 INVOLVED IN IT. THIS IS GOING TO BE OUR ONE OPPORTUNITY TO
17 PROVIDE A DISCOVERY CENTER ON A RIVER WITHIN WALKING DISTANCE
18 SO THAT KIDS CAN ACTUALLY GO AND SEE WHAT, YOU KNOW, A RIVER
19 LOOKS LIKE AND I'M JUST THRILLED WITH THE COOPERATION THAT
20 WE'VE HAD, NOT ONLY OBVIOUSLY WITH THE LEADERSHIP OF THE
21 SUPERVISORS, COUNTY PARKS, OUR UPPER DISTRICT AND CENTRAL
22 BASIN WATER PARTNERS AND ALL THE OTHER MANY, MANY STAKEHOLDERS
23 THAT HAVE PARTICIPATED IN THIS PROCESS. SO I THINK YOU'VE
24 GIVEN US A LOT OF THE FACTS ABOUT WHY THIS IS CRITICAL, THE
25 300 SPECIES OF BIRDS THAT HAPPEN TO USE THE WHITTIER NARROWS



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1 PARK AS THEIR BREEDING GROUNDS. THIS IS JUST, AGAIN, JUST A
2 PROJECT THAT I THINK IS IMPORTANT ON MANY DIFFERENT LEVELS
3 AND, MOST BASICALLY, THAT BENEFIT THAT IT HAS TO FAMILIES AND
4 TO THAT SENSE OF COMMUNITY, SO THANK YOU FOR YOUR
5 CONSIDERATION.

6

7 **SUP. MOLINA:** THANK YOU, BELINDA. JEFF?

8

9 **JEFF YANN:** YES. THANK YOU, AS THE SUPERVISOR MENTIONED, I'VE
10 HAD THE PRIVILEGE OF SERVING AS THE PROJECT MANAGER. NOT EVERY
11 PROJECT THAT I'VE WORKED ON HAS HAD THE SUPPORT THAT THIS
12 PROJECT HAS. WE BEGAN WHEN THIS BOARD APPROVED THE COOPERATIVE
13 AGREEMENT TO GET THE PARTIES TOGETHER AND START WORK ON THE
14 PROCESS. SINCE THAT TIME, WE'VE COLLECTED 18 FORMAL
15 STAKEHOLDERS BUT WE'VE HAD 25 TO 30 AGENCIES THAT HAVE
16 SUPPORTED THE PROCESS THROUGH SERVING ON VOLUNTEER COMMITTEES,
17 BRINGING IDEAS TO US AND BRINGING THE POLITICAL SUPPORT THAT
18 WE'RE GOING TO NEED TO RAISE THE MONEY. THIS IS A GOOD TIME TO
19 MOVE FORWARD WITH THE DISCOVERY CENTER. THE COUNTY HAS JUST
20 RELEASED THE SAN GABRIEL RIVER MASTER PLAN. A COALITION OF
21 CITIES RANGING FROM DUARTE DOWN TO WHITTIER HAVE BANDED
22 TOGETHER TO SUPPORT THE CREATION OF A REGIONAL PARK NETWORK
23 KNOWN AS THE EMERALD NECKLACE. THIS PARK, THIS PROJECT, ALONG
24 WITH PECK PARK IN ARCADIA, ARE KEY LINKS ON THAT EMERALD
25 NECKLACE. THE COOPERATIVE AGREEMENT ALLOWED US TO GET STARTED



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1 BUT IT ALSO MANDATED, BEFORE THE PROJECT MOVES FORWARD, THAT
2 THERE BE A LEGAL STRUCTURE SET UP TO BE ABLE TO SIGN
3 AGREEMENTS, ISSUE CONTRACTS, DO CONSTRUCTION AND, FINALLY,
4 OPERATION. WE BELIEVE THIS JOINT POWERS AUTHORITY IS THE
5 PROPER LEGAL STRUCTURE FOR THAT. WE LOOK FORWARD TO YOUR
6 SUPPORT AND CONTINUING THE PROCESS THAT WE STARTED BACK IN
7 2003 AND EVEN BEFORE THAT AND I BELIEVE THE PROJECT WILL BE A
8 CREDIT TO ALL OF THE ORGANIZATIONS THAT HAVE PARTICIPATED IN
9 IT. THANK YOU.

10

11 **SUP. MOLINA:** SAM?

12

13 **SAM PEDROZA:** SAM PEDROZA, I'M AN ENVIRONMENTAL PLANNER WITH
14 THE SANITATION DISTRICT. I FIRST STARTED WORKING ON THIS
15 PROJECT WHEN I WAS AN EMPLOYEE OVER AT THE UPPER SAN GABRIEL
16 VALLEY MUNICIPAL WATER DISTRICT AND WE WERE VERY INTERESTED IN
17 TELLING THE STORY ABOUT WATER. WHILE WE QUICKLY REALIZED THAT
18 YOU CAN'T TELL THE STORY ABOUT WATER WITHOUT TELLING THE STORY
19 ABOUT WHERE IT COMES FROM AND WHERE IT'S GOING AND THAT'S WHY
20 THE SANITATION DISTRICTS HAVE BEEN INVOLVED IN THIS PROJECT,
21 BEING THE WASTEWATER MANAGERS. THE WHITTIER NARROWS IS AN
22 IDEAL SITE BECAUSE IT DOES TAKE ADVANTAGE OF THE NATURE
23 CENTER ATTRIBUTES, IT EMPHASIZES COUNTY SUPPORT AND
24 PARTICIPATION, IT'S CENTRALLY LOCATED TO URBAN AREAS OF THE
25 WATERSHED AND IT'S CONVENIENT TO CURRENT AND NEW SCHOOL USERS



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1 AND ALREADY THERE'S OVER 10,000 STUDENTS FROM ALL OVER THE
2 COUNTY, INCLUDING MANY FROM L.A. UNIFIED SCHOOL DISTRICT, AND
3 THERE IS SOUTH EL MONTE HIGH SCHOOL, WHICH IS LOCATED RIGHT
4 ACROSS THE STREET. SO THERE ARE-- THIS IS GOING TO BE A GREAT
5 BENEFIT TO SEVERAL OF THE STUDENTS THROUGHOUT THE REGION.

6

7 **SUP. MOLINA:** VERY GOOD. RUSS?

8

9 **RUSS GUINEY:** GOOD MORNING, SUPERVISORS. RUSS GUINEY, DIRECTOR
10 OF PARKS AND RECREATION. THE COUNTY PARK SYSTEM HAS 7 NATURE
11 CENTERS THAT SERVE OVER 2-1/2 MILLION SCHOOL CHILDREN AND
12 PEOPLE EVERY YEAR IN INTERPRETING OUR NATURAL HISTORY OF THE
13 COUNTY. THE WHITTIER NARROWS NATURE CENTER IS THE OLDEST OF
14 THESE NATURE CENTERS. THE BUILDINGS THERE WERE CONSTRUCTED
15 OVER 60 YEARS AGO. THE BUILDINGS ARE IN SEVERE NEED OF REPAIR.
16 WE FOUND SOME WONDERFUL PARTNERS IN THE RIVERS AND MOUNTAINS
17 CONSERVANCY, THE CENTRAL BASIN WATER DISTRICT, THE UPPER BASIN
18 WATER DISTRICT AND OUR STAKEHOLDERS GROUP, AND THEY HAVE ALL
19 COME TOGETHER TO OFFER SUPPORT TO THE COUNTY TO CREATE A NEW
20 DISCOVERY CENTER AT THE LOCATION OF THE WHITTIER NARROWS
21 NATURE CENTER. THIS WILL BE A TREMENDOUS ASSET TO THE COUNTY,
22 BRINGING TOGETHER BOTH THE RESOURCES AND THE OUTREACH
23 CAPABILITIES OF OUR PARTNERS. SO THIS JOINT POWERS AGREEMENT
24 WILL GET US STARTED AND SET US ON THE PATH TO TAKING THIS



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1 PARTNERSHIP TO THE NEXT STEP TO BE ABLE TO REALIZE THIS NEW
2 CENTER.

3

4 **SUP. MOLINA:** GREAT. LET ME JUST ADD, BESIDES THANKING MY STAFF
5 WHO HAVE BEEN INSTRUMENTAL IN KIND OF PUTTING THIS ALL
6 TOGETHER, NORMA AND OTHERS ON MY STAFF HAVE BEEN VERY
7 INVOLVED, LET ME ALSO LIST SOME OF THE STAKEHOLDERS. I THINK
8 IT'S IMPORTANT BECAUSE THIS IS A COLLABORATION WITH MANY
9 FOLKS. IT'S A HUGE UNDERTAKING BUT THERE ARE MANY PEOPLE WHO
10 ARE INVOLVED BESIDES L.A. COUNTY PARKS AND REC, AS WAS
11 MENTIONED BY SAM, THE UPPER SAN GABRIEL MUNICIPAL WATER
12 DISTRICT, THE CENTRAL BASIN WATER DISTRICT, OUR OWN DEPARTMENT
13 OF PUBLIC WORKS AT THE COUNTY, THE LOS ANGELES COUNTY
14 SANITATION DISTRICT, THE WATER REPLENISHMENT DISTRICT HAS BEEN
15 INVOLVED, THE NATIVE HABITAT PRESERVATION AUTHORITY, FRIENDS
16 OF THE WHITTIER HILLS, AMIGOS A LOS RIOS HAVE BEEN INVOLVED,
17 THREE VALLEYS METROPOLITAN DISTRICT, RIVERS AND MOUNTAINS
18 CONSERVANCY, AS BELINDA MENTIONED, THE WHITTIER NARROWS NATURE
19 CENTER ASSOCIATES WELL, THE WATER QUALITY ASSOCIATION, THE
20 SIERRA CLUB, HACIENDA HEIGHTS IMPROVEMENT ASSOCIATION, THE SAN
21 GABRIEL VALLEY WATERSHED DISTRICT, THE ARMY CORPS OF
22 ENGINEERS, THE HOMESTEAD MUSEUM AND THE WILDLIFE QUARTER
23 AUTHORITY. SO THIS IS A GREAT COLLABORATION AND WE'RE VERY
24 PROUD OF THE WORK THAT WE'RE DOING OUT THERE AND HOPEFULLY
25 WE'LL SEE IT SOON PUT ALL IN PLACE BECAUSE OF ALL THE EFFORTS



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1 OF THESE GREAT STAKEHOLDERS. SO THANK YOU SO MUCH FOR JOINING
2 US HERE TODAY. SO I MOVE FORWARD THE ITEM.

3

4 **SUP. ANTONOVICH, CHAIR:** MOTION BY MOLINA. SECONDED. WITHOUT
5 OBJECTION, SO ORDERED. IT'S SET TIME, 11:30, WE HAVE A SET
6 REPORT...

7

8 **SUP. MOLINA:** THANK YOU SO MUCH.

9

10 **SUP. ANTONOVICH, CHAIR:** ...RELATIVE TO THE TRAGIC KILLING THAT
11 OCCURRED IN THE TWIN TOWERS INCIDENT IN MEN'S CENTRAL JAIL ON
12 NOVEMBER 16TH WHERE INMATE COCHRAN WAS BEATEN TO DEATH. AND WE
13 HAVE REPRESENTATIVES FROM THE SHERIFF'S DEPARTMENT WHO ARE
14 GOING TO REPORT ON THE REQUEST THAT THE BOARD ORDERED. LET ME
15 FIRST STATE THAT THE REPORT THAT WAS GIVEN TO THE BOARD OF
16 SUPERVISORS FAILED TO DESCRIBE THE CIRCUMSTANCES WHICH HAD LED
17 TO THE DEATH OF INMATE COCHRAN, AS REQUESTED BY THE BOARD, AND
18 THE FACTS THAT-- QUOTING FROM THE SHERIFF REPORT THAT WAS
19 REPORTED ON DECEMBER 3RD, SHERIFF BACA STATED THAT, "INMATE
20 COCHRAN WAS A FISH OUT OF WATER, THAT THE INMATES WERE SHARKS
21 AND HE WAS IN A SHARK TANK" AND HE GOES ON TO SAY THAT HE WAS
22 TRYING TO FIND OUT-- THE SHERIFF WAS TRYING TO FIND OUT WHY
23 COCHRAN WAS MOVED FROM TWIN TOWERS INTO THE GENERAL POPULATION
24 AT MEN'S CENTRAL JAIL, QUOTING, HE SAID, "HIS DEPUTIES
25 STRUGGLED DAILY TO IDENTIFY AND CLASSIFY THOSE WHO NEED



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1 SPECIALIZED TREATMENT" AND, AGAIN, HE SAID, "IN THIS MAN'S
2 CASE, AS FAR AS HIM BEING MENTALLY ILL OR CUTTING IN THE FOOD
3 LINE, THAT ISN'T WHY HE WAS MURDERED. THE CASE, WE HAVE
4 SOMEONE WHO WAS A MURDERER AND A GANG MEMBER AND THEY ARE IN
5 THE GENERAL POPULATION AND WILLING TO KILL TO GET THEIR WAY
6 AND THEY DID WHEN THEY GOT THE OPPORTUNITY IN A ROOM WITH THE
7 WINDOWS BOARDED UP WHERE NO ONE COULD SEE THEM." AND THE
8 QUESTION IS, WHY DOES MANAGEMENT ALLOW TO HAVE A BOARDED-UP
9 ROOM AND HAVE INDIVIDUALS WHO ARE PRONE TO COMMIT MURDER,
10 BECAUSE WE'VE HAD EIGHT MURDERS IN THE LAST TWO YEARS, TO
11 EXIST IN THAT TYPE OF ENVIRONMENT WITHOUT ANY SUPERVISION? AND
12 THE IDEA THAT YOU'RE GOING TO SEARCH A JAIL CELL DOES NOT
13 PRECLUDE HAVING PERSONNEL ON SITE TO PRECLUDE ANY SUCH MURDER
14 FROM OCCURRING, AS HAS OCCURRED IN THIS INSTANCE. AND THAT'S,
15 YOU KNOW, THAT'S THE FIRST QUESTION I WOULD LIKE TO ASK.

16

17 **LARRY WALDIE:** WELL, MR. ANTONOVICH, THE-- PARDON ME? THE...

18

19 **SUP. ANTONOVICH, CHAIR:** LARRY, FOR THE RECORD, THE EXECUTIVE
20 OFFICER WANTS YOUR NAME.

21

22 **LARRY WALDIE:** OH, I'M LARRY WALDIE, W-A-L-D-I-E, THE UNDER-
23 SHERIFF. BASICALLY, LET'S TAKE IT PIECE BY PIECE. REGARDING
24 THE BOARDING UP OF THE DOOR, THE ENTRANCE TO IT, WE HAVE
25 LOOKED INTO OUR RECORDS AND WE HAVE NO IDEA WHEN THAT



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1 OCCURRED. THERE ARE SEVERAL LAYERS OF PAINT ON THAT DOOR.
2 THERE'S NO WORK ORDER FOR IT AND, QUITE FRANKLY, WE BELIEVE
3 IT'S PROBABLY BEEN YEARS AGO THAT IT WAS DONE. IT'S NOT A
4 NORMAL HOUSING AREA FOR THE INMATES BUT THERE WAS VISIBILITY
5 IN THE DAY ROOM, WHICH IS ADJACENT TO THAT ROOM THERE, IS
6 WHERE WE FED THE INMATES, THE 38 INMATES IN THERE AND THERE'S
7 A LARGE WINDOW WHERE WE FED THEM. SO THERE WAS VISIBILITY IN
8 THAT ROOM ADJACENT TO THE DAY ROOM. SO PROBABLY THE FACT THAT
9 THAT WAS BOARDED UP HAD VERY LITTLE TO DO WITH WHAT OCCURRED
10 IN THERE, AS WE'LL GET INTO THAT. REGARDING THE ABILITY TO BE
11 WITH INMATES AT ALL TIMES, THAT'S PRACTICALLY AN IMPOSSIBLE
12 FEATURE OF ANY JAIL OR ANY PRISON. WE TRY TO HAVE AS BEST
13 SUPERVISION AS WE CAN. YOU HAVE 20,000 INMATES, THEY HAVE
14 MOVEMENT ALL THE TIME, GOING TO AND FROM DIFFERENT PLACES
15 INSIDE THE JAIL, OUTSIDE THE JAIL AND EVEN TITLE 15 STATES
16 THAT YOU MUST HAVE VISUAL CONTACT WITHIN JUST ONE HOUR OF-- AT
17 ALL TIMES, YOU MUST COME BACK AND FORTH AND MAKE SURE THE
18 INMATES ARE OKAY FOR AN HOUR PERIOD OF TIME. BUT THAT DOESN'T
19 TAKE AWAY ANYTHING TO THE FACT THAT AN INMATE HAS DIED AND WAS
20 BRUTALLY BEATEN TO DEATH, A TIME FRAME THERE. IT'S A VERY
21 UNFORTUNATE INCIDENT. CERTAIN AREAS IN THE REPORT THAT WE
22 CAN'T GET INTO, THE INVESTIGATION IS ONGOING, THE O.I.R. AND
23 THE I.A.B. REPORT WILL BE FINISHED ON DECEMBER 22ND AND, THIS
24 WEEK, WE'RE TAKING TO THE DISTRICT ATTORNEY THE CHARGES THAT
25 ARE GOING TO BE FILED AGAINST THE INMATES IN THIS PARTICULAR



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1 REPORT. THERE ARE MANY FACTORS THERE OF HOW HE, IN FACT, GOT
2 TO THAT PLACE. HIS INITIAL ARREST WAS AT WALNUT STATION. HE
3 WAS ARRESTED AS AN ESCAPEE, AS A PRIOR FELON WITH A GUN, AND
4 HE WAS, IN FACT, AT THAT TIME, EXHIBITING SOME ABERRANT
5 BEHAVIOR, SO THEY CLASSIFIED HIM AND SAID HE NEEDED TO BE
6 LOOKED AT. WHEN HE WAS TAKEN TO I.R.C., HE WAS STILL SOMEWHAT
7 RECALCITRANT AND SO THEY SAID, WELL, LET'S BE SURE, LET'S TAKE
8 HIM UP TO THE MENTAL HEALTH UNIT TO SEE WHAT HIS PROBLEM IS.
9 HE HAD STATED THAT HE WAS BIPOLAR BUT HAD BEEN OFF HIS
10 MEDICATION BUT, OBVIOUSLY, THAT'S A STATEMENT FROM INMATES AND
11 WE WEREN'T SURE. HE ALSO HAD BEEN USING DRUGS. SO HE WAS UP
12 THERE AT THE MENTAL HEALTH UNIT AND EVALUATED BUT, AT THAT
13 TIME, ACCORDING TO THE STAFF THERE, HE DIDN'T WANT TO TALK TO
14 THE STAFF, HE REFUSED TO TAKE TOXOLOGY EXAMINATIONS TO
15 DETERMINE IF THERE WAS A LEVEL OF NARCOTICS IN HIS SYSTEM, SO,
16 IF HE WERE BIPOLAR, THAT THEY COULD PRESCRIBE MEDICATION FOR
17 THAT. BUT, AS YOU WELL KNOW, SOMEONE BIPOLAR, IF THEY'RE NOT
18 ACTING OUT, THEY'RE ACTING TOTALLY NORMAL, IT'S DIFFICULT TO
19 CLASSIFY HIM AS MENTAL. SO THEY MADE THE DETERMINATION THAT HE
20 WAS OKAY TO GO BACK INTO HOUSING AND BE RECLASSIFIED. AND SO
21 HE CAME BACK TO US AND HERE'S THE POINT WHERE WE TALK ABOUT
22 PROCEDURE. WHEN THEY SEND SOMEBODY BACK TO US. HE WENT UP
23 THERE AS A K-10, WHICH IS A KEEP-AWAY, A SINGLE CELL
24 INDIVIDUAL, TO BE PLACED IN THAT SINGLE CELL. WHEN THEY SENT
25 HIM BACK, THEY SENT HIM BACK AS A K-10 BUT THEY DIDN'T GIVE



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1 DIRECTION AS TO WHETHER OR NOT HE SHOULD BE KEPT TO SINGLE
2 CELL, PUT INTO GENERAL HOUSING, SO HE WAS SENT BACK TO GO BACK
3 INTO CLASSIFICATION TO BE LOOKED AT AGAIN. AND, AT THE TIME OF
4 THAT CLASSIFICATION, HE TOLD THE PEOPLE, THE DEPUTIES THERE,
5 "HEY, I WASN'T A REAL ESCAPEE, I WAS JUST A WALK AWAY." AND SO
6 THEY RESEARCHED IT AND THEY SAID, "OKAY," AND THEY
7 RECLASSIFIED HIM BLUE, AWAY FROM A K-10, AND THEN THEY
8 TRANSPORTED HIM TO A HOUSING AREA WHERE EVENTUALLY, SOME TIME
9 LATER, MET HIS DEATH IN THE HOUSING AREA THERE. SO, BASICALLY,
10 THAT'S WHAT HAPPENED. THAT'S HOW HE GOT THERE. HE WAS
11 APPROPRIATE CLASSIFIED AS A 7, BASED ON HIS BACKGROUND, BASED
12 ON HIS ARREST, CRIMINAL HISTORY, AND HE WAS CLASSIFIED IN AN
13 AREA OF-- WHERE 7S, 8S AND 9S. AND THAT'S THE SECOND AREA THAT
14 WE HAVE TO ADDRESS WHICH WE CAN IMPROVE UPON. THE MOST IDEAL
15 SITUATION IS TO PUT 8S AND 9S ONLY TOGETHER. ABSOLUTELY, IT'S
16 THE MOST IDEAL. UNFORTUNATELY, THE AMOUNT OF PERSONNEL AND THE
17 REAL ESTATE, TO USE A TERM FOR AMOUNT OF SPACE WE HAVE IN THE
18 JAIL TO BE ABLE TO DO THAT, DOESN'T ALWAYS ALLOW US TO PUT
19 JUST 8S AND 9S TOGETHER. WE HAVE 1,400 MURDERERS OR ATTEMPTED
20 MURDERERS IN THE JAIL, 630 OF THEM IN CENTRAL JAIL, SO IT'S
21 VERY DIFFICULT TO BE ABLE TO PLACE THEM IN THESE SINGLE CELLS
22 AND THE AMOUNT OF PERSONNEL OR MANPOWER NEEDED THERE TO BE
23 ABLE TO WATCH THEM IN SINGLE CELL RATHER THAN IN A DORM
24 SETTING IS AN ENORMOUS COST AND WE DON'T HAVE THE ABILITY TO
25 HAVE THAT MANY DEPUTIES OR CUSTODY ASSISTANTS THERE TO DO



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1 THAT. SO THAT'S A SECOND ISSUE WE'RE TRYING TO-- THE SHERIFF
2 HAS, IN FACT, DIRECTED THAT AT LEAST, AT THE VERY MOST, TRY TO
3 PUT 8S AND 9S TOGETHER AND WE'RE LOOKING AT THAT TO SEE IF WE
4 HAVE THE CAPABILITY OF DOING THAT. WE USE A VERY SOPHISTICATED
5 SYSTEM CALLED NORTH POINT IN THE CLASSIFICATION. IT'S A
6 NATIONALLY RECOGNIZED SYSTEM AND WE'RE DIGITALIZING THAT AND
7 TRYING TO IMPLEMENT ALL WHAT IS IN THAT SYSTEM. THE SECOND
8 POINT IS IN TERMS OF PUTTING GANG MURDERERS, THE MORE SERIOUS
9 MURDERERS, IF YOU CAN SAY THERE'S A NON-SERIOUS MURDERER, BUT
10 THE REALITY OF PUTTING GANG MURDERERS SEPARATE, THE SHERIFF
11 HAS DIRECTED, IF WE CAN DO THAT. RIGHT NOW, WE DON'T HAVE THE
12 SOPHISTICATION TO DETERMINE WHO'S A GANG MURDERER AND WHO'S A
13 REGULAR MURDERER BUT WE'RE LOOKING INTO THE ABILITY TO THAT,
14 TO PUT JUST GANG MURDERERS WITH GANG MURDERERS AND KEEP THE
15 OTHER MURDERERS, WHO I GUESS ARE LESS VIOLENT, IF YOU CAN
16 ACTUALLY SAY THAT, SEPARATE FROM THOSE PEOPLE. SO THERE'S SOME
17 ISSUES THERE THAT WE CAN IMPROVE UPON IN TERMS OF
18 CLASSIFICATION AREAS.

19

20 **SUP. ANTONOVICH, CHAIR:** BUT, YOU KNOW, IN THE PREVIOUS MURDER,
21 THE INMATE SPENT HALF A DAY WALKING AROUND, TAKING THE
22 ELEVATOR FROM ONE FLOOR TO THE OTHER TO ENTER ANOTHER CELL TO
23 COMMIT MURDER. IN THIS CASE, YOU KNEW THAT THE WINDOWS WERE
24 BOARDED, THEREFORE THAT'S A DANGER SIGN, MANAGEMENT KNEW THAT.
25 SECONDLY, WHY WOULD YOU PUT THIS TYPE OF INDIVIDUAL WITH ALL



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1 THE MURDERERS, ET CETERA, GANG BANGERS, IN AN UNSUPERVISED,
2 BOARDED ROOM KNOWING, THAT THIS ISN'T GOING TO BE A SUNDAY
3 SCHOOL LESSON, THEY WERE GOING TO BE EATING UNSUPERVISED?

4

5 **LARRY WALDIE:** WELL, THEY WERE SUPERVISED. THERE WAS A DEPUTY
6 DISTRIBUTING THE FOOD THERE DURING THAT WHOLE TIME AND IT IS
7 NOT BOARDED UP. THERE IS, AS I TOLD YOU, A WINDOW THERE RIGHT
8 THERE WHERE THERE WAS VISIBILITY AND SO...

9

10 **SUP. ANTONOVICH, CHAIR:** BUT THERE'S NO VISIBILITY, I MEAN,
11 THAT'S-- THE POINT IS, WHY PUT THEM IN AN AREA WHERE THERE'S
12 NO VISIBILITY?

13

14 **LARRY WALDIE:** BUT THERE IS. I'M TRYING TO SAY THAT, IF YOU
15 LOOK AT THE ROOM, YOU GET THERE AND THE FRONT DOOR, THERE IS A
16 WINDOW THAT IS BLOCKED OFF, WHICH HAS SINCE BEEN REPAIRED, AND
17 A SCREEN THERE BUT IF YOU GO INTO THE DAY ROOM, THERE'S A
18 WINDOW THERE WHERE THERE IS VISIBILITY. IT'S NOT LOCKED OFF
19 COMPLETELY. THERE IS A BIG WINDOW THERE WHERE THEY FEED THE
20 INMATES AND THEY CAN SEE WHAT'S GOING ON IN THERE AND THERE
21 WAS SUPERVISION. THERE WAS ONLY A TIME FOR 20 MINUTES BUT
22 THERE WAS NO SUPERVISION BUT WE CAN'T WATCH THE INMATES 24
23 HOURS INDIVIDUALLY ALL THE TIME.

24



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1 **SUP. ANTONOVICH, CHAIR:** WHEN YOU HAVE MURDERERS WHO HAVE A
2 PROPENSITY OF KILLING THEIR CELL MATE OR A FELLOW MATE,
3 INMATE, THEN YOU HAVE A RESPONSIBILITY BECAUSE THAT FAILURE TO
4 EXERCISE, MANAGEMENT'S FAILURE TO EXERCISE THAT SUPERVISION IS
5 NOW GOING TO COST THE TAXPAYERS MILLIONS OF DOLLARS IN
6 LITIGATION AND LAWSUITS THAT WE WILL HAVE TO PAY BECAUSE OF
7 THAT ACTION.

8

9 **LARRY WALDIE:** MR. ANTONOVICH, IN THAT JAIL, WHICH IS 40% OF
10 THE STATE POPULATION, THERE'S BEEN NUMEROUS INSTANCES WHERE
11 PEOPLE HAVE COME DOWN FROM THE STATE AND TOLD TO MAKE A HIT
12 AND TO KILL SOMEBODY UNDER CONTRACT. IN THAT JAIL ENVIRONMENT,
13 YOU'RE TELLING US THAT WE HAVE TO WATCH EVERY SINGLE INMATE AT
14 EVERY MOMENT OF THE DAY TO PREVENT SOMETHING LIKE THAT. I
15 WOULD LOVE TO BE ABLE TO DO THAT, AS SHERIFF BACA WOULD LOVE
16 TO BE ABLE TO PREVENT ANY TYPE OF VIOLENCE IN THE JAIL. BUT,
17 AS THEY WALK DOWN THE ROWS THERE, WHEN YOU'RE TALKING ABOUT
18 MURDERERS, YOU CAN JUST WALK DOWN THE ROW AND, IF THE
19 OPPORTUNITY COMES, THEY'LL TAKE A SHIV AND THEY WILL KILL YOU
20 IN THAT JAIL AND JUST AS FAST-- BEFORE WE COULD EVEN OPEN THE
21 DOORS AND GET IN THERE. THE ENVIRONMENT OF THE JAIL, THE TYPE
22 OF INMATE IN THERE, DOES NOT ALLOW US TO GIVE 100% PROTECTION,
23 AS MUCH AS WE WOULD LOVE TO, TO PROTECT EVERY SINGLE
24 INDIVIDUAL THERE. THE CIRCUMSTANCES JUST DON'T ALLOW THAT AND



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1 THAT'S INCREDIBLY UNFORTUNATE FOR THE INDIVIDUAL THAT HAS TO
2 SUFFER THE DEATH.

3

4 **SUP. ANTONOVICH, CHAIR:** BUT HERE, THIS PERSON WAS BEATEN TO
5 DEATH, KILLED BY USING FEET AND HANDS AND KICKING.

6

7 **LARRY WALDIE:** YES.

8

9 **SUP. ANTONOVICH, CHAIR:** THERE WAS NO KNIVES, OTHER TYPE OF...

10

11 **LARRY WALDIE:** CORRECT.

12

13 **SUP. ANTONOVICH, CHAIR:** AND, AGAIN, WHEN YOU HAVE THOSE MANY
14 INMATES IN A CLOSED FACILITY WITHOUT ANYONE WATCHING, YOU
15 CREATE A PROBLEM. IF A SCHOOLTEACHER LEFT AN ELEMENTARY SCHOOL
16 CLASS FOR 20 MINUTES AND A CHILD WAS INJURED, THAT TEACHER IS
17 RESPONSIBLE AND LIABLE.

18

19 **LARRY WALDIE:** WELL, WHEN WE GET TO CLOSED SESSION, THERE'S
20 SOME ISSUES THERE THAT I THINK WILL MAKE VERY CLEAR AS TO WHY
21 THE DEPUTY LEFT FOR 20 MINUTES.

22

23 **SUP. BURKE:** I'D LIKE TO HEAR THAT.

24

25 **LARRY WALDIE:** IN CLOSED SESSION.



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1

2 **SUP. BURKE:** YEAH, I WOULD CERTAINLY LIKE TO HEAR THAT, BECAUSE
3 IT DOES SOUND STRANGE, HOW YOU HAVE PEOPLE WHO ARE NOT BEING
4 WATCHED, UNLESS THEY'RE IN A CELL BY THEMSELVES OR IN
5 SOMETHING THAT YOU HAVE DETERMINED IS NOT A DANGER TO OTHERS.
6 AND PARTICULARLY, I GATHER, ONE OF THESE PEOPLE, THERE WAS
7 SOME QUESTION OF WHETHER OR NOT THEY WERE GETTING A SHANK OR
8 SOMETHING OR HAD POSSESSION OF ONE AT ONE TIME OR SOMETHING. I
9 DON'T KNOW.

10

11 **LARRY WALDIE:** THERE WERE ISSUES OF SHANKS AND THEN THAT DEALS
12 DIRECTLY WITH THE INCIDENT AT LARGE HERE, SO...

13

14 **SUP. BURKE:** I'D LIKE TO HEAR IT.

15

16 **LARRY WALDIE:** YES, AND THEN I'LL ADDRESS THAT VERY CLEARLY AND
17 I THINK IT WILL BE RELEVANT TO THE ANSWER AS TO-- BUT THE
18 REALITY IS WE DON'T LEAVE INMATES ALONE. WE HAVE TO-- WE MOVE
19 TO OTHER AREAS TO WATCH OTHER INMATES. WE HAVE ONE DEPUTY IN
20 AN AREA OF 500 INMATES, WE HAVE FOUR DEPUTIES. WE ONLY HAD
21 THREE BUT THANKS TO THE BOARD'S FUNDING, WE ADDED ANOTHER
22 DEPUTY. WE HAVE TWO MODULE DEPUTIES AND THEN WE HAVE A
23 MOVEMENT OFFICER AND THE OTHER ONE IS TITLE 15, WHICH WAS
24 ADDED WITH THE ADDITIONAL BOARD MONEY. SO WE HAVE FOUR
25 DEPUTIES DEALING WITH 500 INMATES IN TWO BLOCKS, 24.2.2200,



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1 AND THAT'S THROUGHOUT THE JAIL. IT'S DIFFICULT TO WATCH ALL
2 THE INMATES AT ALL THE TIMES AND JUST...

3

4 **SUP. BURKE:** JUST ONE QUESTION, IF I COULD ASK? HAVE YOU MADE A
5 DECISION THAT YOU WILL NOT HAVE PEOPLE, INMATES, IN CLOSED
6 ROOMS WHERE NO ONE HAS THE ABILITY TO OBSERVE THEM? HAVE YOU
7 MADE THAT DECISION THAT YOU WON'T CONTINUE THAT?

8

9 **LARRY WALDIE:** AT ALL TIMES?

10

11 **SUP. MOLINA:** YES, AT ALL TIMES. THE ANSWER IS NO.

12

13 **LARRY WALDIE:** I-- MS. MOLINA, I CAN'T ANSWER THAT. IF I-- I
14 REALLY CAN'T. TO SIT THERE AND SAY, TO SAY WHEN THEY'RE IN A
15 DAY ROOM, TO HAVE A DEPUTY THERE ALL THE TIME, WHEN OTHER
16 THINGS ARE HAPPENING IN THE JAIL, ALARMS GO OFF, EMERGENCIES
17 AND EVERYTHING ELSE. I CAN'T HONESTLY SAY THAT. WE WILL MAKE
18 EVERY EFFORT TO DO THAT BUT...

19

20 **SUP. BURKE:** WELL, DON'T YOU-- IF YOU CAN'T HAVE SOMEONE
21 PERSONALLY THERE, CAN'T YOU HAVE CAMERAS THAT ARE BEING
22 OBSERVED THAT ONE PERSON OBSERVES FIVE OR SIX CAMERAS SO THAT
23 THEY CAN SEE IF SOMEONE IS BEING BEATEN TO DEATH, THAT THEY AT
24 LEAST HAVE SOME NOTICE? IS THIS JUST UNREASONABLE TO EXPECT
25 THAT?



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1

2 **LARRY WALDIE:** NO. WE HAVE PUT CAMERAS IN THE EAST FACILITY AND
3 IT'S BEEN EFFECTIVE BUT, EVEN IN THE EAST FACILITY, WHEN WE
4 PUT THE CAMERAS IN, IT COSTS \$600,000, EVEN WHILE THE CAMERAS
5 ARE IN, THEY HAD A KILLING RIGHT IN THAT DORMITORY AND WE
6 COULDN'T GET TO THE INMATE IN TIME, EVEN WITH THE CAMERAS
7 GOING ON. BUT THE REALITY WAS THERE WAS A KILLING WHEN THE
8 CAMERAS WERE ON-- AN ATTEMPTED KILLING, EXCUSE ME, ATTEMPTED
9 KILLING. SO, YES, CAMERAS ARE OF BENEFIT, YES.

10

11 **SUP. ANTONOVICH, CHAIR:** THE COUNTY INVESTED HUNDREDS OF
12 MILLIONS OF DOLLARS AND BUILT TWIN TOWERS. TWIN TOWERS WAS A
13 HIGH LEVEL PRISON, BASICALLY, TO PREVENT THESE TYPES OF
14 INMATES FROM BEING UNSUPERVISED AND ABLE TO KILL AND WE STILL
15 DON'T HAVE THE HARD CORE FELONS IN TWIN TOWERS AND THEY'RE
16 LEFT IN AN ENVIRONMENT THAT IS CONDUCIVE TO LACK OF GOOD
17 SUPERVISION. AND THE SOONER THAT TWIN TOWERS IS USED FOR THIS
18 TYPE OF INMATE, THE GREATER CHANCES OF PROTECTING OTHER
19 INMATES FROM THESE TYPES OF VIOLENCE WILL BE ENHANCED.

20

21 **LARRY WALDIE:** YOU'RE ABSOLUTELY RIGHT AND WE'RE LOOKING AT
22 THAT MOVE TO REOPEN C.R.D.F. THE PROBLEM THAT YOU HAVE AT TWIN
23 TOWERS, YOU HAVE 2,000 MENTALLY ILL PEOPLE, THAT'S WHERE
24 THEY'RE HOUSED. THEY'RE TAKING UP HARD CELL, SINGLE CELL SPACE
25 THERE BUT THEY'RE MENTALLY ILL AND WE HAVE 2,000 OF THEM AND



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1 WE CAN'T PUT THEM ANYWHERE ELSE AND THAT'S A VERY SIGNIFICANT
2 PROBLEM FOR US.

3

4 **SUP. ANTONOVICH, CHAIR:** WHAT ABOUT THE NUMBER OF FEMALES THAT
5 ARE HOUSED THERE WHO ARE NOT VIOLENT?

6

7 **LARRY WALDIE:** I THINK THE NUMBER IS 2,000, ANOTHER 2,000 AND
8 WE'RE ANTICIPATING, RIGHT AFTER THE FIRST OF THE YEAR, TO MOVE
9 THEM TO C.R.D.F. AND THEN OPEN UP THAT SIDE, YES.

10

11 **SUP. ANTONOVICH, CHAIR:** SO YOU HAVE 2,000 BEDS AVAILABLE FOR
12 THIS TYPE OF INMATE?

13

14 **LARRY WALDIE:** WHEN THE MOVE COMES IN MARCH, IS IT? IN MARCH,
15 WE WILL, IN FACT, MOVE THE FEMALES TO C.R.D.F. AND OPEN UP
16 2,000 BEDS, YES, MR. ANTONOVICH.

17

18 **SUP. ANTONOVICH, CHAIR:** HOW DID STAFF ARRIVE AT THE DECISION
19 TO HOUSE THESE INMATES IN A ROOM WHERE THEY COULD NOT BE
20 VIEWED FROM THE OUTSIDE?

21

22 **LARRY WALDIE:** I WILL ADDRESS THAT IN CLOSED SESSION.

23

24 **SUP. ANTONOVICH, CHAIR:** WHAT ARE THE POLICY VIOLATIONS...

25



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1 **SUP. YAROSLAVSKY:** WHY IS THAT A CLOSED SESSION ITEM? WHY IS
2 THE ANSWER TO THAT QUESTION A CLOSED SESSION ITEM?

3

4 **LARRY WALDIE:** IT DEALS WITH CONFIDENTIAL, SENSITIVE
5 INFORMATION THAT CANNOT BE MADE PUBLIC. YOU'LL UNDERSTAND IT
6 WHEN I TELL YOU.

7

8 **SUP. YAROSLAVSKY:** SOME CONFIDENTIAL PIECES OF INFORMATION THAT
9 WILL EXPLAIN WHY YOU PUT THEM...

10

11 **LARRY WALDIE:** IT WILL ENDANGER SOME LIVES.

12

13 **SUP. YAROSLAVSKY:** ...WHY YOU PUT HIM IN A ROOM, IN A CELL THAT
14 HAD NO VISIBILITY IN IT?

15

16 **LARRY WALDIE:** NO. THAT DOESN'T.

17

18 **SUP. YAROSLAVSKY:** WELL, THAT WAS HIS QUESTION.

19

20 **LARRY WALDIE:** WE PUT THEM IN THERE BECAUSE THEY CAME,
21 BASICALLY, THEY CAME DOWN FROM A EXERCISE AREA, THERE WERE 38
22 OF THEM AND THEY WERE CUT SHORT IN THEIR EXERCISE AREA FOR A
23 REASON AND THEY WERE PUT IN THAT AREA AND THEN WE WERE THEN
24 PROCEEDED TO FEED THEM AND THEN DO A SEARCH. THAT'S THE ANSWER
25 TO THE QUESTION.



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1

2 **SUP. YAROSLAVSKY:** AND THAT'S WHY YOU PUT THEM IN THAT CELL
3 WITH NO VISIBILITY?

4

5 **LARRY WALDIE:** THE REASON WE PUT THEM-- THERE IS VISIBILITY
6 THERE. THERE'S A WINDOW THERE IN THE DAY ROOM WHERE THERE IS
7 CLEARLY VISIBLE WHERE WE HANDED THE FOOD OUT, SO THERE IS
8 VISIBILITY. WE PUT THEM IN THERE TO BE ABLE TO ENSURE THAT
9 THEY GOT FED, BECAUSE THEY CAME DOWN FROM THE ROOF. SEVERAL OF
10 THE PEOPLE IN THE ROW HAD DECIDED NOT TO GO TO EXERCISE AND
11 THEY WERE ALREADY FED. TO MAKE SURE THESE PEOPLE, INMATES GOT
12 FED, THEY WERE SEPARATED AND PUT THERE AND THEN ALSO PUT THERE
13 SO THEY COULD ACCOMMODATE A SEARCH.

14

15 **SUP. ANTONOVICH, CHAIR:** BUT WHY WASN'T ONE STAFF MEMBER ABLE
16 TO VIEW WHAT WAS GOING ON IN THAT FACILITY?

17

18 **LARRY WALDIE:** HE WAS THERE DURING THE FEEDING AND HE LEFT FOR
19 20 MINUTES.

20

21 **SUP. ANTONOVICH, CHAIR:** I KNOW, BUT HE WAS NOT THERE VIEWING
22 WHAT WAS GOING ON BECAUSE NO ONE WAS THERE FOR 20 MINUTES.

23

24 **LARRY WALDIE:** WELL, IF HE WAS-- HE WAS THERE FOR FEEDING THEM
25 AND THEN HE LEFT, HE WAS WATCHING THE OTHER PEOPLE IN THE ROW



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1 AND HE WAS HELPING OUT IN THE SEARCH ON THE OTHER ROW. I MEAN,
2 THERE WAS ONLY FOUR DEPUTIES.

3

4 **SUP. ANTONOVICH, CHAIR:** IS THERE GOING TO BE ANY DISCIPLINARY
5 ACTION FROM TOP TO BOTTOM?

6

7 **LARRY WALDIE:** I CAN'T COMMENT ON THAT UNTIL THE INVESTIGATION
8 IS DONE. IT WON'T BE DONE UNTIL THE 22ND OF THIS MONTH.

9

10 **SUP. ANTONOVICH, CHAIR:** WHAT IS THE POLICY WHEN AN INMATE IS
11 MOVED FROM TWIN TOWERS BACK INTO THE GENERAL POPULATION?

12

13 **LARRY WALDIE:** WHAT DO YOU MEAN BY POLICY?

14

15 **SUP. ANTONOVICH, CHAIR:** WELL, WHAT POLICY, WHEN YOU HAVE A
16 PERSON WHO WAS IN THE MENTAL WARD OF TWIN TOWERS, AND YOU MOVE
17 THEM BACK TO THE GENERAL POPULATION...

18

19 **LARRY WALDIE:** THEY GO TO CLASSIFICATION AND THEN ALL THE
20 VARIABLES DEALING WITH CLASSIFICATION ARE LOOKED AT AND A
21 DETERMINE IS MADE AS TO WHAT LEVEL HE SHOULD BE AND WHERE HE
22 SHOULD BE PLACED.

23

24 **SUP. ANTONOVICH, CHAIR:** WHAT CORRECTIVE ACTIONS HAVE YOU TAKEN
25 BESIDES RETROFITTING THE DOOR WITH A METAL WINDOW?



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1

2 **LARRY WALDIE:** WE ARE LOOKING AT-- WE'RE CHANGING THE POLICY
3 REGARDING MENTAL HEALTH IN TERMS OF IDENTIFYING CLEARLY WHAT
4 THEY WANT DONE WITH THIS INDIVIDUAL WHEN THEY SEND THEM BACK
5 TO US FOR RECLASSIFICATION INTO GENERAL HOUSING. WE ARE, IN
6 FACT, LOOKING AT ISOLATING THE GANG MURDERERS OR THE MORE
7 VICIOUS MURDERERS. WE ARE, IN FACT, TRYING TO ENSURE THAT WE
8 CAN PUT LEVELS 8 AND 9 ONLY TOGETHER WITHOUT PUTTING LEVEL 7S
9 WITH THEM AND WE'RE WORKING OUT THE SPACE NEEDED TO BE ABLE TO
10 DO THAT AND THE STAFFING WE NEED TO BE ABLE TO DO THAT.

11

12 **SUP. ANTONOVICH, CHAIR:** I'M TOLD THERE'S ACCESS TO THE PILL
13 ROOM FROM AN ADJACENT ROOM WHERE THERE ARE OTHER INMATES. IS
14 THIS TRUE OR NOT?

15

16 **LARRY WALDIE:** THERE'S NO ACCESS TO IT. IT'S A WINDOW THAT YOU
17 CAN SEE THROUGH IT FROM THE DAY ROOM WHICH IS ADJACENT TO THE
18 SO-CALLED PILL ROOM.

19

20 **SUP. ANTONOVICH, CHAIR:** WAS THE PERSON THERE TOLD THAT THEY
21 WERE TO SUPERVISE INMATES IN THE PILL ROOM?

22

23 **LARRY WALDIE:** NO. HE WAS TOLD TO FEED THE INMATES IN THE PILL
24 ROOM.

25



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1 **SUP. ANTONOVICH, CHAIR:** OKAY. GO ON.

2

3 **LARRY WALDIE:** SO, NO, THAT'S ALL PART OF THE INVESTIGATION, TO
4 LOOK AT WHAT OCCURRED AND THAT WON'T BE DONE UNTIL THE 22ND.

5

6 **SUP. ANTONOVICH, CHAIR:** AND HAVE YOU DETERMINED NEW POLICIES
7 OR OTHER POLICIES THAT REQUIRE MODIFICATION?

8

9 **LARRY WALDIE:** WE'RE LOOKING AT EACH ONE OF THOSE, YES, WE ARE,
10 MR. ANTONOVICH.

11

12 **SUP. ANTONOVICH, CHAIR:** DO YOU AGREE THAT THE NORTH POINT IS
13 AN IMPORTANT COMPONENT IN YOUR CLASSIFICATION PROCESS?

14

15 **LARRY WALDIE:** ABSOLUTELY. WE'D LIKE TO IMPLEMENT IT
16 UNIVERSALLY AND AT EVERY LEVEL, IF WE CAN. WE WILL.

17

18 **SUP. ANTONOVICH, CHAIR:** WHY HAS IT TAKEN NEARLY A YEAR TO
19 IMPLEMENT?

20

21 **LARRY WALDIE:** I THINK I'LL LET CHIEF KLUGMAN ANSWER THAT.

22

23 **CHIEF MARK KLUGMAN:** MARK KLUGMAN, CORRECTIONAL SERVICES
24 DIVISION.

25



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1 **SUP. ANTONOVICH, CHAIR:** WHY IT'S TAKEN NEARLY A YEAR TO
2 IMPLEMENT THAT SYSTEM?

3

4 **CHIEF MARK KLUGMAN:** NORTH POINT SYSTEM HAS BEEN IN PLACE FOR
5 SOME TIME NOW, ACTUALLY FOR ABOUT TWO YEARS. THE-- WHAT WE'RE
6 TALKING ABOUT, WHAT THE UNDER-SHERIFF IS REFERRING TO IS THAT
7 THERE IS ANOTHER COMPONENT OF IT THAT WE CAN ADD, WHICH WILL
8 HELP US WITH HOUSING. IN OTHER WORDS, NOT JUST THE SECURITY
9 CLASSIFICATION BUT THE HOUSING OF THE INMATES. WE DON'T HAVE
10 THAT SINGLE COMPONENT OF IT YET AND WE'RE LOOKING TO ADD THAT
11 COMPONENT.

12

13 **SUP. ANTONOVICH, CHAIR:** YOU'RE GOING TO ENHANCE THAT IN 2004?

14

15 **CHIEF MARK KLUGMAN:** 2006.

16

17 **SUP. ANTONOVICH, CHAIR:** NOW IT'S 2006?

18

19 **CHIEF MARK KLUGMAN:** YES, SIR.

20

21 **SUP. ANTONOVICH, CHAIR:** WHAT ARE YOU DOING TO ACCESS POSSIBLE
22 CONFUSION BETWEEN THE NORTH POINT AND THE DEPARTMENT'S SPECIAL
23 HANDLE CODES?

24



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1 **CHIEF MARK KLUGMAN:** THE CLASSIFICATION SYSTEM AND THE SPECIAL
2 HANDLE-- I DON'T HAVE ANY CONFUSION THERE, SIR. THE SYSTEM
3 WORKS. IN FACT, IN THIS CASE, THE SYSTEM ITSELF WORKED. THE
4 SUSPECT INMATES THAT WERE CLASSIFIED WERE 9S. THAT WAS
5 APPROPRIATE. IN FACT, THE VICTIM INMATE WAS CLASSIFIED AS 7.
6 BY THE NORTH POINT SYSTEM, THAT WAS APPROPRIATE. SO WHEN YOU
7 LOOK AT WHAT THE SYSTEM DID, THE SYSTEM DID ITS JOB. THIS IS
8 AN UNFORTUNATE EVENT AND WE HAVE TO LOOK AT THE SYSTEM NOW AND
9 SAY, CAN WE DO A BETTER JOB OF HOUSING TO ISOLATE THE 8S AND
10 9S, AS THE UNDER-SHERIFF HAS INDICATED, FROM 7S? HERETOFORE,
11 WE HAVEN'T DONE THAT, SO WE WILL BE MAKING THAT CHANGE, IF AT
12 ALL POSSIBLE.

13

14 **SUP. ANTONOVICH, CHAIR:** HOW OFTEN DOES THE CLASSIFICATION
15 REVIEW COMMITTEE MEET TO REVIEW AND DISCUSS RECLASSIFICATION
16 ISSUES? AND WHEN WAS THE LAST TIME THEY MET?

17

18 **CHIEF MARK KLUGMAN:** BY POLICY, THEY'RE SUPPOSED TO MEET AND
19 LOOK AT CLASSIFICATION ISSUES INVOLVING INMATES ON A 90-DAY
20 SCHEDULE.

21

22 **SUP. ANTONOVICH, CHAIR:** YOUR REPORT INDICATES THAT THE I.R.C.
23 CONDUCTS MONTHLY AUDITS TO ENSURE THAT CUSTODY FACILITIES ARE
24 COMPLETING THEIR PERIODIC REVIEW. CAN YOU DESCRIBE THE RESULTS
25 OF THOSE AUDITS?



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1

2 **CHIEF MARK KLUGMAN:** I DON'T HAVE THOSE AVAILABLE WITH ME
3 TODAY. I CAN GET THAT FOR YOU.

4

5 **SUP. ANTONOVICH, CHAIR:** CAN YOU GET THAT FOR THE BOARD?

6

7 **CHIEF MARK KLUGMAN:** YES, SIR.

8

9 **SUP. ANTONOVICH, CHAIR:** HOW ARE STAFF HELD ACCOUNTABLE WHEN
10 THERE ARE NEGATIVE RESULTS FROM THOSE AUDITS?

11

12 **CHIEF MARK KLUGMAN:** AS WITH ANY VIOLATION OF POLICY, WE WOULD
13 GO BACK TO THE COMMAND, DIRECTOR OF COMMAND, TO CORRECT THE
14 SITUATION AND TAKE CORRECTIVE ACTION TO MAKE SURE IT DOESN'T
15 OCCUR AGAIN.

16

17 **SUP. ANTONOVICH, CHAIR:** SO YOU HAVE AN ONGOING IN-SERVICE TYPE
18 OF TRAINING AND UPGRADING?

19

20 **CHIEF MARK KLUGMAN:** YES, SIR.

21

22 **SUP. ANTONOVICH, CHAIR:** AND HOW OFTEN DOES THAT TAKE PLACE? IS
23 THAT A MONTHLY, WEEKLY, SEMI ANNUALLY, QUARTERLY?

24



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1 **CHIEF MARK KLUGMAN:** WELL, THE I.R.C. REVIEWS ARE SUPPOSED TO
2 OCCUR MONTHLY TO ENSURE THAT THE 90-DAY RECLASS REVIEWS ARE
3 BEING DONE. I DON'T HAVE DATA WITH ME TODAY TO CONFIRM THAT
4 THAT IS OCCURRING. I DOUBT THAT IT OCCURS WITH THAT MUCH
5 REGULARITY.

6

7 **SUP. ANTONOVICH, CHAIR:** WHAT IS THE CURRENT INMATE-TO-STAFF
8 RATIO?

9

10 **CHIEF MARK KLUGMAN:** IT VARIES BY FACILITY. AT CENTRAL JAIL...

11

12 **CHIEF SAM JONES:** GOOD AFTERNOON. SAM JONES, CUSTODY OPERATIONS
13 DIVISION. OVERALL, THE INMATE-TO-STAFF RATIO, AS IT IS
14 EQUATED, IS ABOUT A LITTLE OVER 10-TO-1, A LITTLE OVER 10-TO-1
15 AND THAT'S EQUATED BY THE PERSONNEL WHO IS ASSIGNED TO CUSTODY
16 DIVISION AND THE INMATE POPULATION. AND NOW THE VARIABLES IN
17 THAT WOULD INDICATE, IF YOU TOOK A SHIFT, IF YOU WENT SHIFT BY
18 SHIFT, IF YOU TAKE, FOR INSTANCE, EARLY MORNINGS WITH THE
19 INMATE RATIO-TO-STAFF, THAT NUMBER MAY GO TO 45-TO-1.

20

21 **SUP. ANTONOVICH, CHAIR:** AND WE'RE LOOKING AT TRANSFERRING THE
22 FEMALES IN JANUARY AND...

23

24 **CHIEF MARK KLUGMAN:** MARCH. WE WILL TRANSFER THEM IN MARCH.

25



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1 **SUP. ANTONOVICH, CHAIR:** AND HOW LONG AFTER THAT TRANSFER WILL
2 THE INMATES FROM CENTRAL JAIL BE MOVED INTO TWIN TOWERS?

3

4 **UNDERSHERIFF LARRY L. WALDIE:** IT WILL BE A SIMULTANEOUS MOVE.

5

6 **SUP. ANTONOVICH, CHAIR:** SIMULTANEOUS?

7

8 **UNDERSHERIFF LARRY L. WALDIE:** YES, IT WILL BE.

9

10 **SUP. ANTONOVICH, CHAIR:** AND THEN, WHEN WE MOVE ON WITH THIS
11 ISSUE, WE WOULD LIKE TO HAVE A FOLLOW-UP REPORT ON THE
12 OUTSTANDING ITEMS AND POLICY QUESTIONS RAISED EARLIER WHEN
13 THEY ARE AVAILABLE BUT SUPERVISOR BURKE THEN SUPERVISOR
14 YAROSLAVSKY AND SUPERVISOR MOLINA.

15

16 **SUP. YAROSLAVSKY:** FIRST OF ALL, I APPRECIATE THE-- SOME OF THE
17 WORK YOU'VE DONE UNDER THE NEW LEADERSHIP HERE ON SOME OTHER
18 OF THE JAIL ISSUES BUT I HAVE SOME REALLY MACRO ISSUES HERE. I
19 DON'T WANT TO GET TOO BOGGED DOWN IN THIS INDIVIDUAL INCIDENT
20 BECAUSE IT'S NOT THE ONLY INCIDENT. AND I JUST WANT TO READ
21 FROM MERRICK BOBB'S REPORT OF A YEAR AGO, IN FACT, I THINK
22 WE'VE ALL RECEIVED COMMUNICATION FROM HIM YESTERDAY. BUT A
23 LITTLE OVER A YEAR AGO, NOVEMBER 2004, AFTER A PREVIOUS
24 INCIDENT OR INCIDENTS, HE WROTE AS FOLLOWS, "ALL 5 L.A. COUNTY
25 INMATE DEATHS," AT THAT TIME IT WAS 5, "CAN BE TRACED TO



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1 DIRECTLY TO FAILED CONTROLS OVER INMATE MOVEMENT AND A
2 COLLAPSE OF SECURITY PROCEDURES, SAFETY CHECKS AND FAIL SAFES.
3 THESE FAILURES, IN TURN, CAME ABOUT BECAUSE OF LAX SUPERVISION
4 AND A LONGSTANDING JAIL CULTURE THAT HAS SHORTCHANGED
5 ACCOUNTABILITY FOR INMATE SAFETY AND SECURITY. ADDED TO THESE
6 PROBLEMS ARE INCOHERENT AND INTERNALLY INCONSISTENT RULES FOR
7 CLASSIFYING INMATES AND A FAILURE TO INTEGRATE THREE DIFFERENT
8 SETS OF RULES FOR CLASSIFICATION THAT HAVE BEEN PERMITTED TO
9 OPERATE IN A HAPHAZARD AND UNCOORDINATED MANNER. CELL AND
10 HOUSING ASSIGNMENTS ARE BEING MADE ON A LARGELY AD HOC BASIS
11 BY UNSUPERVISED DEPUTIES WITHOUT A COMPREHENSIVE SET OF
12 DEFINING RULES. INSUFFICIENT ATTENTION IS BEING PAID TO
13 DIFFERING-- TO THE DIFFERING LEVELS OF DANGER POSED BY INMATES
14 AND LOW AND MEDIUM-RISK INMATES ARE TOO OFTEN HOUSED WITH
15 HIGHLY DANGEROUS ONES. THE JAILS HAVE OPERATED WITHOUT AN
16 OVERARCHING CLASSIFICATION AND HOUSING PLAN, MUCH LESS ONE
17 THAT IS CENTRALLY ADMINISTERED AND SUPERVISED BY WELL TRAINED,
18 EXPERIENCED CAPTAINS AND LIEUTENANTS. JAIL MANAGEMENT HAS NOT
19 CONSISTENTLY TREATED INMATE SAFETY AND SECURITY AS AN
20 OVERRIDING PRIORITY." JUST MAKE A PARENTHETICAL STATEMENT--
21 OH, I'LL JUST LEAVE IT FOR NOW. YOUR FIRST ANSWER, UNDER-
22 SHERIFF WALDIE, TO THE QUESTION THAT WAS ASKED, I THINK, COULD
23 BE PUT UNDER THAT CATEGORY. IT'S NOT GOOD ENOUGH, FROM MY
24 POINT OF VIEW, TO SAY STUFF HAPPENS AND IT'S JUST THE WAY IT'S
25 GOING TO BE. I MEAN, THAT'S BASICALLY THE ANSWER YOU GAVE, IS



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1 PEOPLE ARE GOING TO GET MURDERED IN THE JAILS. THAT'S THE WAY
2 IT IS. WE DO OUR BEST. IT MAY BE THAT PEOPLE WILL BE MURDERED
3 IN JAILS, JUST LIKE PEOPLE GET INTO AUTO ACCIDENTS ON THE
4 STREETS BUT WE STRIVE TO IMPROVE THE LEVEL OF SECURITY,
5 IMPROVE THE LEVEL OF THE QUALITY OF SECURITY, IMPROVE THE
6 SUPERVISION, MINIMIZE THE RISK, MAXIMIZE THE UPSIDE AND NOT
7 ACCEPT THE STATUS QUO AS IT IS. ANYWAY, LET ME JUST FINISH THE
8 LAST SENTENCE OF HIS REPORT: "AT LEAST ONE EXECUTIVE WITHIN
9 THE SHERIFF'S DEPARTMENT CONSIDERS THE 5 INMATE DEATHS BETWEEN
10 OCTOBER 2003 AND APRIL OF 2004 AN ANOMALY. IT MAY BE
11 STATISTICALLY USUAL TO HAVE FIVE HOMICIDES IN SIX MONTHS BUT
12 IT IS NO ANOMALY. THESE DEATHS WOULD NOT HAVE TAKEN PLACE BUT
13 FOR A COLLAPSE OF ACCOUNTABILITY AND UNDER-ENFORCEMENT OF
14 RULES TO SAFEGUARD INMATES." NOW, MY QUESTION TO YOU IS, WHAT
15 HAS CHANGED SINCE NOVEMBER OF 2004 WHEN THIS WAS WRITTEN?
16 WHAT, IF ANYTHING, HAS BEEN DONE BY THE DEPARTMENT TO ADDRESS-
17 - THIS IS A SWEEPING, BROAD, BROADSIDE INDICTMENT OF WHAT WAS
18 GOING ON PREVIOUS TO THAT. WHAT HAS THE DEPARTMENT DONE TO
19 ADDRESS OR TO RESPOND TO THESE CRITICISMS? AND, OF COURSE, HE
20 MADE FIVE PAGES OF SUGGESTIONS AS TO WHAT TO DO AND, I DON'T
21 KNOW, I'D LIKE TO HEAR FROM YOU WHAT, IF ANYTHING, HAS CHANGED
22 SINCE NOVEMBER OF '04.

23

24 **LARRY L. WALDIE:** WELL, IT HAS BEEN A YEAR AND WHAT HE ITERATED
25 THERE WAS A LOT OF IT DEALT WITH MOVEMENT AND CONTROL OF



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1 INMATES THROUGHOUT THE FACILITY. THIS IS NOT AN INCIDENT THAT
2 THAT WAS AS THE RESULT OF THAT. THIS WAS THE INCIDENT OF THEY
3 WERE HOUSED TOGETHER THERE AND WE DID, IN FACT, HAVE
4 SUPERVISION WELL WITHIN THE TIME FRAME AND, UNFORTUNATELY, NOT
5 ENOUGH TIME FOR THIS INDIVIDUAL. SO IT WAS NOT A MATTER OF
6 MOVEMENT, FREEDOM OF THE INMATES TO ROAM AROUND THE FACILITY
7 WITHOUT SUPERVISION. THERE IS SUPERVISION, THEY...

8

9 **SUP. YAROSLAVSKY:** I'M GOING TO STOP YOU, I'M GOING TO STOP YOU
10 FOR A SECOND. I'M NOT INTERESTED SO MUCH, AT LEAST FOR THIS
11 PURPOSE OF THIS QUESTION, IN WHAT THIS INCIDENT WAS ABOUT. I
12 WANT TO KNOW, IN THE LAST YEAR OR 13 MONTHS, IN A MACRO SENSE,
13 WHAT-- AND PERHAPS YOU CAN, SHERIFF KLUGMAN, WHAT HAS BEEN
14 DONE TO ADDRESS THE OVERARCHING ISSUES OF SECURITY,
15 CLASSIFICATION, THINGS THAT WERE ADDRESSED HERE AND BY OTHERS
16 IN THE JAIL?

17

18 **LARRY L. WALDIE:** NUMBER ONE, WE PUT IN THE CAMERAS AT EAST
19 FACILITY. SECONDLY, PROBABLY THE MOST IMPORTANTLY, WE ADDED 55
20 DEPUTIES TO THE STAFFING TO BE ABLE TO HAVE ADDITIONAL
21 STAFFING TO WATCH FOR THE SECURITY OF THE INMATES. YOU WANT TO
22 ADD SOMETHING ELSE, MARC?

23

24 **CHIEF KLUGMAN:** SURE. WE'VE ALSO ADDED SCANNERS THAT HAVE COME
25 IN, RECENT TECHNOLOGY THAT TOOK THE FULL YEAR TO DEVELOP WHERE



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1 WE CAN NOW SCAN INMATE MOVEMENT FROM LOCATION TO LOCATION,
2 EVERYTHING FROM WHEN THEY LEAVE THEIR CELLS TO TAKE A SHOWER
3 SO WE ACTUALLY WILL HAVE ACTUAL COUNTS OF WHO'S GOING TO THE
4 SHOWERS, WHO'S NOT, BY NAME. WE'VE GOT-- IF THEY MOVE THROUGH
5 THE FACILITY FROM ONE LOCATION TO ANOTHER, WE CAN SCAN THEM AT
6 DIFFERENT POINTS AND KNOW EXACTLY WHERE THEY ARE IN THE
7 LOCATION, AT WHAT TIME THEY WERE THERE AND WHY, THAT SORT OF
8 THING. IT'S ALL COMPUTERIZED AND DOCUMENTED. WE'VE ADDED
9 WIRING AND THERE WERE AREAS IN THE REPORT THAT MERRICK BOBB
10 REFERRED TO THAT WERE UNSECURE AREAS THAT NEEDED TO BE MADE
11 SECURE. WE DID THAT AND THAT IS COMPLETED. SO WE'VE
12 IMPLEMENTED A NUMBER OF THE RECOMMENDATIONS THAT HE'S MADE, AS
13 MANY AS WE CAN, AND, AS THE UNDER-SHERIFF HAS INDICATED, WE'VE
14 ADDED THE TITLE 15 DEPUTIES WHICH, BY THE WAY, VERY
15 DOCUMENTED, HAVE STOPPED MANY, MANY THINGS FROM HAPPENING IN
16 THE JAIL THAT ARE BAD, SAVED MANY, MANY LIVES, PREVENTED MANY,
17 MANY SUICIDES. IT'S BEEN A HIGH SUCCESS.

18

19 **SUP. YAROSLAVSKY:** WHAT IS THE DIFFERENCE BETWEEN WHAT HE
20 RECOMMENDED IN TERMS OF CENTRALIZED CLASSIFICATION AND WHAT
21 YOU'RE WORKING ON WITH NORTH POINT?

22

23 **CHIEF KLUGMAN:** WELL, NORTH POINT IS A CENTRALIZED
24 CLASSIFICATION SYSTEM. WHAT HE'S REFERRING TO IS THAT, WHEN
25 THE INMATES GO TO THE DIFFERENT HOUSING LOCATIONS IN THE



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1 DIFFERENT FACILITIES THROUGHOUT THE COUNTY, THAT THEY ARE
2 HOUSED DIFFERENTLY, DEPENDING ON THE KIND OF FACILITY THEY'RE
3 IN AND THE NEEDS OF THAT FACILITY. AND THAT'S SOMETHING THAT
4 WE HAVEN'T BEEN ABLE TO GET AWAY FROM. FOR EXAMPLE, IN THE
5 NORTH FACILITIES WHERE WE HAVE DORMITORY SETTINGS, WE HAVE TO--
6 - WE HAVE TO BALANCE THE POPULATION IN THE DORMS RACIALLY.
7 OTHERWISE, IF THEY'RE IMBALANCED, IT BECOMES VERY DANGEROUS.
8 SO WE HAVE TO-- AND THAT REQUIRES US SOMETIMES TO MIX
9 CLASSIFICATIONS THAT NORTH POINT HAS GIVEN US. FOR EXAMPLE, WE
10 MIGHT HAVE HIGHS AND LOWS IN THE SAME DORM SETTING BUT IT'S
11 SAFER TO DO THAT THAN TO UNBALANCE THE ENVIRONMENT BY KEEPING
12 ALL THE HIGHS TOGETHER AND THE LOWS TOGETHER BUT HAVING A BAD
13 RACIAL MIX WHERE ONE IS DOMINANT AND THE OTHERS ARE NOT. SO WE
14 HAVE TO-- WE HAVE TO MAKE SOME VERY COMMONSENSE, FRANKLY,
15 DECISIONS AS TO HOW TO HOUSE, DEPENDING ON THE STYLE AND THE
16 TYPE OF FACILITY WE'RE USING, WHICH SOMETIMES NEGATES SOME OF
17 THE ABILITY TO DO WHAT NORTH POINT WOULD SEEM TO REQUIRE AND
18 THAT'S WHAT MR. BOBB HAS BEEN TALKING ABOUT. AND I SPOKE, A
19 FEW MINUTES AGO, ABOUT HOW, WITH THE NEW COMPONENT OF NORTH
20 POINT THAT WE'D LIKE TO OBTAIN, IT WILL HELP US DETERMINE HOW
21 TO BETTER HOUSE OUR PEOPLE AS WELL BY USING COMPUTER
22 TECHNOLOGY AND A DECISION TREE. SO WE'RE LOOKING FORWARD TO
23 THAT TECHNOLOGY TO HELP US.
24



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1 **SUP. YAROSLAVSKY:** HE HAD MADE RECOMMENDATIONS ON THE
2 CLASSIFICATION AND HOUSING CENTRALIZED-- CENTRALIZED HOUSING
3 AND CLASSIFICATION SYSTEM. HE ALSO RECOMMENDED CONDUCTING A
4 SYSTEM-WIDE SECURITY AUDIT. HAS THAT BEEN DONE? HAS IT EVER
5 BEEN DONE? HAS IT BEEN DONE RECENTLY? IS THERE SUCH A THING?

6

7 **LARRY L. WALDIE:** WELL, THERE'S A FEDERAL GROUP THAT DOES
8 AUDIT. WE'VE REQUESTED FROM THEM TO DO A SECURITY AUDIT FOR
9 US. WE'RE STILL IN NEGOTIATIONS WITH THEM. THEY ONLY DO
10 SECURITY AUDITS FOR STATE PRISONS, NOT FOR JAILS, AND WE'RE
11 ATTEMPTING STILL FOR THEM TO-- AND I FORGET TO NAME OF THE
12 ORGANIZATION, TO TRY TO DO A SECURITY AUDIT FOR US, YES, WE'VE
13 MADE THAT ATTEMPT.

14

15 **SUP. YAROSLAVSKY:** BUT IT HASN'T HAPPENED?

16

17 **LARRY L. WALDIE:** NOT YET.

18

19 **SUP. YAROSLAVSKY:** WHO CONDUCTS SECURITY AUDITS? JUST PRISON
20 SYSTEMS? OR ARE THERE PRIVATE COMPANIES THAT DO IT?

21

22 **LARRY L. WALDIE:** THE COMPANY THAT WE WERE-- IT WAS A FEDERAL
23 AGENCY THAT DID SECURITY AUDITS FOR STATE PRISONS AND THEY
24 LIMITED THEMSELVES TO STATE PRISONS AND NOT JAILS. AND WE'RE



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1 TRYING TO GET THEM TO LOOK AT US BECAUSE THEY HAVE THE
2 EXPERIENCE TO BE ABLE TO DO THAT AND THEN GUIDE US.

3

4 **SUP. YAROSLAVSKY:** HOW LONG HAVE YOU BEEN TRYING TO GET THEM TO
5 DO IT?

6

7 **LARRY L. WALDIE:** JUST WITHIN THE LAST YEAR.

8

9 **SUP. YAROSLAVSKY:** AND YOU'RE WILLING TO PAY THEM TO DO IT AND
10 THEY WON'T DO IT?

11

12 **LARRY L. WALDIE:** NO, I THINK THEIR CRITERIA IS STATE PRISONS,
13 NOT LOCAL JAILS, PROBABLY BECAUSE OF MANPOWER NEEDS, I WOULD
14 IMAGINE. I DON'T HAVE THE ANSWER FOR THAT. WE JUST MADE
15 INQUIRIES.

16

17 **SUP. YAROSLAVSKY:** ALL RIGHT. IS THERE ANYONE ELSE WHO DOES
18 SECURITY AUDITS OTHER THAN THIS ONE OUTFIT?

19

20 **LARRY L. WALDIE:** MR. YAROSLAVSKY, I'M NOT FAMILIAR WITH IT.

21

22 **SUP. YAROSLAVSKY:** I MEAN, IT WOULD SEEM TO ME THAT, WHEN I
23 READ THE-- WHEN I READ THIS ORIGINALLY AND AGAIN NOW, THE
24 SECURITY AUDIT, IT WOULD SEEM TO ME THAT IT WOULD BE THE KIND
25 OF THING THAT A JAIL OR PRISON WOULD WANT TO DO MORE OR LESS



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1 ON A ROUTINE BASIS. IT'S NOT ON A CPA'S AUDIT, IT'S BASICALLY
2 A SYSTEMS CHECK. AND I'M SURPRISED THAT IT'S NOT SOMETHING
3 THAT HAS BEEN-- SO YOU'RE TELLING ME THERE'S NEVER BEEN A
4 SECURITY AUDIT DONE OF THE COUNTY JAIL? IF THIS IS THE FIRST
5 TIME YOU'VE TRIED TO, IN YOUR MEMORY, THAT YOU'VE TRIED TO DO
6 THIS AND THEY HAVEN'T DONE IT AND THEY DON'T DO COUNTY JAILS,
7 WHO-- WHO MAKES THE DETERMINATION THAT THE JAIL WAS SECURE
8 WHEN THE BLUEPRINTS WERE DEVELOPED FOR IT 15 YEARS AGO?

9

10 **LARRY L. WALDIE:** WELL, I DON'T HAVE THE ANSWER TO THAT. I
11 PRESUME IT WAS DONE AT THE TIME TO DETERMINE WHAT-- WHEN THEY
12 DID THE ARCHITECTURAL STRUCTURE AND THE NUMBER OF PERSONNEL
13 REQUIRED TO ENSURE THE SAFETY OF THE PEOPLE, IT WAS PUT INTO
14 PLACE BASED ON THE STYLE OF JAIL THAT YOU HAVE AND I CERTAINLY
15 DON'T HAVE THE ANSWER TO THAT WHEN IT WAS FIRST DONE. BUT I
16 AGREE WITH YOU, A SECURITY AUDIT IS NEEDED, ABSOLUTELY.

17

18 **SUP. YAROSLAVSKY:** MR. KLUGMAN?

19

20 **CHIEF KLUGMAN:** WE'VE LOOKED AT A NUMBER OF THINGS. I CAN'T
21 DIRECTLY ANSWER YOUR QUESTION IN TERMS OF WHO DOES THEM. I'M
22 NOT FAMILIAR WITH ANY FIRMS OR ORGANIZATIONS, EITHER, BUT I
23 CAN TELL YOU THAT, WITHIN OUR OWN ORGANIZATION, WE DO LOOK AT
24 WHAT WE HAVE AND HOW WE USE IT AND WHAT WE COULD DO THAT WOULD
25 BE BETTER. AND, FOR EXAMPLE, WE HAVE LOOKED AT R.F.I.D.



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1 TECHNOLOGY, WHICH IS REAL TIME MONITORING OF THE MOVEMENT OF
2 BOTH INMATES AND STAFF IN A JAIL ENVIRONMENT, AND YOU CAN
3 ACTUALLY, BY EMPLOYING THIS TECHNOLOGY, SEE WHERE EVERYBODY IS
4 AT ANY GIVEN TIME IN A FACILITY AND WATCH THEIR MOVEMENT
5 THROUGH THE FACILITY. AND IT'S A GREAT TOOL AND WE'VE LOOKED
6 AT IT, THE TECHNOLOGY SEEMS TO BE SOLID BUT THE COST RIGHT NOW
7 FOR US TO IMPLEMENT THAT TECHNOLOGY IS PROHIBITIVE. WE'RE
8 LOOKING AT SOMETHING AROUND \$20 MILLION TO GET THAT TECHNOLOGY
9 IN PLACE AND IT WOULD TAKE PROBABLY A YEAR OR MORE TO DO IT.
10 THE THINGS THAT WE'VE DONE WITH SCANNERS WILL HELP US A GREAT
11 DEAL AND THAT'S NEW TECHNOLOGY THAT WE'RE JUST BEGINNING TO
12 EMPLOY AND THAT WE'LL TAKE SYSTEM-WIDE WITHIN THE NEXT SIX
13 MONTHS. WHEN WE LOOK AT THE CAMERA TECHNOLOGY THAT'S AVAILABLE
14 TODAY AND WE HAVE-- AND WE'VE NOW BUILT THAT TECHNOLOGY AT
15 EAST FACILITY, THAT'S TERRIFIC TECHNOLOGY AND IT'S HELPING US,
16 BUT IT DOESN'T STOP THINGS FROM HAPPENING, IT JUST ALLOWS US
17 TO SEE WHAT HAPPENED AND RESPOND TO IT PRETTY MUCH AFTER THE
18 FACT. SUPERVISOR BURKE, YOUR COMMENT ABOUT OUR ABILITY-- OR
19 ANYBODY'S ABILITY TO MONITOR CAMERAS AND SEE WHAT'S GOING ON
20 REAL TIME. THE STUDIES HAVE SHOWN THAT THAT FAILS, THAT PEOPLE
21 CANNOT SIT AND WATCH A BANK OF MONITORS EFFECTIVELY FOR ANY
22 LENGTH OF TIME AND DO A GOOD JOB. IT JUST ISN'T A REALITY. SO
23 THE CAMERAS GIVE US THE ABILITY TO GO BACK AND SEE WHAT'S
24 OCCURRING AND IT'S PROBABLY A GOOD INVESTIGATIVE TOOL,
25 PROSECUTORIAL TOOL, THAT SORT OF THING, BUT THEY'RE NOT GOING



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1 TO REALLY PREVENT BEHAVIOR. AND THEN YOU GET INTO THE TYPES OF
2 FACILITIES THAT YOU BUILD THEM IN. CENTRAL JAIL WAS AN OLD,
3 LINEAR STYLE JAIL. WHERE DO YOU PUT THE CAMERAS SO THAT YOU
4 CAN SEE ALL THE CELLS? TECHNOLOGY ISN'T AVAILABLE THAT WILL DO
5 THAT EFFECTIVELY THAT WE'RE AWARE OF. SOME DAY ROOMS, SOME OF
6 THE OTHER LOCATIONS IN CENTRAL JAIL MIGHT BE GOOD FOR CAMERAS.
7 SO WE NEED TO LOOK AT WHAT WE CAN DO EFFECTIVELY AND MAKE GOOD
8 COST BENEFIT DECISIONS ON HOW TO EMPLOY THOSE TECHNOLOGIES.
9 AND IN SOME PLACES IT WILL WORK AND IN SOME PLACES, IT WON'T.
10 SO WE'RE NOT COMPLETELY OBLIVIOUS TO WHAT'S OUT THERE AND WHAT
11 TECHNOLOGY WE CAN USE AND WHAT WE CAN DO IN THE WAY OF A
12 SECURITY AUDIT FOR OURSELVES BUT WE ARE LIMITED IN SOME OF THE
13 APPLICATIONS AND SOME OF THE-- AND FUNDING, FRANKLY, IS AN
14 ISSUE.

15

16 **SUP. YAROSLAVSKY:** ALL RIGHT. WELL, I WOULD ASK THAT YOU-- AND
17 I DON'T KNOW WHETHER OTHER PEOPLE HAVE MOTIONS, I DID NOT COME
18 PREPARED WITH A MOTION ON THIS TODAY BUT JUST BASED ON THIS
19 DISCUSSION, I WOULD ASK, I'M JUST THINKING OUT LOUD, WHICH IS
20 DANGEROUS, BUT I WOULD ASK THAT YOU-- THAT YOU DO-- I MEAN,
21 ESSENTIALLY, YOU ARE DOING, PIECE BY PIECE, IN A KIND OF
22 HELTER SKELTER WAY, THIS AUDIT. EVERY TIME THERE'S AN
23 INCIDENT, YOU GUYS GO RUNNING AROUND, FIGURE OUT WHAT
24 HAPPENED, WHAT COULD WE HAVE DONE DIFFERENTLY, AND YOU'RE EVEN
25 LOOKING AT SOME OF THE SYSTEM-WIDE THINGS. BUT IT SEEMS TO ME



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1 THAT YOU'RE, AND MAYBE I'M READING TOO MUCH INTO WHAT YOU
2 SAID, THAT YOU'RE CONSTRAINING YOURSELVES IN TERMS OF YOUR
3 IDEAS BECAUSE OF YOUR STICKER SHOCK ON WHAT THE COST MIGHT BE.
4 AND WHAT I THINK YOU NEED TO DO FOR US AND, MORE IMPORTANTLY,
5 FOR YOUR DEPARTMENT, FOR YOUR FACILITY, IS DON'T LET THE COST
6 ISSUE CONSTRAIN YOUR THINKING. COME UP WITH YOUR BEST IDEAS
7 AND THEN WE'LL ANALYZE WHETHER IT'S WORTH THE INVESTMENT OR
8 NOT AND THEN YOU GET GRADATIONS OF INVESTMENT. IF YOU CAN'T DO
9 THE CADILLAC VERSION OR THE MAXIMUM VERSION, YOU'LL DO, YOU
10 KNOW, 75% VERSION, WHATEVER IT IS, BUT \$20 MILLION, IT'S A LOT
11 OF MONEY BUT \$20 MILLION IS A FRACTION OF WHAT WE'RE GOING TO
12 PAY WHEN SOMEBODY COMES IN, SUES US AND GETS A CONSENT DECREE
13 AND THE JUSTICE DEPARTMENT COMES IN AND WHATEVER OTHER PARADE
14 OF HORRIBLE IS GOING TO HAPPEN AS WE CONTINUE TO HAVE THESE
15 INCIDENTS. AND, I MEAN, I'M THINKING JUST OF THE JUVENILE--
16 THE PROBATION SIDE WHERE WE'VE-- YOU KNOW, THAT'S COST US TENS
17 OF MILLIONS OF DOLLARS AND IF WE'D MADE CERTAIN INVESTMENTS
18 EARLY ON, YOU KNOW, FOR A COUPLE OF TENS OF MILLIONS, WE
19 WOULDN'T HAVE HAD MANY TENS OF MILLIONS OF COSTS DOWN THE
20 LINE. SO 20 MILLION IS A ONE-TIME INVESTMENT DOES NOT
21 NECESSARILY PANIC ME IF IT'S ONE TIME AND IF IT SOLVES THE
22 BULK OF THE PROBLEM. SO WHATEVER IT IS, I'D LIKE TO-- YOU GUYS
23 HAVE TO DO A COMPREHENSIVE ASSESSMENT OF WHERE YOU ARE, YOU
24 KNOW, A LOT OF IT DEPENDS ON WHAT FACILITIES YOU'RE GOING TO
25 USE. I THINK YOU NOW HAVE A BETTER BEAD ON WHAT FACILITIES



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1 YOU'RE GOING TO USE SO THAT YOU, YOU KNOW, THAT GIVES YOU SOME
2 MORE FLEXIBILITY THAN YOU HAD IN '04 OR BEFORE THAT FOR THE
3 PREVIOUS SEVERAL YEARS. I HAVE CONFIDENCE IN THE PEOPLE WHO
4 ARE RUNNING THE SYSTEM NOW. I THINK YOU'VE MADE SOME
5 SIGNIFICANT PROGRESS ON SOME VERY DELICATE ISSUES IN THE LAST
6 FEW MONTHS, SO YOU'VE SHOWN ME THAT, WHEN YOU'RE CHALLENGED TO
7 DO SOMETHING, YOU RISE TO THE OCCASION AND I THINK THIS IS ONE
8 THAT I WOULD ASK YOU TO RISE TO THE OCCASION ONE MORE TIME AND
9 MAYBE-- I SENSE THAT YOU'VE JUST CONSTRAINED YOURSELVES
10 BECAUSE YOU'RE AFRAID TO COME TO US AND SAY THE SOLUTION IS
11 GOING TO COST YOU SO MUCH AND THEN WE'RE GOING TO CUT YOUR
12 HEAD OFF WHEN YOU COME HERE. I WANT TO HEAR WHAT THE OPTIONS
13 ARE. I THINK WE ALL WANT TO HEAR WHAT THE OPTIONS ARE, SOON. I
14 WISH IT WAS PREVIOUS TO NOW, AND THEN LET US HAVE A
15 COLLABORATIVE DISCUSSION ABOUT WHAT WE CAN DO, WHAT WE CAN
16 AFFORD AND YOU MIGHT BE SURPRISED, WE MIGHT BE SURPRISED. THIS
17 IS A BIG DEAL AND I JUST WORRY ABOUT ALL OF OUR CRIMINAL
18 JUSTICE AREAS WHERE WE HAVE REGULATORY AGENCIES, THE JUSTICE
19 DEPARTMENT AND OTHERS LOOKING OVER OUR SHOULDER CONSTANTLY AND
20 WE'VE GOT TO BE MORE PROACTIVE ON THESE THINGS THAN WE'VE
21 BEEN. I DON'T JUST MEAN ABOUT THE SHERIFF'S DEPARTMENT OR JUST
22 CUSTODY, I JUST MEAN IN GENERAL, WE NEED TO BE MORE PROACTIVE
23 AND NOT WAIT UNTIL WE'RE CITED, NOT WAIT UNTIL WE'RE SUED, NOT
24 WAIT UNTIL THE PLAINTIFFS HAVE US BY THE JUGULAR AND THEN WE
25 HAVE TO CAPITULATE ON A LOT MORE THAN WE WOULD HAVE EVER HAD



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1 TO CAPITULATE IF WE HAD JUST DONE IT RIGHT THE FIRST TIME. I
2 USED TO WORK FOR A FILM DEVELOPING LAB WHEN I WAS IN COLLEGE
3 IN THE SUMMERTIME AND THEY DEVELOPED NEGATIVES AND, OBVIOUSLY,
4 THOSE ARE VERY PRECIOUS THINGS, THOSE NEGATIVES. THOSE WERE
5 THE DAYS WHEN THERE WAS FILM AND THERE WAS A BIG SIGN IN THE
6 COMPANY THAT SAID, "DO IT RIGHT THE FIRST TIME," THE
7 IMPLICATION BEING THERE IS NO SECOND CHANCE. IF YOU RUIN THE
8 NEGATIVE, YOU'RE DEAD. AND WE'RE DEALING WITH GOD'S NEGATIVES
9 HERE, WE'RE TALKING ABOUT HUMAN BEINGS, WHETHER THEY'RE
10 CRIMINALS OR WHETHER THEY'RE SUSPECTS WHO ARE BEING HELD,
11 WHATEVER THEY ARE. YOU LOSE THEM AND IT'S OVER, YOU DON'T HAVE
12 A SECOND CHANCE. SO I THINK WE NEED TO DO IT, YOU KNOW,
13 WHETHER IT'S CHILDREN'S SERVICES WE WERE JUST TALKING ABOUT A
14 FEW MINUTES AGO, WHETHER IT'S PROBATION, WHETHER IT'S
15 SHERIFFS, WHETHER IT'S MENTAL HEALTH, WHETHER IT'S HEALTH, TO
16 DO IT RIGHT THE FIRST TIME. FIRST OF ALL, IT'S CHEAPER IN THE
17 LONG RUN AND IT'S THE RIGHT THING TO DO, SO THAT'S-- I KNOW WE
18 HAVE A TENDENCY TO GET INTO THE DETAILS OF THIS CASE, I AM
19 INTERESTED IN THE DETAILS OF THIS CASE AND WE'LL GET INTO THAT
20 AT THE APPROPRIATE TIME, MAYBE LATER IN THIS DISCUSSION, BUT
21 THE MACRO PICTURE IS MORE IMPORTANT TO ME GOING FORWARD, IS
22 HOW ARE WE GOING TO DEAL WITH THE NEXT INCIDENT, HOW WILL WE
23 AVOID THE NEXT ONE? AND, YOU'RE RIGHT, UNDER-SHERIFF WALDIE,
24 THERE'S NO GUARANTEE IN LIFE TO GUARANTEE A GUARANTEE, SO
25 THERE ARE GOING TO BE PROBLEMS BUT THAT'S NOT A RATIONALE FOR



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1 SITTING BACK AND ACCEPTING THE STATUS QUO, AND I'M SURE YOU
2 DIDN'T MEAN TO IMPLY THAT. I THINK WE NEED TO DO EVERYTHING WE
3 CAN TO MINIMIZE RISK AND EVERYTHING WE CAN TO MAXIMIZE
4 SECURITY AND THEN, IF THERE'S A PROBLEM, AT LEAST WE'VE DONE
5 OUR BEST, WE'VE DONE A HUNDRED PERCENT. IF WE HAVEN'T, THEN
6 SHAME ON US. MR. CHAIRMAN, THAT'S ALL I HAVE.

7

8 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR BURKE THEN SUPERVISOR
9 MOLINA.

10

11 **SUP. BURKE:** GETTING BACK TO THE AUDIT, BEFORE WE TALK ABOUT
12 THE AUDIT, WHAT ARE THE NATIONAL STANDARDS IN TERMS OF
13 STAFFING?

14

15 **UNDERSHERIFF LARRY L. WALDIE:** WELL, IT VARIES. NEW YORK IS,
16 LIKE, 2-TO-1.

17

18 **SUP. BURKE:** AND THAT'S WITHIN THEIR JAIL?

19

20 **UNDERSHERIFF LARRY L. WALDIE:** YES, AND OURS IS PROBABLY ONE OF
21 THE WIDEST RANGES OF STAFFING THAT WE HAVE IN THE UNITED
22 STATES AS WE'VE DONE THE SURVEYS. I THINK I ASKED THEM TO
23 PREPARE THAT AND HE'S GOING TO COME UP WITH SOME NUMBERS FOR
24 US BUT WE'RE A VERY-- A WIDE RANGE AT 10-TO-1 AND THEN, IN THE
25 OFF-HOURS, WE INCLUDE THE ADMINISTRATIVE STAFF IN THAT AS



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1 WELL, IT'S THE TOTAL NUMBER OF PERSONNEL, NOT JUST THE ONES
2 GUARDING THE INMATES, SO THEY'LL TRY TO DIG THAT OUT WHAT THE
3 RATIO IS BUT WE'RE A VERY, VERY HIGH RATIO OF INMATE TO
4 DEPUTY, ONE OF THE HIGHEST IN THE UNITED STATES.

5

6 **SUP. BURKE:** AND, YOU KNOW, I HAVE NEVER HEARD-- OBVIOUSLY, WE
7 HAVE PROVIDED MORE MONEY FOR CUSTODY BUT WHEN YOU CAME BEFORE
8 US, I NEVER RECEIVED THE INFORMATION THAT WE WERE WAY HIGHER
9 THAN OTHER PLACES AND THAT WE DID NOT HAVE-- DID NOT MEET
10 STANDARDS. BECAUSE, AGAIN, I BELIEVE THAT WE POSSIBLY COULD
11 FACE SOME JUSTICE DEPARTMENT ISSUES IF WE DON'T HAVE THE KIND
12 OF STAFFING RATIOS.

13

14 **UNDERSHERIFF LARRY L. WALDIE:** WELL, FOR EXAMPLE, NEW YORK CITY
15 IS 1.1, NOT EVEN-- 1.143. COOK COUNTY, CHICAGO IS 1.330.
16 MIAMI-DADE IS 1.3.90, THEN WE GET INTO MEN'S CENTRAL JAIL,
17 1.10. SO OUR RATIOS ARE EXTREMELY, EXTREMELY BROAD.

18

19 **SUP. BURKE:** AND THIS AUDIT WOULD LOOK AT THAT AND ALSO LOOK AT
20 HOW THEY ARE BEING DISTRIBUTED, RIGHT?

21

22 **UNDERSHERIFF LARRY L. WALDIE:** YES.

23

24 **SUP. BURKE:** I ALSO BELIEVE THAT WE NEED TO GET SOME
25 INFORMATION IN TERMS OF THE SECURITY AUDIT BECAUSE THIS IS



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1 FROM 2004. NOW, ANOTHER ISSUE THAT'S IN THAT REPORT, AND
2 SOMETIMES I GET THE FEELING THAT MERRICK BOBB'S REPORTS ARE
3 KIND OF LAUGHED OFF AND JUST NOT TAKEN VERY SERIOUSLY, WE HAVE
4 TO TAKE THEM SERIOUSLY BECAUSE IT'S VERY IMPORTANT THAT WE
5 HAVE SOME INDEPENDENT EVALUATION. AND HE SPENDS A LOT OF TIME
6 ON THIS AND LOOKS AT THESE ISSUES. I KNOW THERE ARE OTHER
7 ORGANIZATIONS THAT ARE LOOKING AT THEM AS WELL BUT THIS IS
8 SOMEONE THAT WE HAVE COMMISSIONED TO LOOK AT THEM AND WE DO
9 NEED TO CONSIDER HIS RECOMMENDATIONS CAREFULLY. ONE OF THE
10 THINGS HE SAYS IN THERE THAT REALLY ADDRESSES THE PARTICULAR
11 CASE BEFORE US IS THAT HE SAYS THAT, "MOST OF THE INMATES KNOW
12 THEY AREN'T WATCHED SO, AS A RESULT, THERE ARE MANY ACTS OF
13 VIOLENCE AND ABUSE THAT NEVER GO REPORTED." HOW DO YOU REACT
14 TO THAT STATEMENT?

15

16 **LARRY WALDIE:** WELL, THEY ARE SUPERVISED, MS. BURKE, AND THERE
17 ARE TIMES, YOU KNOW, THAT THEY'RE NOT WATCHED BECAUSE OF THE
18 LACK OF PERSONNEL OR THE STRUCTURE OF THE JAIL THAT DOES NOT
19 ALLOW THEM TO BE WATCHED 24 HOURS A DAY. BUT THEY ARE WATCHED,
20 THE DEPUTIES DO A GREAT JOB OVER THERE ENSURING THE SAFETY OF
21 THE INMATES BUT THEY ARE WATCHED.

22

23 **SUP. BURKE:** BUT THE REASON WHY I SAY THAT IS THAT, NOT THIS
24 CASE BUT THE CASE WE HAD BEFORE, THE PERSON SEEMED VERY
25 CONFIDENT THAT HE COULD MOVE AROUND THE JAIL AND FIND THE



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1 WITNESS AGAINST HIM AND, IF HE KNEW HE WAS BEING WATCHED, IT
2 WOULD SEEM TO ME THAT HE WOULD NOT HAVE THAT KIND OF
3 CONFIDENCE. AND WHEN YOU TALK TO PEOPLE WHO HAVE BEEN IN AND
4 OUT OF THE JAIL, THEY MAKE STATEMENTS IN TERMS OF THE KIND OF
5 ABUSE THAT THEY OBSERVE AND GIVING THE IMPRESSION THAT THE
6 INMATES THERE BELIEVE THEY CAN GET AWAY WITH AN AWFUL LOT.

7

8 **UNDERSHERIFF LARRY L. WALDIE:** YOU'RE RIGHT. WHEN THAT OCCURRED
9 WITH THAT PARTICULAR INMATE, THERE WAS MOVEMENT AND THERE WAS
10 SOME DEFICIENCIES THERE WITH THAT. THAT HAS BEEN CORRECTED.
11 THAT DOES NOT GO ON NOW. THEY ARE MONITORED WITH THE NEW
12 TECHNOLOGY AND WITH THE ADDITIONAL STAFFING BUT, YOU'RE RIGHT,
13 HE WAS MOVING AROUND THE JAIL ALMOST AT WILL AND MADE ACCESS
14 AND WAS ABLE TO DO WHAT HE HAD TO DO. BUT THE REALITY IS,
15 WE'VE CORRECTED THAT.

16

17 **SUP. BURKE:** SO THAT IS NO LONGER A PROBLEM?

18

19 **LARRY WALDIE:** IT HAS NOT BEEN THIS LAST YEAR.

20

21 **SUP. BURKE:** I'D LIKE TO UNDERSTAND THIS WHOLE IDEA IN TERMS OF
22 THE ETHNIC AND RACIAL BALANCE RATHER THAN SECURITY BALANCE. IT
23 SEEMS TO ME YOU'D HAVE ENOUGH 7, 8S AND 9S IN EACH RACIAL
24 ISSUE THAT YOU COULD, WITHIN THOSE SECURITY GROUPS, YOU'D BE



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1 ABLE TO BALANCE IT RACIALLY. AND WHAT IS THE REASON THAT YOU
2 CAN'T DO THAT?

3

4 **CHIEF KLUGMAN:** ON THE FACE OF IT, YOU'RE CORRECT. BUT, WHEN
5 YOU START TALKING ABOUT NEEDING TO FILL EVERY BED BECAUSE WE
6 HAVE LIMITED SPACE, THEN WE END UP IN A SITUATION WHERE WE
7 DON'T HAVE ENOUGH. SO IN ORDER TO-- BECAUSE IF WE WERE TO
8 LIMIT-- FOR EXAMPLE, WHEN WE TALK ABOUT WE'RE GOING TO TRY TO
9 ISOLATE 8S AND 9S FROM 7S AND THE REST NOW, THE PROBLEM WE'RE
10 GOING TO RUN INTO THAT'S GOING TO MAKE IT DIFFICULT FOR US TO
11 DO THAT IS THAT WE'RE GOING TO HAVE A LOT OF EMPTY BEDS
12 BECAUSE OF IT. BECAUSE, ONCE WE RUN OUT OF 8S AND 9S, WE MAY
13 HAVE A ROW OR A HALF A ROW OR MORE THAT IS LEFT OPEN BECAUSE
14 WE CAN'T PUT 7S OR 6S OR ANYBODY ELSE IN THOSE BEDS. SO IT
15 BECOMES A MATTER OF GEOGRAPHY AND SPACE. AND SO, WHEN WE START
16 TALKING ABOUT BALANCING THE DORMS...

17

18 **SUP. BURKE:** CAN'T YOU RUN OUT OF ETHNIC GROUPS, TOO, IN TERMS
19 OF TRYING TO BALANCE IT?

20

21 **CHIEF KLUGMAN:** WE RUN OUT OF PEOPLE WITHIN THE HIGHER
22 CLASSIFICATIONS, WITHIN A SPECIFIC GROUP OF CLASSIFICATIONS
23 BEFORE-- AND IN ORDER TO BALANCE OR WE MAY BE UNBALANCED BY
24 USING THAT GROUP OF CLASSIFICATIONS SO, RATHER THAN STICK TO
25 JUST THAT, WE TRY TO USE THAT BUT NOT STICK JUST TO THAT. WE



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1 WANT TO USE SOME COMMON SENSE HERE, TOO, AND NOT CREATE
2 SITUATIONS THAT ARE, ON THE FACE OF IT, UNREASONABLE.

3

4 **SUP. BURKE:** WELL, MY UNDERSTANDING IS YOU DON'T SEPARATE THE
5 GANGS, INDIVIDUAL GANGS BY MODULE? OR IS THAT TRUE?

6

7 **CHIEF KLUGMAN:** WE DON'T CURRENTLY. NO, THAT'S TRUE, WE DON'T
8 NOW. WE USED TO. WHAT WE DO NOW, THERE ARE SPECIFIC GROUPS
9 THAT WE DO ISOLATE, SOUTHSIDERS, FOR EXAMPLE, AND CERTAIN
10 OTHER GANGS ARE ISOLATED BECAUSE OF THEIR PROPENSITY FOR
11 VIOLENCE AND WE KNOW WHAT THEY'LL DO AGAINST OTHER GANGS.

12

13 **SUP. BURKE:** FOR INSTANCE, I ASSUME YOU ISOLATE
14 _____ VERSUS 79 CRIPS, YOU DON'T PUT THEM
15 TOGETHER?

16

17 **CHIEF KLUGMAN:** THAT'S RIGHT.

18

19 **SUP. BURKE:** AND I ASSUME THERE ARE OTHERS THAT YOU DON'T?

20

21 **CHIEF KLUGMAN:** THERE ARE SOME BUT NOT LIKE IT USED TO BE WHERE
22 WE'D TRY TO ISOLATE EACH GANG. WE'VE GOT OVER 700 GANGS IN THE
23 JAIL. WE CAN'T ISOLATE EVERY GANG FROM EVERY OTHER GANG, SO WE
24 TRY TO ISOLATE THOSE WHERE WE KNOW THAT THERE'S GOING TO BE
25 VIOLENCE IF WE PUT THEM TOGETHER.



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1

SUP. BURKE: I KNOW THAT YOU WANT TO TALK ABOUT A LOT OF THESE THINGS IN CLOSED SESSION AND I APPRECIATE THAT BUT I DO THINK THAT WE NEED TO GET A REAL UNDERSTANDING AND A HOLD ON WHAT THE SECURITY SITUATION IS, BECAUSE WE CAN'T MANAGE THE JAIL AND MIC-- WE DON'T WANT TO MICROMANAGE IT. WE DON'T HAVE THE NECESSARY TECHNIQUES AND WE DON'T HAVE THE BACKGROUND TO DO IT BUT WE WOULD HAVE THE BACKGROUND TO LOOK AT A SECURITY AUDIT AND EVALUATE IT AND WHETHER OR NOT THE AMOUNT OF MONEY WE'RE GOING TO SPEND ULTIMATELY MAKES IT PAY FOR US TO PROVIDE THE CUSTODY DEPUTIES TO BRING THIS UP TO AT LEAST WHAT CHICAGO HAS. BUT IF YOU HAD THEM, WHAT WOULD YOU DO? DO YOU HAVE THE FACILITY THAT, IF YOU HAD THOSE 1-TO-4, THAT YOU WOULD BE ABLE TO UTILIZE THEM? DO YOU HAVE THE SYSTEMS THAT YOU WOULD BE ABLE TO UTILIZE THEM?

16

CHIEF MARC KLUGMAN: STAFFING WOULD HELP, NO QUESTION ABOUT IT. THE SHORT ANSWER IS YES BUT I DON'T WANT TO-- I DON'T WANT TO LEAVE A MISCONCEPTION HERE THAT STAFFING IS THE WHOLE PROBLEM. WE COULD VERY-- WE COULD MAKE VERY GOOD USE OF TECHNOLOGY AND SUPERVISOR YAROSLAVSKY'S COMMENTS WARMED MY HEART, WE'RE GOING TO BE BACK.

23



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1 **SUP. BURKE:** SO THE COMPUTER ISSUE AND IN TERMS OF GETTING
2 THOSE NECESSARY COMPUTERS, WHICH WERE RECOMMENDATIONS, YOU'RE
3 LOOKING AT THAT?

4

5 **CHIEF MARC KLUGMAN:** YES.

6

7 **SUP. BURKE:** YOU KNOW, AND YOU SAY IT'S-- STAFFING IS NOT THE
8 WHOLE PROBLEM. YOU THINK IT'S HAVING THE COMPUTER FACILITIES
9 AND YOU DON'T NECESSARILY SEEM TO AGREE THAT CAMERAS WORK.

10

11 **CHIEF MARC KLUGMAN:** I THINK THEY ALL HAVE THEIR PLACE BUT I
12 DON'T WANT ANYBODY TO WALK AWAY FROM THIS TODAY THINKING THAT
13 THERE'S A MAGIC BULLET OUT THERE. THERE'S NOT. ALL OF THE
14 THINGS THAT WE'RE TALKING ABOUT, STAFFING, CAMERAS, COMPUTERS,
15 SCANNERS, ALL THE DIFFERENT KINDS OF TECHNOLOGIES AND THINGS
16 THAT ARE AVAILABLE TO US, PERSONNEL-WISE AND OTHERWISE, HAVE
17 TO PLAY A PART IN THIS AND IT NEEDS TO STRIKE A BALANCE. ONE
18 OVER ALL THE OTHERS ISN'T GOING TO SOLVE THE PROBLEM.

19

20 **SUP. BURKE:** BUT IN DAY ROOMS, ARE THERE INMATES WHO ARE IN DAY
21 ROOMS? AND IN DAY ROOMS, YOU HAVE APPROXIMATELY HOW MANY
22 PEOPLE?

23

24 **CHIEF SAMMY JONES:** THERE'S NO MORE THAN 15 TO 20 INMATES IN A
25 DAY ROOM.



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1

2 **SUP. BURKE:** ALL RIGHT. DO YOU HAVE INMATES NOW WHO ARE IN DAY
3 ROOMS WHO ARE NOT BEING WATCHED OR THERE'S NO MONITORING BY
4 CAMERA?

5

6 **CHIEF SAMMY JONES:** THERE AREN'T ANY CAMERAS IN THOSE DAY
7 ROOMS.

8

9 **SUP. BURKE:** THERE ARE NO CAMERAS. ARE THERE 15 INMATES THAT
10 ARE NOT BEING OBSERVED?

11

12 **CHIEF SAMMY JONES:** WE HIRE ON OVERTIME, BECAUSE OF THE
13 STAFFING SHORTAGE, DEPUTIES TO PROVIDE SECURITY FOR THE DAY
14 ROOMS.

15

16 **SUP. BURKE:** SO ALL OF THE DAY ROOMS AT ANY TIME THERE'S AN
17 INMATE IN THERE, THERE'S SOMEBODY WHO IS OBSERVING?

18

19 **CHIEF SAMMY JONES:** NOT AT ALL TIMES. THEY MOVE FROM ROOM TO
20 ROOM. THEY MOVE AROUND. SOME OF THEM ARE UNDER TITLE 15 BUT
21 THEY'RE NOT SITTING IN THE ROOM AS IN A DORM SITUATION OR
22 CONFIGURATION, WATCHING.

23

24 **SUP. BURKE:** I REMEMBER, WHEN I FIRST LOOKED AT THE JUSTICE
25 CENTER OUT THERE, THE WHOLE CONCEPT THEN WAS ONE OF WHERE



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1 THERE WOULD BE A DEPUTY WHO HAD THE ABILITY TO WATCH THE
2 MODULES AND I GUESS THE REASON THAT WAS GIVEN FOR NOT USING
3 THE JUSTICE CENTER WAS THAT YOU DID NOT HAVE THE NECESSARY
4 STAFF IN ORDER TO CARRY OUT THAT KIND OF SECURITY ARRANGEMENT,
5 THAT WAS ONE OF THE ISSUES?

6

7 **CHIEF MARC KLUGMAN:** C.R.D.F. USED TO BE OPEN AND WAS FULLY
8 STAFFED AND YOU'RE RIGHT ABOUT THE CONFIGURATION. IT WAS
9 CLOSED WHEN THE BUDGET WAS CUT SO SEVERELY A FEW YEARS BACK.
10 WE ARE NOW GOING TO BE REOPENING IT IN MARCH BUT IT WILL BE
11 HOUSING FOR WOMEN.

12

13 **SUP. BURKE:** WILL IT BE STAFFED APPROPRIATELY FOR THE WAY IT
14 WAS ORIGINALLY...

15

16 **CHIEF MARC KLUGMAN:** YES, YES, IT WILL BE-- THAT'S THE DESIGN
17 OF THE FACILITY. STAFFING IS LARGELY A DESIGN OF THE FACILITY
18 ITSELF, WHETHER IT'S CENTRAL JAIL, TWIN TOWERS OR C.R.D.F. OR
19 OTHERS AND, YES, THE ANSWER TO YOUR QUESTION IS YES, IT WILL
20 BE APPROPRIATELY STAFFED. WE'RE LOOKING FORWARD TO...

21

22 **SUP. BURKE:** YOU WON'T COME BACK AND SAY, WELL, YOU KNOW, THEY
23 WERE THERE BUT WE DIDN'T HAVE ANYONE WHO WAS WATCHING?

24



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1 **CHIEF MARC KLUGMAN:** NO, NO, IT WILL BE APPROPRIATELY STAFFED
2 BUT WE WILL ALSO HAVE WOMEN THERE. THAT WILL BE A WOMEN'S
3 FACILITY.

4

5 **UNDERSHERIFF LARRY L. WALDIE:** NOW, CENTRAL JAIL IS NOT
6 CONDUCIVE TO THE ENVIRONMENT THAT YOU'RE TALKING ABOUT, OF
7 HAVING A DEPUTY WATCH THE INMATES ALL THE TIME BECAUSE OF THE
8 STRUCTURE, THE ARCHITECTURAL STRUCTURE OF THE JAIL. IT'S
9 ARCHAIC, IT'S 50 YEARS OLD AND WE CANNOT WATCH THE INMATES ALL
10 THE TIME, BASED ON THE STRUCTURE OF THE JAIL. C.R.D.F., WE
11 CAN, BASED ON IT WAS BUILT TO HAVE THAT CAPABILITY. WE CANNOT
12 AT CENTRAL JAIL UNLESS WE PUT A BUNCH OF DEPUTIES IN THERE IN
13 EACH ROLL AREA TO BE ABLE TO DO THAT, TO WATCH THEM 24 HOURS A
14 DAY.

15

16 **SUP. BURKE:** ALL RIGHT. I HAVE ONE FINAL QUESTION. MY
17 UNDERSTANDING WAS THAT, AT ONE TIME, THIS ROOM WHERE THOSE
18 PEOPLE-- WHERE THIS INCIDENT OCCURRED DID HAVE WINDOWS THAT
19 YOU COULD SEE THROUGH.

20

21 **UNDERSHERIFF LARRY WALDIE:** IT HAS A WINDOW THAT YOU CAN SEE
22 THROUGH.

23

24 **SUP. BURKE:** WHEN WAS THAT WINDOW CLOSED OFF AND WHY?

25



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1 **UNDERSHERIFF LARRY WALDIE:** WELL, WE CHECKED PRACTICALLY EVERY
2 SINGLE WORK ORDER, COULD NOT FIND ONE WHEN IT WAS DONE. WE
3 CHECKED THE ACTUAL BOARDED UP AREA OF THE FRONT DOOR, WHICH
4 IS, ACTUALLY, THE FRONT DOOR WAS BOARDED UP. SEVERAL LAYERS OF
5 PAINT WERE THERE, SUGGESTING THAT IT HAD A LONG, LONG TIME AGO
6 AND SO WE DON'T HAVE THE ANSWER TO THAT.

7

8 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR MOLINA.

9

10 **SUP. MOLINA:** I THINK THAT YOU CAN TELL, FROM THE BOARD'S
11 REACTION OR QUESTIONING, THAT THERE'S A TREMENDOUS AMOUNT OF
12 CONCERN AND, INITIALLY, IT SOUNDED VERY CAVALIER IN YOUR
13 RESPONSE OF, YOU KNOW, WE CAN'T PREVENT ANYTHING BUT I'M A
14 LITTLE CONCERNED ABOUT THAT. I KNOW YOU DIDN'T MEAN THAT, BUT
15 I'M HOPING THAT YOU COULD BE MUCH MORE ATTENTIVE. YOU KNOW, WE
16 SPENT AN AWFUL LOT OF TIME, ABOUT A YEAR AGO, ASKING MERRICK
17 BOBB TO DO THIS REVIEW. I HAVE THE SAME KIND OF CONCERNS THAT
18 SUPERVISOR YAROSLAVSKY HAS, IS THAT HE MADE RECOMMENDATIONS
19 AND, VERY FRANKLY, NOT ALL OF THEM HAVE BEEN ACCEPTED, WE
20 UNDERSTAND. BUT, AT THE SAME TIME, THOSE THAT WE THOUGHT WERE
21 CRITICALLY IMPORTANT, AND MANY OF THOSE THAT WOULD HAVE
22 PREVENTED THIS SITUATION, HAVE NOT BEEN REALLY PUT IN PLACE. I
23 MEAN, YOU'RE IN THE PROCESS OF DOING SOMETHING BUT, FOR THE
24 MOST PART, THERE DOESN'T SEEM TO BE A SENSE OF URGENCY,
25 EITHER, TO GET IT DONE. NOW, IF IT'S COST PROHIBITIVE, THIS



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1 BOARD HAS NOT FOUND OUT WHY. IN THE INITIAL RECOMMENDATION
2 ABOUT CREATING A CENTRALIZED CLASSIFICATION SYSTEM AS WELL AS
3 THE HOUSING BUREAU THAT WAS NECESSARY, THE FIRST RESPONSE THAT
4 YOU WERE NOT-- WASN'T FEASIBLE, YOU WEREN'T GOING TO DO IT AND
5 YOU'VE SINCE COME BACK AND TELL US THAT YOU'RE GOING TO DO IT,
6 YOU'RE INTENDING ON UPGRADING. BUT NOW WE'RE GOING TO WAIT
7 UNTIL, WHAT, 2007 NOW?

8

9 **CHIEF MARC KLUGMAN:** NO. WE'RE LOOKING-- WE'RE GOING TO HAVE
10 SOMETHING IN PLACE IN EARLY 2006.

11

12 **SUP. MOLINA:** I THINK WHAT WE NEED TO HAVE, AND I HOPE YOU
13 WOULDN'T OBJECT TO THIS, IS THAT WE NEED TO HAVE AN UPDATE OF
14 EXACTLY WHAT YOU'RE DOING WITH REGARD TO THE MERRICK BOBB
15 RECOMMENDATIONS, A CLEAR, CONCISE CHART THAT TELLS ME WHERE
16 YOU'RE AT AND WHERE YOU'RE GOING, BECAUSE IT CAN'T BE AN ISSUE
17 OF COST BECAUSE I CAN BE HERE NEXT OCTOBER AND WE'LL HAVE
18 POTENTIALLY TWO, THREE, SIX MORE DEATHS THAT WILL COST US
19 \$900,000, A COUPLE MILLION EACH AND, IF WE WOULD HAVE HAD SOME
20 OF THESE RECOMMENDATIONS ACCEPTED AND PUT IN PLACE, IT WOULD
21 HAVE PREVENTED THIS SITUATION. AND SO I NEED TO KNOW THAT
22 YOU'RE GOING TO DO IT AND, IF YOU'RE NOT GOING TO DO IT, I
23 NEED TO KNOW EXACTLY WHY NOT, BECAUSE THIS BOARD ACCEPTED
24 THOSE, FOR THE MOST PART, AS A RECOMMENDATION. AND I'M
25 TROUBLED ABOUT THE TIME FRAME, INCLUDING THE AUDIT ITSELF.



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1

2 **UNDERSHERIFF LARRY WALDIE:** THEY ARE NOT TAKEN LIGHTLY. EVERY
3 ONE OF THE ISSUES ARE EXPLORED AND DEALT WITH AND A POTENTIAL
4 SOLUTION, ONE WAY OR THE OTHER, IS BEING DONE. WE DO NOT...

5

6 **SUP. MOLINA:** BUT WE DON'T KNOW THAT.

7

8 **UNDERSHERIFF LARRY WALDIE:** WE'LL MAKE SURE, MS. MOLINA, THAT
9 YOU GET THAT REPORT.

10

11 **SUP. MOLINA:** SO WOULD YOU BE WILLING TO PROVIDE US A REPORT IN
12 30 DAYS OF EXACTLY WHERE YOU ARE ON EACH OF THESE
13 RECOMMENDATIONS? NOT WE'RE LOOKING INTO IT, THAT'S NOT AN
14 ANSWER. I WANT TO KNOW WHERE YOU ARE AND, IF YOU'RE NOT GOING
15 TO ACCEPT THE RECOMMENDATION OR IF YOU NEED A BETTER
16 CLARIFICATION OF WHAT THAT RECOMMENDATION MEANS, WE NEED TO
17 KNOW WHY. IF IT'S GOING TO COST MONEY, WE NEED TO KNOW WHAT
18 IT'S GOING TO COST. AND THEN I ALSO WOULD LIKE TO ADD
19 SOMETHING ELSE, BECAUSE THIS CAN'T BE THIS DIFFICULT. YOU
20 SHARED WITH US IN YOUR ANALYSIS ON THE RATIOS OF WHERE WE ARE
21 COMPARED TO CHICAGO AND NEW YORK BUT I DON'T KNOW WHERE
22 CHICAGO OR NEW YORK MIGHT BE IN THESE CLASSIFICATION SYSTEMS.
23 I'D LIKE TO KNOW WHAT OTHER TECHNOLOGY IS BEING USED IN OTHER
24 PARTS OF THE COUNTRY THAT HAVE SIMILAR POPULATIONS IN THE
25 PRISON POPULATION AND WHAT KIND OF ANALYSIS THAT YOU'RE DOING



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1 AND WHY WE'RE USING THIS SYSTEM AS COMPARED TO SOMETHING ELSE
2 AND WHAT'S THE COST. THESE ARE OF TREMENDOUS CONCERN TO US AND
3 WE'RE GOING TO BE GOING INTO CLOSED SESSION, WE'RE GOING TO
4 APPROVE SETTLEMENTS THAT I'M NOT HAPPY TO APPROVE. I THINK THE
5 ONLY GOOD THING THAT COMES OUT OF IT, IT COMES OUT OF YOUR OWN
6 BUDGET AND WE APPROVED THAT A LONG TIME AGO BECAUSE WE WANTED
7 TO CREATE A MECHANISM FOR YOU TO UNDERSTAND THAT YOU'RE GOING
8 TO PAY FOR IT YOURSELF AS A PART OF RISK MANAGEMENT. AND, I
9 DON'T KNOW, DO YOU HAVE A RISK MANAGER ANYWHERE IN YOUR
10 DEPARTMENT?

11

12 **UNDERSHERIFF LARRY WALDIE:** OH, YES. WE HAVE A WHOLE BUREAU OF
13 RISK MANAGEMENT BUREAU, MS. MOLINA.

14

15 **SUP. MOLINA:** AND WHO IS YOUR RISK MANAGER?

16

17 **UNDERSHERIFF LARRY WALDIE:** THE CAPTAIN IS CAPTAIN DENNIS
18 WARNER IS OUR CAPTAIN OF OUR RISK MANAGEMENT BUREAU.

19

20 **SUP. MOLINA:** COULD MR. WARNER COME NEXT WEEK AND TELL US WHAT
21 HE IS IMPLEMENTING AS RISK MANAGEMENT OF THESE INCIDENTS?
22 BECAUSE I DON'T SEEM TO HAVE THAT IN THE CORRECTIVE ACTION.

23

24 **UNDERSHERIFF LARRY WALDIE:** WE'LL HAVE THE REPORT, FIRST OF
25 ALL, THAT YOU WANTED WITHIN 30 DAYS, WE'LL GIVE THAT TO YOU.



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1 FOR YOUR INFORMATION REGARDING CHICAGO, THEY USE NORTH POINT
2 ALSO AS THE CLASSIFICATION SYSTEM. WE'LL LOOK AT WHAT THEY'RE
3 DOING THERE AND WE'LL GIVE YOU THAT INFORMATION AND WE'LL HAVE
4 SOMEBODY TELL YOU EXACTLY WHAT YOU WANT DEALING WITH RISK
5 MANAGEMENT. WE CAN HAVE THAT FOR YOU NEXT WEEK.

6

7 **SUP. MOLINA:** I WOULD LIKE A FORMAL REPORT FROM YOUR RISK
8 MANAGER BECAUSE, IF HE WAS INVOLVED THE LAST TIME, HE COULD--
9 I MEAN, RISK MANAGEMENT IS UNDERSTANDING THE RISK THAT'S
10 INVOLVED AND SO, IF MR. MERRICK POINTED OUT-- I MEAN, IF
11 MERRICK BOBB POINTED OUT CLEARLY TO YOU, "HERE'S THE RISK,"
12 THEN YOUR MANAGER SHOULD HAVE BEEN ABLE TO ANALYZE THAT RISK
13 AND TELL YOU, "IF YOU DON'T CORRECT THESE THINGS AND PUT THESE
14 IN PLACE, THEN YOU'RE GOING TO BE CONTINUING TO CONFRONT THESE
15 THINGS." WHAT I'M NOT UNDERSTANDING, AND MR. TANAKA, YOU HAVE
16 TO HELP ME HERE AS WELL BECAUSE YOU HANDLED THE ADMINISTRATIVE
17 END OF IT, OF THE COST AS WELL, RIGHT? IS WHAT I DON'T
18 UNDERSTAND WHY THERE ISN'T A RISK MANAGEMENT ANALYSIS,
19 PARTICULARLY YOU HAVE A WHOLE DEPARTMENT. IT SEEMS TO BE
20 EVERYBODY IS OPERATING THAT THERE DOESN'T SEEM TO BE A
21 COMPREHENSIVE REVIEW HERE. IT'S BEING PRESENTED TO US IN
22 PIECES AND EVEN YOUR REPORT SAYS NOTHING ABOUT RISK
23 MANAGEMENT, NOT ONE SINGLE THING, UNLESS YOU CAN POINT WHAT
24 PAGE IT'S ON.

25



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1 **PAUL TANAKA:** I'M NOT QUITE SURE I UNDERSTAND WHAT YOUR
2 QUESTION IS.

3

4 **SUP. MOLINA:** VERY SIMPLE. IF THERE'S A BROKEN STEP THAT I WALK
5 DOWN AND I FALL DOWN EVERY SINGLE TIME AND BREAK MY LEG EVERY
6 TIME I GO DOWN, RISK MANAGEMENT SAYS, "YOU'VE GOT TO FIX THE
7 STEP," RIGHT? SO, WHEN I WALK DOWN THE STEP, I WON'T FALL DOWN
8 AND I WON'T BREAK MY LEG. YOU HAVE A WHOLE DEPARTMENT THAT'S
9 SUPPOSED TO ANALYZE THE RISKS THAT YOU HAVE.

10

11 **PAUL TANAKA:** THAT'S CORRECT.

12

13 **SUP. MOLINA:** WE HAD FOUR DEATHS THE LAST TIME, I THINK TWO OR
14 THREE OF THEM THAT WE ARE GOING TO BE PAYING FOR IN A FEW
15 MINUTES OR APPROVING THE SETTLEMENTS. YOU NOW HAVE ANOTHER
16 RECENT ONE. WHY ISN'T THERE A COMPREHENSIVE RISK MANAGEMENT
17 ANALYSIS DONE ON THESE DEATHS AND WHAT OCCURRED? YOU HAD A
18 WHOLE SYSTEM THAT THIS BOARD HAS IMPLEMENTED, WITH THE MERRICK
19 BOBB REPORTS TO GO IN AND REVIEW AND HAVE A KIND OF AN
20 INDEPENDENT REVIEW OF WHAT WOULD BE MORE EFFECTIVE. NOW,
21 GRANTED, YOU MAY HAVE A FEELING THAT HE DOESN'T KNOW WHAT HE'S
22 TALKING ABOUT IN THIS AREA AND IT'S JUST TOO DIFFICULT TO--
23 AND HE'S BEING TOO SIMPLISTIC ABOUT HIS APPROACH BUT,
24 SOMEWHERE ALONG THE LINE, THERE HAS TO BE A RISK MANAGEMENT
25 ANALYSIS THAT'S DONE, THAT'S BASIC TO A BUDGET ANALYSIS, AND I



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1 DON'T SEE THAT IN HERE. EVEN IF YOU DON'T CARE ABOUT PEOPLE'S
2 LIVES AND THAT PEOPLE DIED AND IT COULDN'T HAVE BEEN PREVENTED
3 BECAUSE YOU HAVE UGLY PEOPLE IN THIS SYSTEM, THEY'RE GOING TO
4 KILL EACH OTHER EVENTUALLY, THERE'S GOT TO BE SOMETHING DONE
5 ABOUT JUST THE COST ALONE, LET'S JUST BE VERY CALLOUS AND NOT
6 EVEN LOOK AT THESE PEOPLE'S FACES AND JUST SAY, "GEE, A COUPLE
7 MORE DEATHS LIKE THIS AND IT MIGHT BE A WHOLE LOT OF MONEY."
8 WHERE IS THAT IN THIS REPORT?

9

10 **PAUL TANAKA:** SUPERVISOR, I UNDERSTAND YOUR QUESTION.

11

12 **SUP. MOLINA:** OR IS THAT NOT CLEAR?

13

14 **PAUL TANAKA:** NO, IT'S VERY CLEAR. THANK YOU. FIRST OF ALL, I
15 WANT TO JUST START WITH THE FACT THAT HOWEVER THE RESPONSE WAS
16 INTERPRETED INITIALLY SINCE THE TIME WE'VE BEEN SITTING UP
17 HERE, I CAN ASSURE YOU THAT WE HAVE SOME VERY-- THERE IS GREAT
18 CONCERN THAT STARTS WITH SHERIFF BACA, UNDER-SHERIFF WALDIE
19 AND CONTINUES THROUGHOUT THE ORGANIZATION THROUGH THE EFFORTS
20 OF CHIEF KLUGMAN AND CHIEF JONES IN TRYING TO ENSURE, AS
21 SUPERVISOR YAROSLAVSKY MENTIONED, WE HAVE A GREAT CONCERN FOR
22 EACH AND EVERY LIFE THAT'S WITHIN OUR CUSTODY. IT DOESN'T
23 MATTER WHAT THEIR CRIME IS ON THE STREET, WE HAVE AN
24 OBLIGATION AND A CONCERN FOR THEIR SAFETY. IT IS NOT ADDRESSED
25 IN HERE BECAUSE, UNFORTUNATELY, WHAT WE DID IN THIS RESPONSE



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1 WAS TO RESPOND TO TRY TO PIECE TOGETHER A COHESIVE RESPONSE TO
2 THREE MOTIONS THAT WERE MADE ON NOVEMBER 16TH. UNFORTUNATELY,
3 WHAT'S NOT ADDRESSED IN HERE IS, FOR INSTANCE, THE ACTUAL
4 WALKTHROUGH, WHICH WE COULD NOT PROVIDE CLEARLY AND
5 COMPREHENSIVELY.

6

7 **SUP. MOLINA:** I UNDERSTAND AND RESPECT THAT PART OF IT BEING IN
8 CLOSED SESSION.

9

10 **PAUL TANAKA:** AND, YOU'RE RIGHT, WE DID NOT ADDRESS THE RISK
11 MANAGEMENT. IT WAS...

12

13 **SUP. MOLINA:** I'VE NEVER EVEN SEEN A RISK MANAGEMENT ON THE
14 OTHERS, EITHER, ON THE PAST DEATHS.

15

16 **PAUL TANAKA:** OKAY. EVEN THOUGH IT HAS NOT BEEN WRITTEN IN A
17 RESPONSE TO YOUR BOARD...

18

19 **SUP. MOLINA:** HAS IT BEEN WRITTEN TO YOU?

20

21 **PAUL TANAKA:** WE GO THROUGH...

22

23 **SUP. MOLINA:** DO YOU HAVE A REPORT FROM YOUR OWN RISK MANAGER
24 ABOUT THE PAST INMATE DEATHS?

25



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1 **PAUL TANAKA:** FROM OUR RISK MANAGEMENT, NO, WE DO NOT.

2

3 **SUP. MOLINA:** WELL, THEN, WHAT DOES HE DO IF HE DOESN'T WRITE
4 YOU A REPORT TO TELL YOU YOU'VE GOT TO FIX THE STEP?

5

6 **PAUL TANAKA:** I DON'T KNOW IF THE ROLE OF OUR RISK MANAGER,
7 WHAT HE PLAYS, IF ANY, IN ASSESSING THE RISK THAT IS CURRENTLY
8 GOING ON IN OUR JAIL SYSTEM.

9

10 **SUP. MOLINA:** WELL, THEN I DON'T UNDERSTAND WHAT A RISK MANAGER
11 DOES. MAYBE IT'S A DIFFERENT-- WHAT DOES HE DO THAT-- I MEAN,
12 I KNOW WHAT RISK MANAGERS USUALLY DO IN SOME ADMINISTRATIVE
13 ROLE. WHAT DOES YOUR RISK MANAGER DO?

14

15 **PAUL TANAKA:** OUR RISK MANAGER IS INVOLVED IN ISSUES SUCH AS
16 OUR OWN DEPARTMENT EMPLOYEES, OUR WORKERS' COMPENSATION
17 MATTERS.

18

19 **SUP. MOLINA:** OH, SO YOU DON'T HAVE ANY RISK MANAGEMENT WITH
20 THE OVERALL ISSUES...

21

22 **PAUL TANAKA:** SPECIFICALLY ASSIGNED TO THE JAIL? NO.

23

24 **SUP. MOLINA:** WELL, THEN, THAT'S, I THINK, A PROBLEM.

25



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1 **PAUL TANAKA:** BASICALLY, YOU'RE LOOKING AT YOUR TWO RISK
2 MANAGERS HERE, IT'S CHIEF JONES AND CHIEF KLUGMAN.

3

4 **SUP. MOLINA:** I UNDERSTAND, BUT IF THEY ARE NOT LOOKING AT RISK
5 MANAGEMENT, I MEAN, RISK MANAGEMENT IS, YOU'VE HAD THOSE
6 INCIDENTS, IT COST US SO MUCH MONEY, AND HE'S GOT TO STOP THAT
7 SO WHERE'S YOUR REPORT AS TO HOW YOU'RE GOING TO ALLEVIATE
8 RISK MANAGEMENT?

9

10

11

12 **>>PAUL TANAKA::** YOUR POINT, ACTUALLY, IS CORRECT. WE DO RISK
13 MANAGEMENT, I WOULD SUGGEST, ON A DAILY BASIS. EACH TIME WE
14 HAVE AN INCIDENT, IT'S REACTIVE. WE DO PROBABLY NOT HAVE A
15 COMPREHENSIVE RISK MANAGEMENT PLAN AS IT RELATES TO THE JAIL,
16 IS WHAT I THINK YOU'RE REFERRING TO, WE DON'T HAVE A
17 COMPREHENSIVE WRITTEN RISK MANAGEMENT PLAN AS IT APPLIES TO
18 CUSTODY.

19

20 **SUP. MOLINA:** I THINK WHAT THIS BOARD IS ASKING YOU IS-- AND
21 WE'RE TRYING TO COMMUNICATE IT AS EFFECTIVELY AS WE CAN, WE'D
22 LIKE TO SEE THIS NOT HAPPEN AGAIN. NOW, I UNDERSTAND THAT'S A
23 SIMPLE STATEMENT AND PROBABLY EVEN SIMPLISTIC STATEMENT
24 BECAUSE WE DO KNOW THAT, POTENTIALLY, IT IS GOING TO HAPPEN
25 AGAIN. THAT'S JUST THE NATURE OF PRISON LIFE, IT IS THE NATURE



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1 OF INMATES OF THIS TYPE AND THIS KIND OF SECURITY LEVEL BEING
2 PLACED TOGETHER. THE ISSUE IS THAT, WHEN YOU LOOK AT THIS
3 DEATH AND IF YOU LOOK AT THE MERRICK BOBB RECOMMENDATIONS, IT
4 IS VERY CLEAR, IF ALL OF THE IMPLEMENTATION OF THE MERRICK
5 BOBB RECOMMENDATIONS, THIS SHOULD NOT HAVE OCCURRED. IT SHOULD
6 NOT HAVE OCCURRED. BECAUSE THERE WOULD HAVE BEEN A SEPARATION
7 FOR THE HOUSING. NOW, WHAT WE NEED TO UNDERSTAND AND YOU
8 UNDERSTAND IT, BECAUSE WE'RE NOT UNDERSTANDING IT, IS THE
9 COMPLEXITY OF GETTING TO THESE-- OF ACHIEVING THESE
10 RECOMMENDATIONS. YOU CAN'T JUST SAY WE CAN'T DO IT, IT'S NOT
11 FEASIBLE, IT'S FINANCIALLY PROHIBITIVE. IF WE DON'T KNOW THIS,
12 THEN HOW CAN WE AGREE OR DISAGREE? ALL YOU HEAR ON THIS SIDE
13 OF THE TABLE IS WE'RE EQUALLY AS CONCERNED AND IT'S JUST--
14 YOUR RESPONSES ARE NOT COMPREHENSIVE ENOUGH FOR ME TO
15 UNDERSTAND AS TO WHY. I DO THINK THERE HAS TO BE RISK
16 MANAGEMENT INVOLVED, EVEN IF YOU DON'T CARE, IF WE DON'T CARE
17 ABOUT THESE PEOPLE'S LIVES, THAT'S ONE ISSUE, BECAUSE I DON'T
18 WANT TO BE PAYING THIS. THIS IS TAXPAYER FUNDS, THEY'RE
19 SUPPOSED TO BE GOING TOWARD SECURITY OF AND PROTECTING ALL OF
20 US FROM THESE INMATES, INCLUDING OTHER INMATES FROM EACH
21 OTHER. I DON'T WANT TO BE PAYING OUT GOOD TAX DOLLARS FOR
22 THINGS THAT COULD HAVE BEEN PREVENTED. WE'VE HIRED MERRICK
23 BOBB TO DO THESE KINDS OF INVESTIGATIONS. HE MADE SOME VERY
24 CLEAR RECOMMENDATIONS THAT MADE SENSE TO ME. GRANTED, ONCE YOU
25 REVIEW THEM, THEY DON'T MAKE AS MUCH SENSE OR THEY DON'T HAVE



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1 FEASIBILITY AND THAT'S ACCEPTABLE. BUT WE NEED TO UNDERSTAND
2 WHERE, IN ALL OF THIS MATRIX OF ALL OF THESE RECOMMENDATIONS,
3 WHERE YOU'RE AT. AND, IF YOU'RE GOING TO SAY, WE'RE NOT GOING
4 TO DO THIS OR WE'RE NOT GOING TO DO THIS FOR THE FOLLOWING
5 HOUSING COMPLEXITIES OR WE'RE NOT GOING TO DO THESE THINGS
6 BECAUSE OF THE COST PROHIBITIVE ASPECT, WE NEED TO KNOW THAT
7 AND I DON'T THINK WE HAVE THAT DOCUMENT THAT RECONCILES THOSE
8 ISSUES. SO UNDER-SHERIFF WALDIE SAYS, "I'M GOING TO GET THAT
9 IN 30 DAYS." I THINK THAT'S A GOOD THING. BUT I THINK YOU HAVE
10 TO RECOGNIZE, FROM OUR POINT OF VIEW HERE, THAT THE ANSWERS
11 THAT WE'RE GETTING SO FAR, AND I KNOW WE'RE PROBABLY GOING TO
12 GET MORE OF THEM IN CLOSED SESSION, IT JUST SEEMS TO ME THAT
13 IT IS OUR DUTY, VERY SIMILAR AS WE DID WITH DR. SANDERS, YOU
14 KNOW, IF YOU DON'T KNOW WHAT THE NUMBER IS OF RUNAWAYS AND YOU
15 DON'T KNOW HOW MANY YOU-- ARE STILL RUNAWAYS, THEN OBVIOUSLY
16 YOU'RE NOT BEING ATTENTIVE TO THE ISSUE. SO I JUST GET THIS
17 FEELING AND I KNOW THAT'S NOT THE CASE, THAT YOU'RE NOT BEING
18 UN-ATTENTIVE, IT'S NOT THAT YOU DON'T CARE, I GET THE FEELING
19 THAT, FOR MYSELF, WHEN A SET OF RECOMMENDATIONS THAT MAKE
20 SENSE TO ME, THEY SEEM PRACTICAL AND IMPLEMENTABLE BUT, AT THE
21 SAME TIME, WE DON'T HAVE THAT DOCUMENT AND THIS REPORT DOESN'T
22 TELL ME. NORTH POINT COULD BE A GOOD CLASSIFICATION SYSTEM BUT
23 THEN IT GETS COMPLICATED BY A HOUSING PROBLEM. WELL, I NEED TO
24 KNOW WHAT THAT ISSUE IS IN ORDER TO TRULY APPRECIATE IT
25 BECAUSE YOU COME BACK HERE AND YOU SAY, "WELL, WE IMPLEMENTED



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1 NORTH POINT BUT, GUESS WHAT, EVEN THOUGH IT RECOMMENDED THAT
2 WE SEPARATE THEM, IT WAS NOT FEASIBLE," RIGHT? THEN THAT'S A
3 PROBLEM FOR ME. WHAT'S THE USE OF BUYING AN EXPENSIVE COMPUTER
4 SOFTWARE SYSTEM THAT DOESN'T FIT INTO MY JAIL? THAT DOESN'T
5 MAKE SENSE TO ME. AND THEN, IF YOU'RE GOING TO OVERRIDE IT,
6 AND I'M NOT SURE ABOUT THAT BECAUSE YOU RESPONDED TO SOME OF
7 THE ISSUES TO MS. BURKE, THAT THERE ARE OTHER CRITERIA, YOU
8 KNOW, ETHNIC, AND THOSE ARE ISSUES THAT WE MAY OVERRIDE THE
9 SYSTEM AND SAY, WELL, YOU'VE GOT TO HAVE SO MANY DIFFERENT
10 ETHNIC GROUPS COMBINED AND THAT'S GOING TO OVERRIDE NORTH
11 POINT, I NEED TO KNOW THAT. SO I'M ASKING YOU TO COME BACK
12 WITH A MORE COMPREHENSIVE REPORT THAT ENLIGHTENS ME AS TO HOW
13 YOU'RE IMPLEMENTING THE MERRICK BOBB RECOMMENDATIONS, AND, IF
14 YOU DISAGREE WITH ME AND SAY, "NO, WE'RE NOT GOING TO DO
15 THIS," WE NEED TO KNOW THAT. AND IF WE'RE GOING TO DO THEM BUT
16 IT'S GOING TO BE A LOT OF MONEY OR EVEN IF WE DO IT, IT'S NOT
17 GOING TO HAPPEN, I NEED TO KNOW THAT AS WELL. I DON'T FEEL
18 COMFORTABLE WITH THE INFORMATION THAT HAS BEEN PRESENTED SO
19 FAR AND I ALSO KNOW THAT I DON'T WANT TO SIT HERE, TWO WEEKS
20 FROM NOW, 16 MONTHS FROM NOW, REGURGITATING THE SAME STUFF. SO
21 I'D APPRECIATE A MORE COMPREHENSIVE UPDATE THAT DEALS WITH A
22 RECONCILIATION OF THE MERRICK BOBB RECOMMENDATIONS, BECAUSE I
23 KNOW ONE THING, IF WE WOULD HAVE IMPLEMENTED ALL OF THE
24 MERRICK BOBB RECOMMENDATIONS, IT'S VERY CLEAR THAT THIS PERSON
25 WOULD NOT HAVE DIED.



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1
2 **UNDERSHERIFF LARRY WALDIE:** WELL, WE WILL SHOW YOU WHAT WE'VE
3 DONE WITH THE MERRICK BOBB RECOMMENDATIONS AND WHAT WE PLAN TO
4 DO. I JUST WANT TO SAY SOMETHING. I'M TERRIBLY OFFENDED ABOUT
5 SOMETHING. TO SAY THAT THE DEPUTIES DON'T CARE OR WE DON'T
6 CARE ABOUT AN INMATE GOES AGAINST OUR CORE VALUES TO THE NTH
7 DEGREE. THE AMOUNT OF TIME THAT THE DEPUTIES SPEND IN THE JAIL
8 AND ENDANGER THEMSELVES WHEN THERE'S 500 INMATES MURDERERS AND
9 GO IN THERE TO PROTECT OTHER INMATES IS A CLEAR INDICATION OF
10 HOW HARD THEY WORK TO PROTECT PEOPLE. THEY DO CARE ABOUT THEM,
11 EVERY SINGLE ONE OF THEM THAT WORKS IN THERE DOES AND, IF YOU
12 GOT THAT IMPRESSION, I'M TERRIBLY SORRY FOR GIVING THAT TO
13 YOU. WHEN THE FOUR INMATES OR FIVE INMATES DIED, WE WENT OVER
14 IN DETAIL WHAT HAPPENED THERE, WHAT WENT DOWN AND HOW WE COULD
15 CORRECT IT. ON THIS LAST INCIDENT IN QUESTION, I WENT AT 11:00
16 AT NIGHT TO THE JAIL MYSELF TO GO THROUGH IT, TO SEE WHAT
17 HAPPENED TO THIS INMATE, HOW WE COULD PREVENT IT AND WHAT WE
18 DID THERE. I SAW VERY DISTRAUGHT PEOPLE, VERY DISTRAUGHT
19 PEOPLE ABOUT THIS POOR INMATE THAT HAD BEEN BRUTALIZED LIKE HE
20 WAS. SO TO SUGGEST THAT WE DON'T CARE GOES AGAINST EVERYTHING
21 SHERIFF BACA BELIEVES IN AND WHAT WE BELIEVE IN. WE HAVE A
22 VERY BAD JAIL IN TERMS OF INMATES. IT'S A JAIL BUT IT'S REALLY
23 LIKE A STATE PRISON. THAT'S A POINT OF FACT. SOME THINGS WILL
24 HAPPEN THERE, AS YOU SAID, IT'S THE NATURE OF THE TYPE OF
25 FACILITIES AND THE TYPE OF INMATES WE HAVE BUT WE CARE ABOUT



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1 THOSE INMATES. WE RISK OUR LIVES, THE DEPUTIES DO, EVERY
2 SINGLE DAY TO PROTECT THOSE INMATES AND TO SAY THAT WE DON'T
3 CARE IS NOT ACCURATE.

4

5 **SUP. MOLINA:** WELL, EXCUSE ME, UNDER-SHERIFF WALDIE, LET ME
6 JUST SAY ONE MORE THING. I NEVER ACCUSED AN INDIVIDUAL DEPUTY
7 SHERIFF OF NOT CARING WHO WAS TRYING TO DO THEIR JOB. I AM
8 CONCERNED ABOUT ADMINISTRATIVE RESPONSIBILITIES AND DUTIES.
9 NOW, WHOSE JOB THAT IS, I'M SAYING YOU MAY HAVE DONE ALL OF
10 THESE THINGS BUT THIS BOARD HAS NOT GOTTEN THAT RECONCILIATION
11 OF THE MERRICK BOBB RECOMMENDATIONS.

12

13 **UNDERSHERIFF LARRY WALDIE:** AND YOU WILL HAVE IT, MS. MOLINA.

14

15 **SUP. MOLINA:** AND SO THAT DOESN'T MEAN THAT I'M ACCUSING YOU OR
16 ANYONE ELSE. WHAT IT DOES MEAN IS THAT RECOMMENDATIONS WERE
17 MADE AND WE HAVE NOT HAD THE KIND OF RECONCILIATION TO SAY, "I
18 DID THESE FIVE THINGS TO GET THIS DONE AND HERE'S WHERE I AM
19 AND HERE'S WHERE I'M GOING." I DON'T HAVE THAT INFORMATION.

20

21 **UNDERSHERIFF LARRY WALDIE:** YOU WILL HAVE IT.

22

23 **SUP. MOLINA:** AND SO I'M SURE THAT WE REGRET EVERY ONE OF THESE
24 DEATHS AND MORE SO WE REGRET HAVING TO PAY OUT THE MONEY THAT
25 WE DO ALL OF THE TIME BUT THE OTHER PART OF IT IS WE DON'T



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1 WANT TO ESCALATE ANY DANGER TO ANY OF OUR DEPUTY SHERIFFS. IF
2 WE HAD THESE SYSTEMS IN PLACE, IT WOULD ALSO PROTECT THE
3 DEPUTIES WHO ARE THERE EVERY SINGLE DAY RISKING THEIR LIVES
4 TAKING CARE OF THE KIND OF INMATES THAT WE'RE HOUSING EVERY
5 DAY, SO YOU KNOW THAT IT GOES BOTH WAYS. IT ISN'T JUST ABOUT
6 THE INMATES, IT ALSO GIVES US AN OPPORTUNITY TO BETTER MANAGE
7 OUR JAILS, TO BETTER PROTECT THE PERSONNEL THAT ARE INVOLVED
8 EVERY SINGLE DAY IN TRYING TO CARRY OUT THEIR DUTIES. SO I'M
9 NOT ACCUSING. WHAT I'M SAYING IS WE ARE NOT GETTING THE
10 INFORMATION OR AT LEAST WE'RE NOT INFORMED ENOUGH, AS YOU ARE,
11 TO HAVE A SENSE OF SECURITY THAT THINGS ARE GETTING DONE. ON
12 OUR END OF IT, WE'RE NOT GETTING IT. BUT I'D LOVE TO SEE IT
13 BECAUSE I'D LIKE TO HAVE THE SAME CONFIDENCE THAT YOU'RE
14 DEMONSTRATING HERE AND WE KNOW THAT THINGS HAPPEN AND
15 PARTICULARLY IN THIS KIND OF ENVIRONMENT BUT IT IS CLEAR THAT
16 WE HAVE-- YOU HAVE TO ASSURE US AND WE NEED TO ASSURE THE
17 PUBLIC. THAT'S A DUTY WE BOTH HAVE.

18
19 **UNDERSHERIFF LARRY WALDIE:** YOU'RE RIGHT.

20
21 **SUP. ANTONOVICH, CHAIR:** AND GETTING THE HARD CORE PEOPLE IN
22 TWIN TOWERS AS FAST AS POSSIBLE WHERE THEY OUGHT TO BE,
23 SUPPOSED TO HAVE BEEN IS THE PROBLEM AND DOING THAT AS FAST AS
24 POSSIBLE IS URGENT.



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1 **UNDERSHERIFF LARRY WALDIE:** AND WE WILL DO THAT AND WE'LL
2 SUBMIT WHAT WE HAVE TO CORRECT THESE PROBLEMS AND WE'RE GOING
3 TO GIVE YOU THE CADILLAC VERSION AS WELL AS THE-- WELL, I
4 WON'T MENTION THE OTHER CAR VERSION SO I DON'T OFFEND SOMEBODY
5 BUT WE'LL GIVE YOU THAT WITH THE BUDGET PROPOSAL TO BE ABLE TO
6 DO WHAT WE CAN DO.

7

8 **SUP. ANTONOVICH, CHAIR:** THANK YOU. OKAY. THANK YOU. WE HAVE
9 ONE PERSON SIGNED UP ON THIS.

10

11 **SUP. YAROSLAVSKY:** WHERE DID WE LEAVE IT ON THE ISSUE OF THE
12 COMPREHENSIVE AUDIT? WHERE-- I MEAN, I'M NOT TALKING AROUND IT
13 BUT...

14

15 **UNDERSHERIFF LARRY WALDIE:** THE SECURITY AUDIT?

16

17 **SUP. YAROSLAVSKY:** YEAH, SECURITY AUDIT.

18

19 **UNDERSHERIFF LARRY WALDIE:** WE'RE GOING TO PERSONALLY CALL THE
20 FEDS AND SEE IF I CAN GET THEM OFF THE DIME OF JUST PRISONS.
21 IF NOT, WE'LL RESEARCH WHATEVER PRIVATE OR PUBLIC ENTITY THAT
22 WILL, IN FACT-- WE'LL DO THAT.

23

24 **SUP. YAROSLAVSKY:** I WOULD LIKE YOU TO REPORT TO US BY DECEMBER
25 20TH, TWO WEEKS FROM TODAY, ON WHERE YOU ARE ON THE SECURITY



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1 AUDIT. I'D LIKE-- BECAUSE, WHILE I ASK YOU, I WARMED YOUR
2 HEART BY ASKING YOU NOT TO BE WORRIED ABOUT COST, I THINK WE
3 ALL WANT TO KNOW WHAT THE BIG PICTURE IS SO WE KNOW THE TOTAL-
4 - THE TOTALITY OF OUR CHALLENGE SO THAT WE CAN PUT IT IN SOME
5 KIND OF A CONTEXT AND THAT CAN ONLY BE DONE THROUGH A SECURITY
6 AUDIT. SO IF YOU CAN REPORT TO US ON WHERE YOU ARE ON THAT IN
7 TWO WEEKS, I'D APPRECIATE THAT.

8

9 **UNDERSHERIFF LARRY WALDIE:** YES, WE WILL.

10

11 **SUP. ANTONOVICH, CHAIR:** OKAY. THANK YOU. WE HAVE ONE PERSON
12 SIGNED UP TO SPEAK ON THIS ITEM. KEN MASSE. JUST GIVE YOUR
13 NAME FOR THE RECORD BEFORE YOU SPEAK, MR. MASSE.

14

15 **KEN MASSE:** GOOD AFTERNOON. MY NAME IS KEN MASSE. I HAVE SERVED
16 THE RESIDENTS OF LOS ANGELES COUNTY FOR 35 YEARS AS A
17 SHERIFF'S DEPUTY, AS A SERGEANT, DETECTIVE, LIEUTENANT AND
18 CAPTAIN. BASED UPON MY TRAINING, ASSIGNMENTS AND EXPERTISE, I
19 HAVE A PERSPECTIVE OF THE SHERIFF'S DEPARTMENT AND ITS
20 LEADERSHIP THAT FEW OTHERS HAVE. MY LOYALTY TO THIS BOARD, TO
21 ITS CONSTITUENTS AND TO THE SHERIFF'S DEPARTMENT IS AND ALWAYS
22 WILL BE UNWAVERING. DESCRIBING THE ORGANIZATIONAL FAILURES
23 THAT HAVE LED TO INCIDENTS LIKE THE IN-CUSTODY MURDER OF MR.
24 COCHRAN IN THE ALLOTTED THREE MINUTES IS LIKE DESCRIBING ENRON
25 AS A POWER OUTAGE. IN ANY CASE, THREE MINUTES IS ALL I HAVE,



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1 SO I'LL DO MY BEST. DURING THE PAST SEVEN YEARS, EQUALLY
2 TRAGIC, PREVENTABLE INCIDENTS HAVE OCCURRED THROUGHOUT THE
3 SHERIFF'S DEPARTMENT. WHILE SOME OF THESE INCIDENTS WERE
4 PROPERLY CLASSIFIED AS INDIVIDUAL DEPUTY MISCONDUCT, I BELIEVE
5 THAT A LARGE PERCENTAGE OF THESE EVENTS WERE EITHER THE DIRECT
6 OR INDIRECT RESULT OF SHERIFF BACA'S FAILED ADMINISTRATION.
7 FOR THE PAST SEVEN YEARS, THE SHERIFF'S DEPARTMENT HAS BEEN IN
8 A STEADY STATE OF DECLINE. THE COST TO THE TAXPAYERS OF OUR
9 HEMORRHAGING RANKS. WE LOST 351 DEPUTIES IN THE LAST FOUR
10 YEARS TO OTHER POLICE AGENCIES. THAT'S A 462% INCREASE OVER
11 SHERIFF BACA'S LAST FOUR-YEAR TERM. SUPERVISOR YAROSLAVSKY, I
12 BELIEVE THE QUESTION WAS ASKED ABOUT THE COST OF ONE OF THE
13 PROGRAMS WAS \$20 MILLION TO INSTALL THAT R.C.I.D. PROGRAM. THE
14 COST OF LOSING THOSE 351 DEPUTIES IS FAR IN EXCESS OF THE \$20
15 MILLION THAT THAT PROGRAM WOULD HAVE COST US. WE ARE
16 PRESENTLY-- THE DEPARTMENT IS PRESENTLY 1,170 SWORN VACANCIES,
17 DEPUTIES DOWN. WE DEALT WITH JAIL CLOSURES, THE CATCH-AND-
18 RELEASE OF SOME 200,000 CRIMINALS WHO HAVE BEEN SHOVED BACK
19 INTO OUR CRIME-WEARY NEIGHBORHOODS. SHERIFF BACA'S TRIPS TO
20 OTHER COUNTRIES, WHILE HIS OWN JURISDICTION SUFFERS. WE FORCE
21 OUR DEPUTIES TO WORK OVERTIME ASSIGNMENTS AND THEY ARE OVERLY
22 FATIGUED. THE MORALE INSIDE THE SHERIFF'S DEPARTMENT IS
23 DEGRADED AND THERE ARE SO MANY MORE THINGS. SOME OF THESE
24 FACTORS, I BELIEVE, HAVE RESULTED IN AN OVERWORKED AND
25 OVERSTRESSED DEPARTMENT THAT IS ALL BUT INCAPABLE OF AVOIDING



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1 FAILURE AND TRAGEDY SUCH AS THE ONE THAT WE'RE HERE TO DISCUSS
2 TODAY. AND WHILE YOUR SHERIFF'S DEPARTMENT ENDURES THIS
3 GROWING MALIGNANCY, THE SYMPTOMS ARE BEING ADDRESSED WITH
4 BLAME, BAND-AIDS AND EXCUSES. AS OUR DISTINGUISHED BOARD OF
5 SUPERVISORS, YOU HAVE AN OPPORTUNITY TO HOLD SHERIFF BACA
6 ACCOUNTABLE AND TO DEMAND CHANGE, CHANGE THAT YOUR
7 CONSTITUENTS EXPECT AND DESERVE. MR. COCHRAN'S TRAGIC MURDER,
8 AMONG OTHERS THAT PRECEDED IT, SUCH AS RALTINA HARROWS THAT
9 YOU'RE GOING TO BE DISCUSSING TODAY, I BELIEVE, TELLS US THAT
10 CHANGE IS LONG OVERDUE. I URGE YOU TO TAKE A LONG AND CAREFUL
11 LOOK AT MR. COCHRAN'S MURDER AND THEN ASK YOURSELVES WHETHER
12 DISCIPLINING A FEW SCAPEGOATS WILL OVERCOME THE FAILED
13 LEADERSHIP OF THE DEPARTMENT AND, MORE IMPORTANT, WHETHER IT
14 WILL PREVENT FUTURE TRAGEDIES. SUPERVISOR MOLINA, YOU DON'T
15 WANT TO COME BACK IN TWO WEEKS AND HEAR ANOTHER ONE. NEITHER
16 DO I AND I DON'T THINK ANY OF OUR DEPUTIES WANT TO HEAR IT,
17 EITHER. I WOULD ASK A COUPLE OF QUESTIONS: WHY DID WE HAVE TO
18 CLOSE C.R.D.F. A COUPLE OF YEARS AGO AND NOW WE'RE GOING TO
19 REOPEN IT IN MARCH OF NEXT YEAR? WE DIDN'T HAVE ANY MORE
20 PERSONNEL OR ANY LESS PERSONNEL THEN THAN WE HAVE NOW. WHY
21 DON'T WE HAVE A COMPREHENSIVE RISK MANAGEMENT PLAN IN OUR
22 CUSTODY DIVISION?

23

24 **SUP. ANTONOVICH, CHAIR:** DO YOU WANT TO WRAP IT UP?

25



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1 **KEN MASSE:** AND THAT'S IT. I THANK YOU VERY KINDLY, THANK YOU
2 FOR THE OPPORTUNITY OF SPEAKING AND ADDRESSING THE BOARD.

3

4 **SUP. ANTONOVICH, CHAIR:** THANK YOU VERY MUCH. OKAY. WE'RE GOING
5 TO TAKE UP THE REST OF THAT ISSUE IN EXECUTIVE SESSION AND
6 THOSE REPORTS THAT WE'VE ASKED FOR PUBLICLY, MOVED, SECONDED
7 BY MOLINA. WITHOUT OBJECTION, SO ORDERED FROM THE DEPARTMENT.
8 SUPERVISOR MOLINA?

9

10 **SUP. MOLINA:** I HAVE ONLY ONE ADJOURNMENT AND THAT ADJOURNMENT
11 IS THAT WE ADJOURN IN THE MEMORY OF RICARDO GARCIA. HE'S THE
12 BELOVED HUSBAND OF MY VERY CLOSE FRIEND, MERCY GARCIA. I WANT
13 TO EXTEND OUR DEEPEST CONDOLENCES TO MERCY AND HER ENTIRE
14 FAMILY.

15

16 **SUP. ANTONOVICH, CHAIR:** SECONDED. WITHOUT OBJECTION, SO
17 ORDERED. SUPERVISOR BURKE?

18

19 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN
20 MEMORY OF CLAYTON MOORE, WHO PASSED AWAY ON TUESDAY, NOVEMBER
21 29TH. HE WAS AN EDUCATOR, ATHLETE, JOURNALIST, COMMUNITY
22 ACTIVIST, HUSBAND AND FATHER. HE RETIRED FROM THE LOS ANGELES
23 UNIFIED SCHOOL DISTRICT AFTER A 36-YEAR CAREER IN EDUCATION,
24 IN 1987 AS PRINCIPAL OF 42ND STREET ELEMENTARY SCHOOL. HE IS
25 SURVIVED BY HIS LOVING WIFE OF 53 YEARS, COZETTA, HIS DAUGHTER



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1 MICHELLE, SISTER, ADRIENNE, SISTER-IN-LAW, ANN, NEPHEWS, GRANT
2 AND SAFAR, NIECES, YOLANDA, SHEILA, YVETTE AND VICTORIA, AS
3 WELL AS MANY COUSINS, GRAND-NIECES AND GRAND NEPHEWS. AND FRED
4 KING, SR. WAS A LONG-TIME RESIDENT OF THE SECOND DISTRICT. HE
5 WAS EMPLOYED AND RETIRED FROM BETHLEHEM STEEL CORPORATION. HE
6 THEN WENT ON TO SEEK A SECOND CAREER WITH THE GARRETT
7 CORPORATION. HE WAS A MEMBER OF FRIENDLY BAPTIST CHURCH WITH
8 HIS WIFE, PEARL LAUREN KING. HE WAS WELL KNOWN IN THE
9 COMMUNITY FOR HIS ROLE AS A SUNDAY SCHOOL TEACHER AND HIS
10 PARTICIPATION IN LOCAL NEIGHBORHOOD WATCH ORGANIZATIONS, WHERE
11 HE NETWORKED WITH FELLOW RESIDENTS AND COMMUNITY LEADERS. HE
12 LEAVES TO CHERISH HIS MEMORY TWINS FRIEDA KING-FISHER AND FRED
13 KING, JR., GRANDCHILDREN, CHANNELLE, ERIKA, ELINDY, RONALD
14 FISHER, JR., WHO IS PRESENTLY AN INTERN IN OUR FLORENCE-
15 FIRESTONE OFFICE, AND GREAT-GRANDCHILDREN, LEGEND, ZAIRE AND
16 JACOB. HE WILL BE ALSO BE DEEPLY MISSED BY A HOST OF FRIENDS
17 AND ACQUAINTANCES. FLORA LAVONNE RAMEY, A LONG-TIME RESIDENT
18 OF THE SECOND DISTRICT WHO PASSED AWAY AFTER A LONG BATTLE
19 WITH CANCER. SHE IS SURVIVED BY HER THREE DAUGHTERS, JAIME
20 JONES, MIMI GLEN, SHONNA RAMEY-STAR AND TWO GRANDCHILDREN. DR.
21 HARAGOPAL THADEPALLI WAS A FORMER CHIEF OF GERIATRICS AT
22 KING/DREW MEDICAL CENTER, PASSED AWAY ON NOVEMBER 29TH, 2005,
23 WHILE IN INDIA SETTING UP A GERIATRIC INFECTIOUS DISEASE
24 CENTER. HE IS SURVIVED BY HIS WIFE AND CHILDREN. ROSETTA E.
25 WILLIAMS WAS BORN JUNE 21ST, 1921, AND PASSED AWAY NOVEMBER



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1 27TH. SHE WAS A LONG-TIME RESIDENT OF THE SECOND DISTRICT AND
2 WAS A CHARTER MEMBER OF VICTORY BAPTIST CHURCH WITH ALMOST 60
3 YEARS OF SERVICE. A FAITHFUL DILIGENT WORK FOR GOD, SHE SERVED
4 AS A LEADER AND MEMBER OF SEVERAL AUXILIARIES UNTIL HER DEATH.
5 SHE WAS A SUNDAY SCHOOL TEACHER, MISSION SOCIETY, MANNY
6 BURRELL CIRCLE, NINA MCKAY CIRCLE SISTERHOOD, BAPTIST
7 MINISTER'S WIVES AND WIDOWS UNION. SHE LEAVES TO CHERISH HER
8 MEMORY SONS, HAROLD AND MICHAEL WILLIAMS, DAUGHTERS, ROSE
9 ROBERTS, GERALDINE AND HOPE WILLIAMS, SISTERS, BROTHERS,
10 GRANDCHILDREN, GREAT- GRANDCHILDREN, GODDAUGHTERS, HOST OF
11 NIECES, NEPHEWS, RELATIVES AND FRIENDS. CARLOS G. VILLAREAL,
12 WHO WAS THE HUSBAND OF IDA VILLAREAL, WHO IS THE FINE ARTS AND
13 HISTORICAL COMMISSIONER FOR THE CITY OF CARSON. EDGAR BROWN,
14 WHO PASSED AWAY DECEMBER 4TH. HE WAS A LONG-TIME RESIDENT OF
15 THE SECOND DISTRICT. HE LEAVES TO CHERISH HIS MEMORY, HIS
16 WIFE, GERALDINE WESTBY-BROWN. AND THAT'S JUDITH'S BROTHER-IN-
17 LAW. JUDITH IS OUR RECEPTIONIST. SEBASTIAN "TONY" DIGIAMPAOLO.
18 HE PASSED AWAY DECEMBER 2ND, BORN IN 1918 IN BALM BROOK, NEW
19 JERSEY, THE SON OF JULIUS AND MARY. SEBASTIAN AND FOUR
20 BROTHERS SURVIVED MILITARY SERVICE DURING WORLD WAR II. HE WAS
21 A 41-YEAR EMPLOYEE OF LOS ANGELES COUNTY, RETIRING IN 1989 AS
22 DIRECTOR OF MECHANICAL SERVICES AT HARBOR-U.C.L.A. MEDICAL
23 CENTER. HE IS SURVIVED BY HIS LOVING WIFE, ELLEN, AND HIS
24 FAMILY. HE WAS FATHER OF THREE SONS: JOHN (NOW DECEASED),
25 MICHAEL AND STEVEN, FOUR GRANDCHILDREN, 10 GREAT-



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1 GRANDCHILDREN AND NUMEROUS NIECES AND NEPHEWS. AND THAT'S
2 SEBASTIAN DIGIAMPAOLO. AND JOE JONES, WHO WAS A MUSIC
3 PUBLISHER ADVOCATE FOR BLACK ARTISTS WHO SANG THE R AND B HIT,
4 "YOU TALK TOO MUCH." PASSED AWAY ON OF CANCER ON SUNDAY IN LOS
5 ANGELES. HE'S SURVIVED BY HIS SON, DUANE JONES.

6

7 **SUP. ANTONOVICH, CHAIR:** SECONDED. WITHOUT OBJECTION, SO
8 ORDERED.

9

10 **SUP. BURKE:** I HAVE NO SPECIALS.

11

12 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR YAROSLAVSKY.

13

14 **SUP. YAROSLAVSKY:** I HAVE NO ADJOURNING MOTIONS. I HAVE ONE
15 ITEM ON HOLD AND I WANT TO READ IN A MOTION FOR NEXT WEEK.
16 IT'S ALSO SECONDED BY SUPERVISOR MOLINA. ON SEPTEMBER 28TH,
17 2004, THE BOARD OF SUPERVISORS DIRECTED THE AUDITOR-CONTROLLER
18 TO INITIATE AN INDEPENDENT MANAGEMENT AUDIT OF THE PROBATION
19 DEPARTMENT BY CONTRACTING WITH A MANAGEMENT FIRM AND AN EXPERT
20 IN JUVENILE JUSTICE SYSTEMS. THE AUDITOR CONTROLLER SELECTED
21 THOMPSON, COBB, BAZILLIO AND ASSOCIATES AND CHILD WELFARE
22 LEAGUE OF AMERICA TO PERFORM THE MANAGEMENT AND PROGRAM
23 AUDITS. THE AUDITOR-CONTROLLER PRESENTED THE AUDITS TO THE
24 BOARD OF SUPERVISORS THIS MORNING ON DECEMBER 6TH. OVERALL,
25 THE AUDITS FOUND A LACK OF CAPACITY WITHIN THE PROBATION



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1 DEPARTMENT TO ACHIEVE ITS STATED MISSION IN STRATEGIC GOALS.
2 THE AUDITS CONCLUDED THAT THE MANAGEMENT TEAM LACKS
3 CAPABILITIES IN KEY AREAS INCLUDING STRATEGIC PLANNING,
4 PERFORMANCE MEASUREMENT AND ORGANIZATIONAL MANAGEMENT. ONE
5 REASON FOR THIS IS AN ORGANIZATIONAL STRUCTURE IN WHICH TOO
6 MANY EMPLOYEES REPORT DIRECTLY TO MANAGEMENT AND EACH MANAGER
7 HAS TOO MANY OPERATIONAL RESPONSIBILITIES TO EFFECTIVELY PLAN,
8 ADDRESS LONG-TERM ISSUES AND PROVIDE NECESSARY LEADERSHIP. THE
9 AUDITS FURTHER FOUND THAT MANAGEMENT IS FRAGMENTED AND SILOED
10 WITH LITTLE FOCUS ON DEPARTMENT-WIDE ISSUES. IT ALSO APPEARS
11 THAT THE CULTURE OF THE DEPARTMENT DISCOURAGES AN OPEN
12 EXCHANGE OF IDEAS AND THAT MANAGEMENT IS VIEWED AS
13 SUBSTANTIALLY DISCONNECTED FROM THE DELIVERY OF SERVICES AND
14 LACKING UNDERSTANDING OF ACTUAL PROCESSES. ADDITIONALLY, THE
15 AUDIT FOUND THAT CURRENT EMPLOYEE RECRUITING EFFORTS AND
16 HIRING PRACTICES ARE NOT BRINGING IN QUALIFIED CANDIDATES. THE
17 DEPARTMENT ALSO DOES NOT ADEQUATELY TRACK, ANALYZE OR ADDRESS
18 EMPLOYEE TURNOVER. THE AUDITS FURTHER FOUND THAT THE
19 DEPARTMENT DOES NOT HAVE ADEQUATE CAPABILITIES TO ACCURATELY
20 TRACK OR REVIEW ITS PERFORMANCE MEASURES. THE PERFORMANCE
21 MEASUREMENT SYSTEM IS NOT EFFECTIVE IN COMMUNICATING TO
22 CONSTITUENTS AND EMPLOYEES WHAT THE DEPARTMENT IS ATTEMPTING
23 TO ACCOMPLISH. MANY PERFORMANCE INDICATORS ARE PROCESS
24 ORIENTED AND DO NOT ADEQUATELY REFLECT THE OUTCOMES OF WHAT IS
25 ACHIEVED BY THE DEPARTMENT'S PROGRAMS AND ACTIVITIES. FINALLY,



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1 THE CHILD WELFARE LEAGUE OF AMERICA CONDUCTED A VERY LIMITED
2 REVIEW OF THE PROBATION CAMPS AND IS RECOMMENDING A
3 COMPREHENSIVE AUDIT OF THE CAMPS. C.W.L.A. FOUND THAT THE
4 MISSION AND GOALS OF THE CAMPS DO NOT MATCH THE PROGRAMMING
5 AND TREATMENT PRACTICES AND THERE'S NO EVALUATION DATA
6 REGARDING THE EFFECTIVENESS OF THE CAMPS. ALSO, THE REVIEW
7 FOUND THAT STAFFING LEVELS ARE INADEQUATE AND STAFF IS NOT
8 PROPERLY TRAINED. IT IS CLEAR FROM THE AUDITS THAT THE
9 PROBATION DEPARTMENT WILL REQUIRE ASSISTANCE IN IMPLEMENTING
10 THE MANY RECOMMENDATIONS PROVIDED IN THE REPORTS. WE THEREFORE
11 MOVE THAT THE BOARD OF SUPERVISORS DIRECT THE AUDITOR-
12 CONTROLLER TO REPORT BACK IN 45 DAYS WITH A PLAN FOR ASSISTING
13 THE PROBATION DEPARTMENT AND IMPLEMENTING THE AUDIT'S
14 RECOMMENDATIONS THROUGH THE USE OF CONTRACTORS, CONSULTANTS
15 AND/OR OTHER APPROPRIATE MEANS. ACTUALLY, THIS IS A REPORT
16 BACK, SO MAYBE WE CAN JUST APPROVE IT. I WOULD MOVE WE APPROVE
17 IT TODAY AND HAVE A REPORT IN 45 DAYS.

18

19 **SUP. ANTONOVICH, CHAIR:** SECONDED FOR THAT REPORT. WITHOUT
20 OBJECTION, SO ORDERED.

21

22 **SUP. YAROSLAVSKY:** MR. CHAIRMAN-- MR. MAYOR, WHATEVER YOU--
23 WHATEVER YOU ARE, WHATEVER WE ARE, HEH...

24

25 **SUP. ANTONOVICH, CHAIR:** JUST MIKE.



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1

2 **SUP. YAROSLAVSKY:** YOUR EXCELLENCY-- ISN'T THAT WHAT HENRY
3 KISSINGER ONCE SAID, THEY DON'T CARE WHAT THEY CALL HIM, JUST
4 "YOUR EXCELLENCY" WILL DO. I WAS HOLDING ONE ITEM AND I HAD
5 ONE BRIEF QUESTION, IT WAS ITEM 29, AND IF I COULD ASK THE
6 HEALTH DEPARTMENT REPRESENTATIVE TO COME FORWARD. I JUST HAVE
7 ONE QUESTION. IDENTIFY YOURSELF FOR THE RECORD.

8

9 **LARRY GATTEN:** LARRY GATTEN.

10

11 **SUP. YAROSLAVSKY:** OKAY. THIS IS A NEW SOURCE OF REVENUE,
12 POTENTIAL NEW SOURCE OF REVENUE FOR US?

13

14 **LARRY GATTEN:** YES, IT IS.

15

16 **SUP. YAROSLAVSKY:** OKAY. HOW WILL THESE REVENUES-- WHERE DO WE
17 FIT IN TO ACCESSING THESE REVENUES IN LIGHT OF THE STATE
18 WAIVER AND HOW WE FIT INTO THE STATE WAIVER? ARE WE CHECKMATED
19 FROM GETTING ANY OF THESE REVENUES BECAUSE OF THE STATE
20 WAIVER? IS THE STATE GOING TO GET THIS MONEY AND HOLD ONTO IT
21 OR DO WE HAVE ACCESS TO IT KIND OF THROUGH A SILO, IF YOU
22 WILL, CIRCUMVENTING THE STATE?

23

24 **LARRY GATTEN:** THE MONEYS SHOULD FLOW DIRECTLY TO THE
25 FACILITIES THAT CLAIM. WHAT IS UNKNOWN AT THE PRESENT TIME IS,



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1 UNDER MEDI-CAL REDESIGN, WHETHER OR NOT WE CAN CLAIM UNDER
2 MEDI-CAL REDESIGN AND, AT THE SAME TIME, CLAIM MEDICARE
3 MODERNIZATION ACT, SECTION 1011 FUNDS AS WELL. THAT ANSWER IS--
4 - THE ISSUE IS CURRENTLY BEING PURSUED AND RESEARCHED BY FULLY
5 AND LAUDNER, OUR COUNSEL ON THIS.

6

7 **SUP. YAROSLAVSKY:** WHOSE DECISION IS IT? WHERE DOES THAT
8 DECISION GET MADE AS TO WHETHER WE CAN CLAIM IT BOTH?

9

10 **LARRY GATTEN:** THERE IS, UNDER MEDI-CAL REDESIGN RIGHT NOW,
11 THERE IS-- THE RULES ARE NOT FINALIZED. THE DEFINITION OF
12 CERTIFIED PUBLIC EXPENDITURES IS BEING WORKED OUT. UNDER
13 SECTION 1011, PROVIDERS MUST SEEK REIMBURSEMENT FROM ALL OTHER
14 PAYERS FIRST. IF MEDI-CAL REDESIGN IS CONSIDERED A PAYER UNDER
15 THE RULES, THEN WE MAY NOT BE ABLE TO CLAIM. SO IT'S BEING
16 RESEARCHED RIGHT NOW BASED ON THE RULES THAT ARE WRITTEN.
17 WE'RE NOT CERTAIN...

18

19 **SUP. YAROSLAVSKY:** THE RULES THAT ARE BEING WRITTEN BY WHOM?

20

21 **LARRY GATTEN:** BY THE STATE, C.M.S., WITH THE-- IN CONSULTATION
22 WITH THE 22 PUBLIC HOSPITALS THAT ARE INVOLVED IN MEDICARE
23 REDESIGN.

24

25 **SUP. YAROSLAVSKY:** IN CALIFORNIA?



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1

2 **LARRY GATTEN:** IN CALIFORNIA, YES.

3

4 **SUP. YAROSLAVSKY:** AND THEY'RE ALL OVER THE STATE, THESE 22
5 HOSPITALS?

6

7 **LARRY GATTEN:** THE 22 HOSPITALS ARE THROUGHOUT THE STATE, YES.

8

9 **SUP. YAROSLAVSKY:** SO ARE THEY ALL WORKING TOGETHER TO TRY
10 TO...

11

12 **LARRY GATTEN:** YES. THEIR TARGET IS TOWARDS THE END OF THE
13 CALENDAR YEAR TO HAVE EVERYTHING DONE. IT'S MY UNDERSTANDING
14 THERE IS GOING TO BE A TRAILER BILL IN JANUARY WITH REGARDS TO
15 THE FINAL MEDICAL REDESIGN RULES AND REGULATIONS, THE
16 DEFINITION OF CERTIFIED PUBLIC EXPENDITURES, WHAT WE CAN CLAIM
17 UNDERNEATH THAT, HOPEFULLY, WILL ALL BE WORKED OUT BY THAT
18 TIME.

19

20 **SUP. YAROSLAVSKY:** AND, OBVIOUSLY, WE'RE TRYING TO GET THE
21 ABILITY TO CLAIM IN BOTH.

22

23 **LARRY GATTEN:** YES. THE BOARD LETTER REQUESTS APPROVAL TO
24 SUBMIT OUR APPLICATION IN ROLL AND CLAIM, IF APPROPRIATE. THE
25 TIME LINE AT THE PRESENT TIME FOR THE FIRST CLAIMING PERIOD,



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1 WHICH IS MAY 10TH THROUGH JUNE 30TH OF '05, IS NOW DUE, AS OF
2 LAST WEEK, JANUARY 10TH. SO WE ARE HOPING THAT THE OPINION AS
3 TO WHETHER WE CAN OR CANNOT CLAIM WILL COME BEFORE THAT TIME.
4 WHAT WE WILL BE DOING IS PREPARING THE CLAIMS AND HOLDING THEM
5 UNTIL BASICALLY THE LAST MOMENT. THROUGH THE ADVICE OF OUTSIDE
6 COUNSEL AND COUNTY COUNSEL, WE WILL BE PROVIDING A STATUS
7 REPORT THE WEEK OF JANUARY 2ND AS TO HOW WE'RE GOING TO
8 PROCEED. WHAT THAT MEANS IS WE'LL PROCEED IF WE'RE ALLOWED. IF
9 THERE IS NO OPINION AT THAT TIME, WE'LL BE REQUESTING OR
10 NOTIFYING THE BOARD THAT WE'LL SUBMIT OUR CLAIMS AND, WHEN THE
11 OPINION IS FINALIZED AND DETERMINED, WE EITHER KEEP THE MONEY
12 THAT WE RECEIVE OR WE RETURN THE FUNDS APPROPRIATELY.

13

14 **SUP. YAROSLAVSKY:** HOW MUCH MONEY POTENTIALLY WOULD WE BE
15 TRYING TO CLAIM IN A CALENDAR YEAR? IN A FISCAL YEAR, I SHOULD
16 SAY?

17

18 **LARRY GATTEN:** IT'S UNCLEAR AT THIS TIME. C.M.S. ESTIMATES
19 THAT, IN CALIFORNIA, THERE IS 70.58 MILLION THIS FEDERAL
20 FISCAL YEAR THAT IS AVAILABLE FOR CLAIMING. IT IS UNDERSTOOD
21 BY ALL PROVIDERS THAT THE CLAIMS WILL EXCEED THE DOLLAR
22 AMOUNT. IT IS NOT A FIRST COME, FIRST SERVE PROGRAM. EVERYBODY
23 SUBMITS THEIR CLAIMS AND THEN THE CLAIMS WILL BE DIVIDED
24 EVENLY FOR ALL APPROPRIATE CLAIMS SUBMITTED WHEN IT'S THERE.

25



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1 **SUP. YAROSLAVSKY:** "EVENLY" MEANING BASED ON WHAT?

2

3 **LARRY GATTEN:** THAT, I DON'T KNOW AT THE TIME, WHETHER THEY'RE
4 GOING TO BE PAYING OUR GROSS CHARGES OR BE PAYING ON D.R.G.S
5 OR THE CODES THAT WE SUBMIT OUR CLAIMS IS UNCERTAIN. WE HAVE A
6 QUESTION TO C.M.S. AND TRAILBLAZER, THEIR FISCAL INTERMEDIARY,
7 WHICH IS ONE FISCAL INTERMEDIARY IN THE ENTIRE COUNTRY, SO
8 WE'RE WAITING FOR AN ANSWER ON THAT. FOR THE TIME PERIOD MAY
9 10TH THROUGH JUNE 30TH, WE'VE IDENTIFIED 307 POTENTIAL
10 INPATIENT CLAIMS THAT WE COULD SUBMIT FOR APPROXIMATELY 7.2
11 MILLION IN GROSS CHARGES. SO THAT'S WHAT WE HAVE IN THE HOPPER
12 FOR THE FIRST CLAIMING PERIOD.

13

14 **SUP. YAROSLAVSKY:** WOULD IT BE A MISTAKE TO SAY THAT
15 POTENTIALLY WE HAVE THE ABILITY TO CLAIM ABOUT A THIRD OF THE
16 AMOUNT THAT WILL BE AVAILABLE, ASSUMING THE REGULATIONS ARE
17 FAVORABLE?

18

19 **LARRY GATTEN:** FOR THE FIRST CLAIMING PERIOD, SINCE THERE'S
20 ONLY TWO CLAIMING PERIODS FOR THE FIRST FEDERAL FISCAL YEAR
21 THAT'S ELIGIBLE, THERE SHOULD BE APPROXIMATELY \$35 MILLION TO
22 BE PAID OUT THROUGHOUT THE STATE. WE DON'T KNOW HOW MUCH WE'LL
23 BE ENTITLED TO BUT WE DO HAVE THE 307 CLAIMS, OUR PATIENTS
24 THAT WE BELIEVE WE CAN SUBMIT A CLAIM ON.

25



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1 **SUP. YAROSLAVSKY:** OKAY. THANK YOU. I'LL MOVE IT.

2

3 **SUP. ANTONOVICH, CHAIR:** OKAY. MOTION BY YAROSLAVSKY. SECONDED.
4 WITHOUT OBJECTION, SO ORDERED. ITEM A-3, DR. GENEVIEVE
5 CLAVREUL.

6

7 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.
8 THIS IS DR. GENEVIEVE CLAVREUL. I AM KIND OF CONCERNED THAT WE
9 ARE NO LONGER TALKING ABOUT KING/DREW MEDICAL CENTER. BECAUSE
10 WE ARE NOT RECEIVING REPORTS, WE DON'T KNOW WHAT'S GOING ON. I
11 WAS REVIEWING SOME OF THE DOCUMENTS I RECEIVED HAVING TO DO
12 WITH A NEW CONTRACT FOR THE TRANSITION STAFFING AND, WHEN WE
13 LOOK AT THE FIGURE AND THE COST, I AM ASTONISHED AGAIN. YOU
14 KNOW, I WANT TO REMIND YOU THAT THE INDUSTRY AVERAGE FOR
15 EXPENSES IS NOT 25%, IT'S 8 TO 13%. THAT'S THE NATIONAL
16 AVERAGE. SO WHY ARE WE PAYING DOUBLE IS BEYOND MY
17 UNDERSTANDING. WHY ARE WE PAYING AN EMERGENCY ROOM R.N. 63,000
18 A MONTH PLUS 15.7 HUNDRED IN EXPENSES? WHY ARE WE PAYING A
19 PERIOPERATIVE SERVICE M.D. FOR 63,000 PLUS 15,000 EXPENSE PLUS
20 EXPENSES AND SO ON? ARE WE DOING AN AUDIT TO SEE WHAT THOSE
21 PEOPLE ARE DOING? I THOUGHT THEY WERE SUPPOSED TO SUBMIT A
22 TIMECARD OF HOW MANY PEOPLE WERE WORKING HOW MANY HOURS. I
23 WOULD LIKE VERY MUCH THAT AN AUDIT BE DONE. FROM TALKING TO
24 THE PEOPLE AT KING/DREW, ACCORDING TO THAT, IT SHOULD BE ABOUT
25 25 PEOPLE ON SITE MOST OF THE TIME. THAT NUMBER IS NOT THERE



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1 EXCEPT IF THEY ARE INVISIBLE. ALSO, I HAVE NOT RECEIVED ALL
2 THE DOCUMENTS THAT I HAVE ASKED UNDER THE FREEDOM OF
3 INFORMATION. I AM MISSING ALL THE LETTERS THAT MS. BURKE
4 STATES SHE RECEIVED IN COMMUNICATION WITH NAVIGANT ALL THE
5 TIME AND THAT'S A MATTER OF PUBLIC RECORD. YOU HAVE ANNOUNCED
6 IT AT MEETINGS MANY TIMES, YOU RECEIVE-- YOU COMMUNICATE IN
7 WRITING WITH NAVIGANT AND GARTHWAITE. I WANT TO SEE THOSE
8 LETTERS. MOLINA HAS IMPLIED THE SAME ON DIFFERENT OCCASIONS. I
9 WOULD LIKE TO SEE THOSE LETTERS.

10

11 **SUP. BURKE:** I GAVE YOU A LETTER.

12

13 **DR. GENEVIEVE CLAVREUL:** NO, I HAVE SOME OF IT, I HAVE
14 ABSOLUTELY NONE OF THE _____.

15

16 **SUP. BURKE:** ...BUT ONE LETTER I SENT TO GARTHWAITE.

17

18 **DR. GENEVIEVE CLAVREUL:** WELL, I AM JUST QUOTING WHAT I HAVE
19 HEARD AT THE BOARD YOURSELF EXPRESS VERBALLY.

20

21 **SUP. BURKE:** I SAID THAT CAMBIO SENT US LETTERS.

22

23 **DR. GENEVIEVE CLAVREUL:** NO, NO, NO. I HAVE THE TAPE AND I
24 LISTENED TO THE TAPE AGAIN. YOU SPECIFICALLY...

25



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1 **SUP. BURKE:** WELL, WE GET REPORTS. ALL OF THE REPORTS, IF
2 THAT'S WHAT YOU'RE REFERRING TO, ALL OF THE REPORTS ARE PUBLIC
3 REPORTS THAT EVERYONE RECEIVES.

4

5 **DR. GENEVIEVE CLAVREUL:** NO, NO. YOU SPECIFICALLY STATED THAT
6 YOU COMMUNICATE IN WRITING WITH BOTH NAVIGANT AND GARTHWAITE
7 SO YOU ARE SURE TO GET AN ANSWER. I WANT TO SEE THOSE LETTERS.

8

9 **SUP. BURKE:** I'LL SHOW YOU THE ONE LETTER I SENT.

10

11 **DR. GENEVIEVE CLAVREUL:** YOU KNOW? AND ALSO, I WOULD HIGHLY
12 RECOMMEND THAT, SINCE DR. GARTHWAITE HAS GIVEN HIS
13 RESIGNATION, THAT HE'S ALLOWED TO LEAVE NOW BEFORE HE DOES ANY
14 MORE DAMAGE AND SPECIFICALLY THAT HE IS NOT ALLOWED TO HELP TO
15 FIND THE NEW PERSON, THAT WOULD BE THE BIGGEST MISTAKE YOU
16 COULD EVER MAKE. FOR THE RECORD, I WOULD LIKE TO SUBMIT ALL
17 THE LETTERS I HAVE SENT TO THE EDITOR, DIFFERENT NEWSPAPERS,
18 ABOUT THE DEPARTURE OF DR. GARTHWAITE. THANK YOU.

19

20 **SUP. ANTONOVICH, CHAIR:** THANK YOU. BILL ROBERTSON AND LEONARD
21 ROSE, JR. BILL ROBINSON AND LEONARD ROSE, JR. FOR PUBLIC
22 COMMENT. GOOD AFTERNOON. JUST GIVE YOUR NAME BEFORE YOU SPEAK.

23

24 **BILL ROBINSON:** BILL ROBINSON, MR. CHAIRMAN AND HONORABLE
25 SUPERVISORS, I'M...



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1

2 **SUP. ANTONOVICH, CHAIR:** CAN YOU LIFT UP THE MICROPHONE?

3

4 **BILL ROBERTSON:** I'M A DIRECTOR OF UPPER SAN GABRIEL VALLEY
5 WATER DISTRICT. I'M NOT TESTIFYING FOR THE DISTRICT. I'M
6 REPRESENTING A MINORITY POSITION ON THE BOARD AND I'M SURE
7 THEY'LL BE VERY UNHAPPY WITH WHAT I'M WANTING TO TELL YOU.
8 BECAUSE OF A BOARD MEETING THIS MORNING, I WASN'T ABLE TO GET
9 HERE ON ITEM 30, THE PARKS AND RECREATION AND I DON'T KNOW HOW
10 THE VOTE WENT ON THAT.

11

12 **SUP. ANTONOVICH, CHAIR:** THAT WAS APPROVED.

13

14 **BILL ROBERTSON:** BUT WATER IS A VERY IMPORTANT SUBJECT BUT WHAT
15 YOU APPROVED IS THE DISCOVERY CENTER AND THAT, TO ME, IS WATER
16 PUBLIC RELATIONS AND I THINK WATER SUPPLY AND WATER
17 RELIABILITY, WATER QUALITY ARE MUCH MORE IMPORTANT. THIS
18 DISCOVERY CENTER-- WHEN I WAS RUNNING FOR REELECTION, I CALLED
19 IT A WATER MUSEUM. THAT, TO ME, IS WHAT WATER P.R. IS. YOU'RE
20 UNDER NUMEROUS FINANCIAL PRESSURES. I'M NOT AWARE OF ALL THE
21 DEMANDS THAT YOU HAVE ON YOUR COUNTY BUDGET AND I RECOMMEND
22 THAT, WHEN FINANCING COMES UP IN THE FUTURE, AS IT WILL FOR
23 THIS DISCOVERY CENTER, THAT YOU KEEP MY REMARKS IN MIND
24 BECAUSE THIS IS A GOLD-PLATED GOVERNMENT BOONDOGGLE AND I'VE
25 BEEN VOTING AGAINST IT FOR ABOUT THREE YEARS. IF YOU WANT TO



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1 CUT-- SAVE MONEY AND CUT THE BUDGET, CUT THE DISCOVERY CENTER.
2 MY OPPONENT IN THE LAST ELECTION SPENT \$50,000 AND I SUPPOSE
3 THERE'S NUMEROUS REASONS BUT I RAN AGAINST THE DISCOVERY
4 CENTER WATER MUSEUM AND, FOR THAT REASON AND OTHERS, I THINK
5 THAT POSITION HAS BEEN VALIDATED, AT LEAST BY THE VOTERS THAT
6 I REPRESENT IN COVINA AND WEST COVINA, SO THANK YOU.

7

8 **SUP. ANTONOVICH, CHAIR:** THANK YOU FOR YOUR COMMENTS. MR. ROSE.

9

10 **LEONARD W. ROSE, JR.:** HI. MY NAME IS LEONARD ROSE. GOOD
11 AFTERNOON, BOARD MEMBERS. I TALK ABOUT THE END TIME IS COMING
12 UP VERY SOON. I HEARD NEWS ON CHANNEL 11, CHANNEL 5 AND ON
13 CHANNEL 40, YOU KNOW, ABOUT THESE END TIMES, YOU KNOW, WE GET
14 TOO MANY HURRICANES, FIRES, YOU KNOW, AND CRIMES AND T.V., TOO
15 MUCH VIOLENCE ON T.V. BUT THIS ONE GUY WANTED TO SUE A SIMPSON
16 CARTOON BECAUSE THERE ARE BROKEN HOMES, YOU KNOW, PEOPLE,
17 PARENTS GET MAD AT THEIR CHILDREN, YOU KNOW, HOW CHILDREN ACT
18 UP, YOU KNOW, AND THEY LEARN THESE ON CARTOON AND THEATERS AND
19 TELEVISION STATIONS AND THEY SHOULD GET BLAMED FOR IT, YOU
20 KNOW, AND HOLLYWOOD, A PRODUCER LIKE SIMPSONS, KING OF THE
21 HILL AND OTHER VIOLENCE, SO THERE'S TOO MANY CRIMES GOING ON
22 IN OUR NATION AND THINGS GOING ON AND GOD'S JUDGMENT IS COMING
23 ON THIS EARTH LIKE THE NEW ORLEANS HURRICANE AND TORNADO,
24 EARTHQUAKE, YOU KNOW, AND THE BIBLE SAID IN MATTHEW CHAPTER
25 24, TALKS ABOUT THE END TIME, THE RAPTURE IS COMING VERY SOON,



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1 THE SECOND COMING OF THE LORD GOING TO COME AND SO MANY
2 SICKNESSES, DISEASE, CANCER AND WE NEED TO TAKE CARE OF OUR
3 BODY AND WE NEED TO EAT THE RIGHT FOOD AND THERE ARE TOO MANY-
4 - WE NEED TO CHANGE OUR RESTAURANTS, YOU KNOW, THE GREASY
5 FOOD, YOU KNOW, BECAUSE PEOPLE DYING OF STOMACH CANCER, COLON
6 CANCER, ALL KINDS OF DISEASE, SICKNESS AND COMING IN THE
7 NATION AND NEW MEXICO IS COMING TO CALIFORNIA, YOU KNOW, WASTE
8 OUR TAXPAYER MONEY ON FOOD STAMPS AND WELFARE, SOCIAL SECURITY
9 CHECKS, YOU KNOW, AND WE GET SO MANY FOREIGN COUNTRIES COMING
10 HERE AND THAT'S WHY WE'RE RUNNING OUR STATE MONEY BROKE AND WE
11 NEED TO CHANGE OUR SOCIETY TODAY.

12

13 **SUP. ANTONOVICH, CHAIR:** THANK YOU.

14

15 **LEONARD W. ROSE, JR.:** DON, IN A LETTER, HE THANKED ME FOR THE
16 CHRISTMAS CARD. I GOT A LETTER. THANK YOU FOR YOUR TIME.
17 HELPING ME OUT. THANK YOU.

18

19 **SUP. ANTONOVICH, CHAIR:** THANK YOU. YES, MR. ROBINSON?

20

21 **BILL ROBINSON:** I FORGOT ONE POINT. I JUST NEED 30 SECONDS. YOU
22 MAY NOT BE AWARE OF A PROGRAM AT CAL POLY POMONA CALLED LAND
23 LAB, WHICH IS-- IT'S IN MOTHBALLS RIGHT NOW BUT IT'S A SIMILAR
24 PROGRAM TO THE DISCOVERY CENTER. IT'S WITHIN UPPER-- IT'S
25 WITHIN OUR SPHERE OF INFLUENCE, IT'S VERY CLOSE BUT IT'S NOT



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1 WITHIN THE UPPER DISTRICT JURISDICTION AND THE DISCOVERY
2 CENTER HAS BEEN ADVERTISED AS SOMETHING NEW. WELL, IF YOU LOOK
3 AT CAL POLY LAND LAB, IT IS NOTHING NEW AND IT WAS ALSO FUNDED
4 BY THE SANITATION DISTRICTS OF-- COUNTY SANITATION DISTRICTS.

5

6 **SUP. ANTONOVICH, CHAIR:** OKAY. THANK YOU FOR THAT POINT OF
7 INFORMATION. OKAY. WE ARE GOING TO RECESS INTO EXECUTIVE
8 SESSION.

9

10 **CLERK ROBIN GUERRERO:** IN ACCORDANCE WITH BROWN ACT
11 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
12 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEMS
13 CS-1, CS-2 AND CS-3, CONFERENCES WITH LEGAL COUNSEL REGARDING
14 EXISTING LITIGATION AND ITEM CS-4, CONFERENCE WITH LEGAL
15 COUNSEL REGARDING SIGNIFICANT EXPOSURE TO LITIGATION, ONE
16 CASE, AS INDICATED ON THE POSTED AGENDA.

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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REPORT OF ACTION TAKEN IN CLOSED SESSION ON DECEMBER 6, 2005

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5 CS-1. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

6 (Subdivision (a) of Government Code Section 54956.9) Union of

7 American Physicians and Dentists, et al. v. County of Los

8 Angeles, et al., Los Angeles Superior Court Case No. BS 083

9 853

10

11 This lawsuit challenges alleged curtailments at MLK/Drew

12 Medical Center and other County health facilities.

13

14 There is no reportable action.

15

16 CS-2. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

17 (Subdivision (a) of Government Code Section 54956.9) Jenny

18 Hong v. County of Los Angeles, U.S. District Court Case No. CV

19 04 04839

20

21 This is a lawsuit against the County for alleged wrongful

22 death of a jail inmate.

23

24 There is no reportable action.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CS-3. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
2 (Subdivision (a) of Government Code Section 54956.9) Raul
3 Tinajero v. County of Los Angeles, U.S. District Court Case
4 No. CV 04 07033

5

6 This is a lawsuit against the County for alleged wrongful
7 death of a jail inmate.

8

9 There is no reportable action.

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11 CS-4. CONFERENCE WITH LEGAL COUNSEL ANTICIPATED LITIGATION
12 (Subdivision (b) of Government Code Section 54956.9)
13 Significant exposure to litigation (one case).

14

15 There is no reportable action.

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